ANNUAL **REPORT** 2025-26

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The Madras Chamber of Commerce & Industry

PRESIDENT'S REPORT 2025–2026

I am delighted to present the President's Report for the year 2025–2026, which chronicles a year of dynamic engagement, strategic collaborations, and purposeful programs advanced by The Madras Chamber of Commerce & Industry (MCCI). The Chamber steadfastly fulfilled its role as a premier platform for industry engagement, policy advocacy, and knowledge dissemination, tackling pivotal business imperatives through an expansive array of member-focused initiatives.

The 189th Annual General Meeting brought together members for the Chamber's statutory proceedings and annual deliberations. The Governing Council and the Expert & Working Committees for 2025–2026 were duly announced, with agenda items unanimously adopted by the member. The Public Session was enriched by an inspiring and thought-providing address by the Chief Guest, Mr. Vellayan Subbiah, who shared his insights on the reasons behind China's immense success in the manufacturing sector. His address strongly resonated with members, particularly his emphasis on scale, competitiveness, innovation, and the need for Indian industry to adopt a more ambitious and forward-looking approach in a rapidly evolving global economic environment.

The MCCI CSR Awards 2025 were also conferred at the Annual General Meeting, honoring exemplary endeavors in fostering social impact. The Chamber reaffirmed its dedication to social responsibility through these awards, instituted to recognize high-impact CSR initiatives implemented in Tamil Nadu through meaningful collaboration among corporate, government agencies, NGOs, and local communities. The Awards seek to acknowledge impactful and sustainable interventions that demonstrate innovation, accountability, transparency, measurable social outcomes, and replicable models for larger societal benefit. During the year, after a rigorous evaluation process, the Awards recognized several outstanding initiatives, with Swami Vivekananda Rural Development Society (SVRDS) and Super Auto Forge emerging as Winners; Sportz Village Foundation and Latent View Analytics Ltd. being adjudged First Runner-Up; and Banyan Academy of Leadership in Mental Health and Sundaram Fasteners Ltd. receiving the Second Runner-Up recognition. Rane Group was also accorded Special Recognition for its contributions to rural education.

The AGM also witnessed strong participation and engagement from members, reflecting the continued confidence that industry reposes in the Chamber's initiatives and leadership.

The Chamber celebrates its founding day as the Chamber Day on the 29th of September every year. This commemorates the founding of The Madras Chamber back on that very day in 1836. This year's celebration drew distinguished participation from members, industry luminaries, and diplomatic representatives. Ms. Halima Holland, British Deputy High Commissioner, delivered a compelling address on fortifying India–UK trade and investment synergies. The Chief Guest, Mr. T. K. Balaji, Chairman & Managing Director, Lucas TVS Ltd., shared, with the large audience, astute observations on the larger economic scenario, supply chain fortitude, and the imperative for industry agility and innovation. His emphasis on quality, innovation, technological advancement, and long-term thinking closely echoed the Chamber's own belief that sustained economic progress must be driven by responsible growth, competitiveness, and collaborative development. This momentous occasion also witnessed the prestigious unveiling of the Chamber's 190th Year logo and served as an opportunity to reflect on the Chamber's enduring legacy and continuing relevance to industry and society.

In December 2025, the Chamber, in partnership with the family of the late Mr. N. Srinivasan (a former president of MCCI and a leading professional), hosted the 3rd N. Srinivasan Memorial Lecture. Mr. R. Seshasayee, Chairman, Asian Paints, in a highly engaging talk, spoke about the evolving paradigms of business performance, the primacy of values and governance, and the burgeoning responsibilities of enterprises in sculpting economic and societal landscapes.

The city of Chennai celebrates its founding on August 22 every year. The Chamber joins this celebration, with a much-anticipated event of its own. This year, the Chamber arranged a talk by Mr V Sriram, the much acclaimed chronicler of the city, on "Many Nations, One Madras", highlighting the connection of multiple countries with the glorious city of Madras that is Chennai. This talk, delivered with Mr, Sriram's trademark wit and humor, was very well received by the large audience, which appropriately (given the theme of the event) included representatives of many consulates.

During the year, the Chamber orchestrated a comprehensive suite of workshops and training programs, covering the regulatory, financial, and operational facets of enterprise. The GST workshop, which has grown into becoming one of the signature events of the Chamber, demystified compliance protocols and nascent challenges, while the session on the Union Budget 2026–27 outlined fiscal strategies and their ramifications. Programs on FEMA regulations, labour laws, and digital data protection equipped the attendees to adeptly navigate an evolving regulatory terrain. The Certificate Course on Labour Codes imparted a rigorous framework for mastering the reformed labour architecture, complemented by the program on the Digital Personal Data Protection Act, which underscored compliance readiness and robust data governance.

Sustainability remained a cornerstone priority, propelled by the Sustainable Chennai Forum's vibrant agenda. The Urban Thinkers Campus fostered incisive deliberations on energy, water, mobility, and urban evolution. Initiatives on ESG integration, water resilience, and climate risk mitigation delivered actionable intelligence for enterprises confronting environmental imperatives. Sessions tailored for MSMEs on heat stress and flood resilience underscored the criticality of proactive measures amid shifting climatic dynamics. The Sustainability Speaks lecture series perceptively explored the confluence of ecological imperatives and strategic business imperatives.

The Chamber advanced health and well-being through targeted programs on preventive care and lifestyle ailments, encompassing cardiac wellness, diabetes management, and genetic literacy. These programmes equipped participants with pragmatic strategies for sustaining enduring health and productivity.

The Women Business Council advanced its mandate through initiatives championing leadership cultivation, peer mentorship, and professional advancement. Signature events—including Women's Day celebrations, Women Leadership Coffee Connect, LeadHERship in Action – Superwoman Workshop, and the Let's Talk Books series—cultivated vibrant ecosystems for knowledge exchange, guidance, and empowerment, amplifying women's prominence in business and professional realms.

International outreach flourished, with the Chamber hosting and engaging delegations from the United Kingdom, Japan, Canada, Spain, Korea, and the Netherlands. These high-calibre interactions catalyzed substantive dialogues on sustainability, infrastructure, technology, trade, and investment, unlocking avenues for collaboration, insight-sharing, and Fortified business linkages. The interaction with the Busan Chamber of Commerce and Industry was particularly significant as it rekindled a longstanding relationship between the two Chambers, reaffirming the shared commitment to strengthening business linkages, industrial cooperation, and people-to-people engagement between Chennai and Busan.

The Chamber continued to strengthen industry capabilities in logistics and international trade through policy discussions, workshops, and training programmes. A high-level session on the Tamil Nadu State Logistics Policy, organised in association with TIDCO, facilitated dialogue between government and industry regarding logistics infrastructure and supply chain development. The Chamber also conducted programmes on import–export documentation, customs procedures, FEMA regulations, and export facilitation, equipping businesses with practical knowledge to enhance compliance and global competitiveness.

In the domain of technology and business processes, the Chamber delivered programs on data analytics, digital marketing, and frontier technologies—such as artificial intelligence—empowering participants to harness capabilities vital for thriving in a transformative business landscape.

Institutionally, the Chamber witnessed encouraging membership expansion during the year, reflecting the growing confidence that industry and the wider business community continues to place in MCCI as a credible and relevant platform for engagement, advocacy, knowledge sharing, and collaborative growth.

A landmark accomplishment was the strategic acquisition of property at CIT Nagar (just off the arterial Anna Salai), heralding a significant move towards infrastructure enhancement to establish a world-class hub for advancing the interests of trade and commerce, skill-building, and policy discourse.

The year under review exemplifies the Chamber's resolute commitment to relevance and responsiveness amid industry exigencies. Looking ahead, our endeavors will prioritize enlightened dialogue, capacity augmentation, and sectoral synergies.

I extend profound gratitude to the former Presidents, Governing Council members, Chairs and members of the Expert and Working Committees, and the Secretariat for their steadfast support, dedication, and contributions throughout my two-year tenure. Their sagacious counsel, enthusiastic involvement, and synergistic efforts have been pivotal in strengthening the Chamber's programs and vision. My Heartfelt thanks go out to the Vice President, Mr. A. Viswanathan for his stellar support over the last two years. As I hand over the reins to Mr. Viswanathan, I have no doubt at all that his tenure will be highly impactful. He will most certainly take the Chamber further in its 190-year journey towards advancing the interests of trade, commerce and industry in this part of the country, and help it achieve greater heights. During his tenure, we should also see the Chamber achieve its dream of many years, of moving into a building of its own.

A special word of thanks to the decision-makers in the Government of Tamil Nadu for accepting the Chamber as a partner in furthering the State's industrial progress. I would also like to thank the representatives of various consulates of various countries in Chennai, for their continued trust in the Chamber, and making MCCI their first stop whenever business delegations from their countries visit our state.

Finally, my gratitude goes out to all our esteemed members for your abiding confidence, steadfast encouragement, and vibrant participation in the Chamber's activities. Your continued trust and active engagement have been the driving force behind the Chamber's initiatives and achievements, and remains the bedrock of the Chamber's resilience, relevance, and steady ascent.

Thank you.

Ramkumar Shankar
President
The Madras Chamber of Commerce & Industry

OUR MISSION, VALUES & BELIEFS

OUR MISSION

It is our mission to proactively influence public policy and practice on issues which impact economy, trade, commerce and industry and also social processes such as education and health, infrastructure and environment.

Reliability, timeliness, innovation and work ethic of a high order is our offer to support and serve our members.

VALUES AND BELIEFS

We

- will function with sincerity, dedication and commitment
- will provide the best quality service to our members
- will empower employees to fulfill our objectives
- will maintain a working atmosphere conducive to building trust and developing teamwork
- will be alive to competition and constantly upgrade our services to be a leader
- will act as a responsible law-abiding Chamber and will make effective contribution to the society
- will jointly work with members continuously for improving the quality of work life

GOVERNING COUNCIL 2025-26

President:

Mr. Ramkumar Shankar
Managing Director
Chemplast Sanmar Ltd.

Vice-President:

Mr. A. Viswanathan
President
Delphi TVS Technologies Ltd.

Members (Elected):

Mr. R. Balakrishnan
President
Rane (Madras) Ltd.
Brake Components Division

Mr. Gopal Mahadevan
Director Strategic Finance and M&A
Ashok Leyland Ltd.

Dr. Iyappan Ponnuswamy
Medical Director
Sri Kauvery Medical Care (India) Limited

Mr. S.Kalyanaraman
Executive Vice President – Industrial Machinery Business
L&T Valves Ltd.

Mr. S.V. Krishnan
Finance Director
Redington Limited

Mr. S.Krishnan
Director
Kenspire Advisors Private Ltd.

Mr. Nagaraju Srirama
President & Director
J K Fenner India Ltd.

Mr. L.Prabhu
Managing Director – India Operations
Hanon Automotive Systems India Pvt. Ltd.

Mr. Premchand Chandrasekharan
Senior Partner
Avalon Consulting

Mr. Rajiv Lochan
Managing Director
Sundaram Finance Ltd.

Mr. K.Ramakrishnan
Senior Managing Director – Strategic Relationships
Spark Capital Advisors (India) Pvt. Ltd.

Mr. V.G. Sakthi Kumar
Chairman & Managing Director
Schwing Stetter (India) P.Ltd.

Mr. V. Sridhar
Managing Partner – TN & Kerala
Grant Thornton Bharath LLP

Mr. K. Sukumar
CEO-India
TVS Supply Chain Solutions Ltd.

Mr. Syed Tahir Hussain
Managing Director
Ruhrpumpen India Pvt. Ltd.

Ms. Usha Subramaniam
Country President
Grundfos Pumps India Pvt. Ltd.

Mr. K.Vaitheeswaran
Advocate & Tax Consultant

Mr. K.G.Venkataramanan
Chief Financial Officer
Saint Gobain India Pvt. Ltd.

Ex-Officio

Dr. T.R.Kesavan
Group President
Tractors and Farm Equipment Ltd.

Members (Co-opted)

Mr. Alex Duraisamy
Regional Head – Tamil Nadu
Tata Consultancy Services

Mr. Anand Gopalan
Partner
Advit Law Chambers

Ms. Bhavani Balasubramanian
Chief Strategist – Diversity Evaluation
Flexi Careers India Pvt. Ltd.

Mr. J. Krishnan
S Natesa Iyer Logistics LLP

Mr. Murali Vaidyanathan
President
Wheels India Ltd.

Mr. S.Padmanabhan
Director
Sattva Logistics Pvt.Ltd.

Mr. Prakash Challa
Managing Director
SSPDL Group

Mr. Prabhu Balasubramanian
Executive Director
Precision Equipments (Chennai) P Ltd.

Mr. R. Raghuttama Rao
CEO
Gopalakrishnan Deshpande Centre for
Innovation and Entrepreneurship (GDC)

Mr. Sriram Seshadri
Partner
Price Waterhouse & Co.LLP

Ms. Subhasri Sriram
Managing Director & CEO
Shriram Capital Pvt. Ltd.

Ms. Tara Parthasarathy
Managing Director
Ultramarine & Pigments Ltd.

Special Invitees (Past Presidents)

Mr. Hari Eswaran
Chairman
Easun Group

Mr. N .Srinivasan
Vice-Chairman & Managing Director
The India Cements Ltd.

Ms. Mallika Srinivasan
Chairman & Managing Director
Tractors & Farm Equipment Ltd.

Mr. V. Balaraman
Former Chairman
CAMS

Mr. Srinivasan K Swamy
Executive Group Chairman
R K Swamy Ltd.

Mr. T. T. Srinivasaraghavan
Former Managing Director
Sundaram Finance Ltd.

Mr. T.Shivaraman
Managing Director & CEO
Orient Green Power Company Ltd.

Mr. Ram Venkataramani
Managing Director
IP Rings Ltd

Mr. Ramkumar Ramamoorthy
Partner, Catalincs &
Former CMD, Cognizant, India

Mr. Srivats Ram
Managing Director
Wheels India Limited

MCCI PROGRAMS

April 2025	Bridging the Skill Gap & Enhancing Recruitment Strategies in the Logistics & Supply Chain Industry" (webinar in association with TIRWIN)
	Mastering Data in Excel
	Interactive Meeting with Mr. Darez Ahamed, IAS
	POSH Training for IC Members
	Leadership Talk on Disrupting the World Order
	Session on State Logistics Policy jointly with TIDCO
	Capacity Building Workshop: Empower, Educate, Ensure for Internal Committee members @SRM Group of Institutions – First Batch
May 2025	Interaction Meeting with JETRO Officials
	Ease of Doing Business – Roundtable Discussion
	Webinar on "Speak with your DNA to Live Your Best"
	Women Leadership Coffee Connect Session
	Workshop on "The Power of Gen-AI to Address Today's Industry Challenges"
	Mastering Data in Excel
	Capacity Building Workshop: Empower, Educate, Ensure for Internal Committee members @SRM Group of Institutions – Second Batch
June 2025	"Plastic & the Planet – Awareness, Action and Accountability" (World Environment Day)
	Workshop on IP at TAFE, Sembiam (Inhouse Training)
	Webinar on "Too Young for a Heart Attack? Think Again
	Training Programme on Import & Export Documentation & Procedures
	Awareness workshop on "Building Resilience to Heat Stress in MSMEs", jointly organized by MCCI and WRI India
	Workshop on Trade Regulations - Recent Developments & Way Forward
July 2025	Webinar on Leveraging India Post Services for Business Growth & Export Facilitation
	Session on FEMA – Navigating Global Trade
	CSR Jury Meeting
	ESG Workshop – Align, Act & Accelerate Sustainability Goals
	Training Programme on Import & Export Documentation & Procedures (Batch 2)
	Doing Business with UAE jointly with A K Law Chambers
	Interaction session with Thailand Board of Investment
	MCCI 189th Annual General Meeting
August 2025	Workshop on Intellectual Property & Legal Frameworks
	Interaction Meeting with Port of Rotterdam
	GCC Next Summit
	Training Programme on Import & Export Documentation & Procedures (Batch 3)
	Interaction with MSSW Students
	Session on Dream, Design, Disrupt: Women at the Forefront of AI
	Interaction with EHIME Officials
	Many Nations, One Madras (Commemorating Madras Day)
	Talk on US Tariffs and Their Impact (Webinar)
	Two Day Power Workshop on Advanced Excel Skills

MCCI PROGRAMS

September 2025	Interaction Meeting with JETRO Officials
	LeadHERship Workshop
	Future Factory Forum
	New Enterprise Creation in Online Marketing (in association with Hand in Hand Academy)
	Two Day All India workshop on Indirect Taxes (GST)
	189th Chamber Day
October 2025	Urban Systems Innovation Networking Reception - jointly with BDHC
	Interaction Meeting with PUM Netherlands officials
	Session on Save Your Spine
	Interaction Meeting with Ms. Vian Cheung, Director – South Asia and Thailand, Hong Kong Trade Development Council (HKTDC)
	6th Edition of EXIM India - Award to MCCI - DYNAMIC TRADE FACILITATOR OF THE YEAR" by EXIM India.
November 2025	Interaction with Busan Chamber of Commerce - Delegation Visit
	Two Day Workshop on Legal Framework & Strategic Approaches to acquisition in India
	Meeting with SMRJ officials Japan
	Webinar on Diabetes and You: Awareness, Action, and Wellness
	Workshop on Digital Marketing
	Workshop on Workplace conversations that Drive Decisions
	Two Day Power Workshop on Advanced Excel Skills - 2nd Batch
	Meeting with Sri Lankan Deputy High Commissioner
	Session on SME Xcelerate: From Local to Global
December 2025	Meeting with Canadian Trade Commissioner
	Urban Thinkers Campus 2025 Smart, Green, and Inclusive Chennai: Integrating Energy, Water, and Mobility Solutions
	Field Visit to Mahindra World City
	Unlocking the New Labour Codes: A Strategic Deep Drive
	3rd Shri N Srinivasan Memorial Lecture
	Climate-Proofing MSMEs: Pathways for Resilient and Green Manufacturing in Tamil Nadu (MCCI jointly with Fame TN, UK Govt., Auroville Consulting & COSIDICI)
	Workshop on Health Insurance 2.0
	Webinar on Digital Data Protection for Industry: Preparing for the DPDP Act
January 2026	Webinar on Let's Talk Books
	Interaction Meeting with DBS Bank officials
	Interaction meeting with select Corp members at Governing Council Meeting
	Webinar on Direct Tax Landscape for BFSI: Key Issues and updates
	Session on Workplace Well-being with Mindful Health
	Digital and Financial literacy for MSME Workers in association with WRI India

MCCI PROGRAMS

February 2026	Budget Telecast Meeting 2026-27
	Webinar on RBI's FEMA Regulations 2026: Key Changes in Export and Import of Goods and Services
	Workshop on Post-Union Budget Workshop 2026-27
	Interaction with the Andalusia Trade Delegation (Spain)
	Webinar on Let's Talk Books – Talk #2
	Session on Export / Import Customs Processing – An Overview in association with Wadhwani Foundation
	Session on Creating Efficiencies in Supply Chain through Digitization for MSMEs in association with L&T SuFin
	SS Series Talk #14 – Green as an Engine of Growth and Resilience – Mr. Abhishek Jain, CEEW (Webinar)
	Certificate Course on Labour Codes - Week 1
	Seminar on Smart, Secure & Sustainable Water Infrastructure for Industries jointly with Water Today
	Workshop on Building Resilience of MSMEs to Flood Risk in Chennai, Tamil Nadu in association with WRI India
	Certificate Course on Labour Codes - Week 2

March 2026	Webinar on Let's Talk Books Talk#3
	Certificate Course on Labour Codes – Week 3
	Women's Day Celebration – Give to Gain: The Power of Purpose-Driven Women
	Interactive Meeting with Tokushima Prefecture Delegation
	Two Day Workshop on "The DPDP Act & Rules"
	Certificate Course on Labour Codes – Week 4
	Webinar on Voyage Disruptions in Maritime Trade: Insurance, Legal & Commercial Perspectives
	Webinar on Drug Abuse: Awareness & Prevention

Other 2025-26

19th April 2025	18th Annual celebration of Pravda Law Associates
26th April 2025	Launch of New Indonesian Trade Promotion Centre
28th April 2025	The Indo-Australian Chamber luncheon session "Doing Business with Victoria"
30th April 2025	Industry Round Table Discussion on the theme "Establishing Childcare Centers in Tamil Nadu to Enhance Female Labour Force Participation"
7th May 2025	Exchange of MOU with Hand in Hand Academy of Social Entrepreneurship
8th May 2025	Panel discussion – Australia India Mobilising Women in Business

8th May 2025	65th Independence Day of TOGO
9th May 2025	Ease of Doing Business Round Table Discussion partnering with ASSOCHAM
1st September 2025	Interactive Meeting with officials from METI and JETRO
25th to 27th September 2025	From Campus to clicks online Marketing Essentials
3rd October 2025	MOP Young Economist Summit
4th October 2025	MOP 7th Diploma Convocation
26th November 2025	Stakeholders Engagement Meet by DGA, Chennai
11th December 2025	Conference - The AI Revolution and Its Ethical Imperative
11th December 2025	Assocham 105th Foundation Day Celebrations
11th December 2025	Building Bridges:- University of Western Australia's (UWA) Indo Pacific Engagement Reception
16th December 2025	Meeting with Mr. Sandeep Nanduri, MD, TIDCO
7th January 2026	Webinar on Using Free Trade Agreements (FTA) – Way Forward for Businesses
7th January 2026	Interaction meeting with DBS India Country Head & Managing Director
27th January 2026	Industry Consultation with Deregulation Task Force
28th January 2026	MOU with TNWeSafe at the Global Women Summit 2026
29th January 2026	Luncheon meeting with key stakeholders of the University of Western Australia (UWA)
4th February 2026	Interaction Meeting with Andalusia Trade Delegation (Spain)
16th February 2026	TN Overseas Mobility and Employer Partnership Summit 2026
16th February 2026	Networking reception with the Australia India Business Delegation
19th February 2026	Super Chennai Conclave
19th February 2026	Vision 2030 by State Planning Commission
19th February 2026	Birthday Celebrations of Emperor of Japan
23rd February 2026	78th Independence Day of the Republic of Sri Lanka
26th February 2026	Indo Australian Chamber of Commerce AustCham India – SHErise – Building futures through Commerce
6th March 2026	Consultation with TN State Finance Commission / EODB for Local Body Services
6th March 2026	Kanavu Meippadum – an Interactive Session
20th March 2026	Webinar on China's Interests in India, Its Commercial Practices, and Strategic Takeaways for India'
24th March 2026	BDHC Dinner Reception and Discussion on Potential collaboration between UK and Tamil Nadu in the Climate and Energy Space

INDIAN ECONOMY

The global economic growth remained at 3.2% in 2025 which was the same as in 2024. The high growth rates seen in 2017 and 2018, of over 3.5% are yet to be reached. The impact of the continuing Russia - Ukraine war and the tariff uncertainties dampened growth. While inflation moderated to 4.2% from 5.9%, central banks were cautious about inflation led risks and maintained higher levels of interest rates which was also a dampener for higher growth. The United States economy grew by 2.1% in 2025 as compared to 2.8% in 2024. Europe grew by 1.5% in 2025 as opposed to 1.1% in 2024 while non-OECD countries maintained their growth at 4.2%. The index of global commodity prices moved up to 169 (2016 = 100) in Q4 2025 from a low of 164 in Q4 of 2024. The uncertainties arising on account of the conflict in West Asia has pushed the index to 200 in Q2 2026. The impact of the Russia – Ukraine war and the conflict in the Middle-East are likely to dampen the growth prospects for 2026 with higher commodity prices, increasing inflation and the prospect of increased interest rates.

The Indian Economy continued to perform well and was the fastest growing large economy clocking a growth of 7.7% in real terms. The continued geo political uncertainties, tariff related issues and global inflation and higher interest rates were the key challenges in the external front. Towards the end of the year, the conflict in the Middle East had started and is expected to have an impact on the global economic prospects in 2026. Agriculture grew by 2.4%, industry 9.5% and services 8.7%. The share of industry in the total GVA increased marginally from 20.3% in 2024-25 to 20.6% in 2025-26.

Growth was even throughout the year at between 7.5% to 8%. Private Final Consumption Expenditure (PFCE) grew from 5.8% in 2024-25 to 7.7% in 2025-26, while Government Final Consumption Expenditure, increased marginally from 6.5% to 6.6%. The uptick in PFCE was a positive sign which was sustained by moderate inflation and interest rates. Gross Fixed Capital Formation increased from 6.4% in 2024-25 to 8.2% in 2025-26. The growth was lower in 2024-25 due to lack of spending by the Government in the first quarter of 2024-25 on account of the general elections.

The Make in India initiative continued to get budgetary support through the Production Linked Incentive (PLI) scheme with the Revised Estimates for 2025-26 increasing to Rs. 160.72 billion which is almost double of the allocation of Rs. 86.03 billion in 2024-25. Electronics continued to be the highest beneficiary with an allocation of Rs. 90 billion while Automobiles and Auto Components received Rs. 20.91 billion. As of September 2025, investments of Rs. 2.1 trillion were realised, which has resulted in production/sales of Rs. 18.7 trillion, creation of over 1.26 million jobs directly and indirectly, and exports surpassing of Rs. 8 trillion.

Inflation was moderate through out the year. In the year 2024-25 headline (as measured by consumer price index or CPI) inflation remained around the 4% and was at 3.4% by March 2025. 2025-26 saw a decline in CPI with the headline inflation reaching closer to 1% by September 2025. Inflation stated to increase from January 2026 and reached 3.4% (new series with base year 2024) in March 2026.

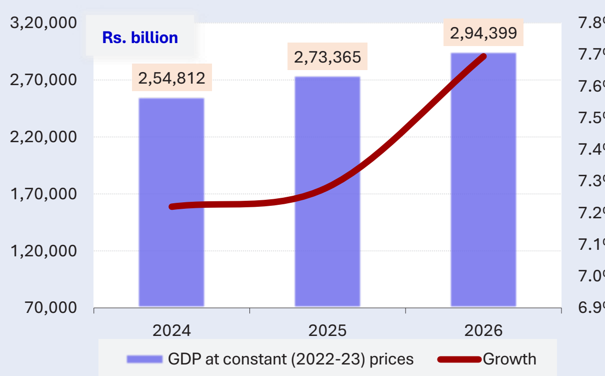
The stable performance of the global economy helped India's exports grow by 4.2% in FY26 to reach a record USD 860.09 billion. Imports also increased by nearly 6.5% to reach USD 979.40 billion in FY26 with the trade deficit reaching USD 119.30 billion. Petroleum products were the largest source of the deficit, followed by electronic goods. Merchandise exports increased marginally from USD 437.70 billion in FY25 to USD 441.78 billion in FY26 while the cumulative non petroleum exports witnessed an increase of 3.63% from USD 374.32 billion in FY25 to USD 387.88 billion in FY26. Trade surplus from Services increased from USD 188.83 billion in FY25 to USD 213.89 billion in FY26.

India continued to attract global interest with India's foreign exchange reserves of USD 691.11 billion as on March 31, 2026, as compared with USD 668.33 billion as on March 31, 2025. Gross FDI in FY26 was USD 94.53 billion, a 17% increase from USD 80.62 billion in FY25. The Net FDI improved to USD 7.65 billion up from USD 353 million in FY25. Key components of outward FDI were repatriation and disinvestment amounting to USD 53.6 billion and investments by Indian companies overseas accounting for USD 33.3 billion. The net FPI outflow in FY26 was USD16.4 billion primarily on account of international investors redirecting investments to US, South Korea and Taiwan.

The government continued to maintain its fiscal prudence was able to stick to the fiscal glide path trajectory. The Gross Fiscal Deficit for 2025-26 as per the Revised Estimates was 4.4% of GDP which was in line with the Budget Estimate. The fiscal glide path proposed by the government is to bring the fiscal deficit to 4.5% of GDP by 2025-26, and the same was improved upon with the Fiscal deficit reaching 4.4% of GDP. The fiscal deficit for 2025-26 is estimated at 4.3% of GDP.

GVA Growth

India's economic growth as measured by gross value added (GVA) grew at 7.7% in FY26, as compared to 7.3% FY25. Growth in agriculture decreased from 4.2% in FY 25 to 2.4% in FY26, while industry grew to by 9.5% in FY26, as compared to 8.7% in FY25. Services growth improved from 7.3% in FY25 to 7.7% in FY26.



ANNUAL GDP AND GROWTH IN CONSTANT (2022-23) PRICES

Growth was driven primarily by Private Final Consumption Expenditure which averaged 7.7%. Government Final Consumption Expenditure increased marginally from 6.5% in FY25 to 6.6% in FY26. Q1FY25 witnessed negative growth in Government expenditure on account of the general elections. Gross Fixed Capital Formation which was lower at 6.4% on account of slow government capital spending due to the general elections in FY25, improved to 8.2% in FY26.

The Primary sector grew by 4.2% in FY26 up from 2.4% the previous year. Agriculture posted a 3.4% growth supported by a good South-West monsoon which was 108% of the Long Period Average (LPA). The North East monsoon was deficient to the extent of 3% over the LPA. However, the East and North East regions even less rainfall with more than 6% shortfall.

Food grain production reached a record high of 376.56 million tons, an increase of 18.8 million tons (5.3%) over the previous year. Rice, Wheat and Maize recorded their highest ever production. Oilseeds output also increased to 43.06 million tons with groundnut and soyabean recoding their highest ever output. Sugarcane output was at a record 500 million tons while cotton witnessed a decline from 306 lakh bales to 290 lakh bales.

Mining and Quarrying rose by about 4.1% in FY26 which was significantly higher than the 2.5% increase witnessed in the previous year. Growth in manufacturing bounced back to 11.5% from 9.3% in FY25. Stable global demand and the competitive manufacturing costs aided by the PLI scheme appeared to be helping in increasing the industrial output. Electricity generation, gas and water supply moderated to 1.5%. The index of industrial production (IIP) increased 4.3% in FY26. Within the manufacturing sector, 19 of 23 industry groups recorded expansion of growth, led by electronic products and computers, electrical equipment, motor vehicles, furniture and basic metals.

The services sector growth improved from 7.8% in FY25 to 8.7% in FY26. While construction declines marginally to 7.1%, Trade, repair, hotels and restaurants grew by 10.1% up from 6.5% financial services and real estate moved up from 9.4% to 9.9%. Public Administration and Defence increased marginally from 5.6% 5.8%.

India's construction sector, became the world's second largest both in terms of output and employment, posted strong growth of 7.1% growth in FY26. In the current decade, India accounted for 14% of the total global construction volume. Large scale infrastructure development projects and sustained urban housing demand pushed cement consumption to 485 million tonnes in FY26, an increase of 9.2% over the previous year. Similarly, finished steel consumption increased to164 million tonnes, marking an 8% increase over the previous year. Benign interest rates facilitated housing demand in urban areas, while targeted affordable housing projects and schemes of the government pushed semi urban and rural housing demand. Outstanding housing credit stood at Rs. 33.69 trillion an increase of 11% at the end of March 2026 as compared to March 2025, though it was much lesser than the growth in 2024-25 which was at over 30%.

The information technology (IT) sector growth continued to be subdued due to global slowdown in IT spending as well as challenges posed by the adoption of Artificial Intelligence. The industry is going through a churn with significant changes in the business models. Growth in IT exports remained flat 5.6% to USD 246 billion in FY26, from USD 210 billion in FY25. Industry revenues reached USD 315 billion with a 6.1% growth over the previous year.

India cemented its position as the GCC capital of the world with over 2,000 Global Capability Centres, employing over 20 million people with a revenue of nearly USD 100 billion. What started as a low cost arbitrage opportunity has evolved into a strategic location with focus on innovation, digital transformation and research and development in the fields of bio technology, Artificial Intelligence (AI) and Engineering.

The hospitality sector continued growth encouraged by sustained leisure and corporate travel demand. Revenue increased by about 10% for the hotel sector while airlines experienced 5% increase in traffic.

Bank credit expanded by 16% in FY 26 reaching 2.12 trillion while ban deposits grew by 13.4% to 2.68 trillion both parameters showing an increase over the previous year. It is estimated that about 15% of household savings are routed to equities and mutual funds.

Gross GST collections reached Rs. 22 trillion in 2025-26 marking an increase of 8.3% over the previous year. This increase was in spite of the rationalisation of the rates in September 2025 which led to a reduction in rates in a number of items. Among the lead indicators of demand conditions, E-way bills reached from 140.6 million in March 2026 from 120 million in March 2025 representing a 17.2% increase as compared to 16% increase in the previous year. Toll collections increased by 14% in FY26 with a total collection of Rs. 82.9 trillion.

Passenger car sales continued to increase and reach an all time high of 4.64 million6 units in FY25 and the year also witnessed the highest export of passenger cars at 905,000 vehicles. Two-wheeler sales continues to grow briskly at 10.7 % over the previous year to reach 21.7 million units. Commercial Vehicles which de-grew by 1.2% in FY25, posted a 12.6% growth to reach 1.08 million vehicles. India continues to be the largest tractor manufacturer in the world accounting for a third of global tractor production (excluding bel driven sub 20 HP tractors). Export of Commercial Vehicles was buoyant at 95,000 units which was 17% higher than the exports of the previous year.

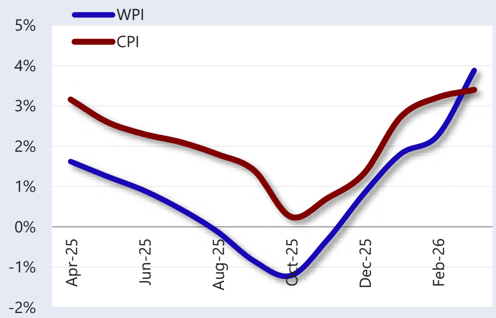
Urban unemployment rate continued to be in the range of 6.4% in FY26. Rural unemployment was at 3.9% in the first half of FY26 before climbing to 4.3% in the last quarter of FY26. The overall unemployment rate remained at about 5.2% to 5.4%.

Inflation

Global inflation eased to 4.2% in 2025 from 5.9% in 2024, but well above the pre-pandemic levels of less than 2%. Inflation levels eased due to aggressive and synchronised monetary policy tightening, normalisation of supply chains and softening of global energy and food prices. However, global commodity prices increased marginally owing to supply uncertainties.

During FY26, India's headline (as measured by consumer price index or CPI) inflation ranged from 3.2% in Q1FY26 down to 1.4% in Q2FY26, and further down to 0.3% in Q3FY26 before recovering to 3.48% in Q3FY26, party on account of the war in the Middle East. The rate of inflation had been benign through the year. Food inflation averaged 1.7% during the first three quarters before moving up to 2.13% in January 2026 and further to 3.47% and 3.87% in the months of February and March 2026. Targeted measures such as special missions for development of millets, pulses and oilseeds have helped in easing supply constraints.

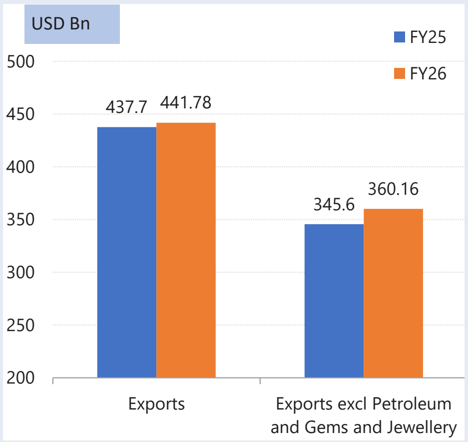
The wholesale price index (WPI) witnessed an increase from 2.05% in FY25 to 3.88% in FY26. Primary articles and Fuel and Power increased to 6.36% and 1.05% respectively and Manufactured Products was at 3.39%.



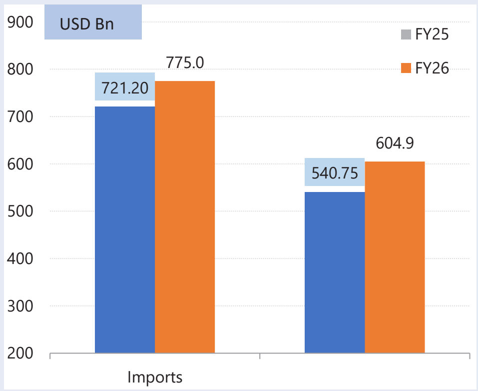
In its Monetary Policy Statement of April 2025, the RBI has forecast the inflation for FY27 at 4.6% driven by the conflict in West Asia and its impact on energy and other commodities

The External Sector

During FY26, overall merchandise exports increased marginally, while Services exports increased by about 8%. Export of petroleum products declined by 20% due to a slowdown in global demand and the conflict in West Asia. For FY26, merchandise exports increased marginally to USD 441.78 billion. However, non-oil exports increased by 3.62% to USD 387.88 billion. Among non-oil products, Engineering Goods, Mica, Coal & Other Ores, Minerals including processed minerals, Other cereals and Handicrafts excl. hand made carpet. drove exports.



India's overall export of electronic items reached a new high of USD 47.69 billion, an increase of 23.6 Of this, Smart Phones accounted for USD 29.4 billion, up from USD 24 billion in FY25, benefitting from the production-linked incentive (PLI) scheme for large scale electronics manufacturing (LSEM). More than 300 mobile phone manufacturing units were operating in India as of March 2026 and the world's second largest mobile phone manufacturer. The top destinations for Indian Smart phones were United states, UAE, Netherlands and UK.



Imports increased in FY25 reflecting an increase in domestic demand. India's merchandise import in FY26 was USD 775 billion, an increase of 7.5% over FY25. Import other than petroleum and gems and jewellery increased by 11.86% and comprised predominantly of electronics.

India's services exports rose 7.9% in FY26 to USD 418.31 billion. Imports of services increased by 2.9% to reach 204.42 billion. Trade surplus from Services increased from USD 188.83 billion to USD 213.89 billion in FY26. IT services, Financial services and Business services were the key to driving Services exports.

India is among the top 10 exporting countries in 2025 and is in the seventh place in terms of export of Services. Inward remittances to India stood at USD 137 billion in FY26, the highest for any country in a single year and almost double of the next highest remittance receiver. This represented 15.1% of all Global remittances. India's current account balance recorded a surplus of USD 7.1 billion, about 0.7% of GDP for Q4FY26of 1.3%. India's current account deficit (CAD) increased marginally from USD 23.3 billion in FY25 to USD 25.2 billion in FY26.

Fiscal Health

The key deficit indicators primarily gross fiscal deficit (GFD), revenue deficit (RD) and primary deficit (PD) of the Central Government showed gradual improvement over the previous year and were in line with the budget estimates. The gross fiscal deficit (GFD) as percentage of GDP declined from 4.8% in FY25 to 4.4% in FY26, which was in line with the budget estimates. The Government improved on its commitment to attain a GFD of 4.5% of GDP by 2025-26. The budgeted fiscal deficit for FY27 is 4.3%.

In FY25, the Revised Estimates for revenue deficit was in line with than budgeted revenue deficit at 1.5% of GDP. The reduction in capital receipts was on account of lower than anticipated receipts from disinvestments. Revenue receipts were lower by 780 billion and revenue expenditure was lower by 751 billion.

Gross tax revenues fell short of BE by Rs. 1,925 billion on account of lower income tax revenues from non-corporates and lower GST collections. The lower than budgeted GST collections was on account of the reduction and rationalisation of GST rates in September 2025. In May 2025, the Central Board of Directors of The Reserve Bank of India (RBI) approved a Rs. 2,866 billion (Rs. 2,686 billion in FY25) dividend pay-outs to the central government for FY26.

The Central Government has indicated a limit to state's fiscal deficit at 3.5% of gross state domestic product (GSDP) for 2024-25, of which 0.5% is tied to power sector reforms. States budgeted a combined GFD of 3.3% in FY26, up from 3.2% in FY25.

Foreign Direct Investment

India continued to be among the preferred destination for FDI investment. Gross FDI inflows was about USD 95 billion, an increase of USD 15 billion over the previous year. Singapore continued to lead the FDI equity inflows into India during FY26 with USD 19.80 billion, followed by USA, USD 11.17 billion, Mauritius, USD 6.57 billion, the Netherlands USD 3.37 billion, and Japan, USD 3.75 billion. It is pertinent to note that the FDI from USA more than doubled in FY26 as compared to FY25. Top states in India that attracted the highest FDI equity inflows for FY26 were Maharashtra (USD 18.42 billion), Karnataka (USD 12.94 billion), Delhi (USD 6.18 billion), Gujarat (USD 5.71 billion), Tamil Nadu (USD 4.72 billion), Haryana (USD 4.52 billion) and Telangana (USD 2.25 billion). Karnataka has nearly doubled its FDI inflow from USD 6.62 billion to USD 12.94 billion.

Conclusion

The outlook for the Indian economy continues to be favourable, though the impact of conflicts and Global uncertainties are likely to have an impact in FY27. The continued strengthening of macroeconomic fundamentals, a strong financial sector with a durable banking sector and a corporate sector that is at a historical low leverage are positives. However, private industrial investment remains subdued due to the cautious approach on account of the international environment, which is impacted by geo political tensions on one side and the tariff wars on the other. The effect of El Nino on the monsoon may be a dampener for the rural economy. The increased Private Final Consumption Expenditure from the second half of FY25 onwards is expected to continue. The various Missions on oil seeds, pulses and millets are expected to provide better returns to agriculture and strengthen food security and the rural economy.

Exports have been on a strong footing with increased investment in manufacturing partly on account of the PLI scheme and the China + 1 strategy adopted by the global supply chains. While electronics exports have been growing significantly, it is important to increase the value added content and move into manufacture of components from being an assembly line where components and systems are imported and assembled.

Inflation is expected to be moderate and around the mid-point of the regulatory target of 2% to 6%. Decline in food prices appear durable with record Kharif harvest and an expectation of an above normal monsoon. Interest rates are likely to hold and no significant movement is expected.

Global economic growth is expected to be uneven in 2026 given the volatile environment. Trade tensions, Russia - Ukraine and the conflict in the Middle East may push the growth back to sub 3% levels. The Chinese economy has also not seen much buoyancy. Real Estate sector, the main driver in China is still struggling with unsold stock and high debt levels. Growth expectations for China are at 4.5% to 5%. While the global growth has significant challenges from tariff barriers and geo political conflict, the fundamentals for India remain strong with a robust local demand and growing exports and is expected to grow between 6.5% and 7% in 2026-27.

Courtesy: Sammati Consulting & Analytics LLP

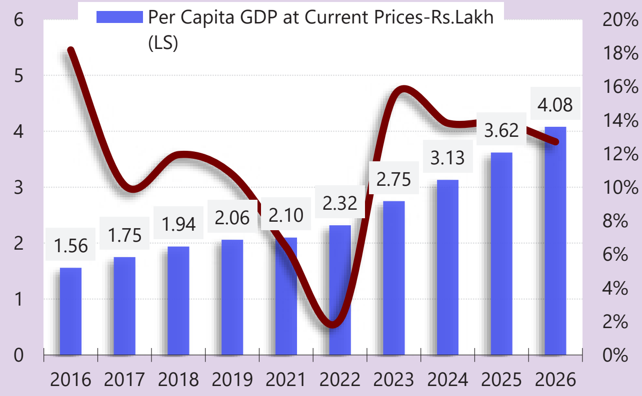
TAMIL NADU ECONOMY

The state of Tamil Nadu continues to be economic powerhouse and has maintained its position as the second largest state in terms of GSDP. The GSDP for 2025-26 at constant prices rose 10.83% as against the national growth rate of 7.4% and reached 14,530 billion. The state has been growing consistently higher than that of the country's GDP. In current prices, TN's GSDP rose 15% in FY26 to over Rs. 35,678 billion. The state's 4-year growth has been resilient and exceeded the national average, the state's GSDP in nominal terms grew at a CAGR of 9.25 % between FY23 and FY26.

In line with its focus on attracting both traditional and new age industries, the state launched the Tamil Nadu Ship Building Policy 2026, Toy Manufacturing Policy 2025, Textile Policy 2025-26 and Tamil Nadu Circular Economy Investment Policy 2026 with a focus on attracting investments both from domestic investors as well as overseas investors.

The state continued to maintain its 5th position among Indian states in attracting FDI in FY26. The state recorded a 2.82% increase in FDI in FY 26 attracting USD 4.72 billion, up from USD 3.68 billion a year ago. FDI investments were mainly in the sectors of High-tech manufacturing, Electronics, Renewable Energy and Digital Infrastructure. The state continued to attract investments in the electronics sector and has maintained its premier position as the largest iPhone manufacturing hub outside of China. The state continues to maintain its pre eminence in the automotive and auto components, chemical, leather and non leather footwear and textile sectors.

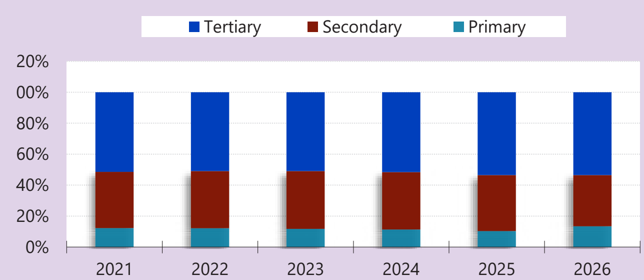
The state continues to maintain its pre-eminence in the industrial sector with the highest number of factories and industrial workers. The share of secondary sector is about 33% of the GSDP making it one of the highest in the country. Service account for about 55% and the balance is contributed by Agriculture. The state is the third largest exporting state (after Gujarat and Maharashtra) with an overall export value of USD 51.07 Billion, accounting for 12% of India's exports in FY26. The state has been focusing on promoting exports in segments where the state has significant competitive advantage.



From being second among the larger states in per capita GSDP in the previous decade the state has slipped to fifth rank and has moved below states such as Karnataka and Telangana. An increase in population primarily led by migration into the state was one of the reasons for the fall in the growth of per capita income. The state per capita GSDP maintained its past growth rate of 14%, and reached an estimated Rs. 4.08 lakh in FY 26.

Share of Gross State Value Added

The state has been consistent in maintain balanced composition of the Gross State Value Added (GSVA). The growth of all the three sectors has been steady over the last 5 years. The contribution of the tertiary sector to the Gross State Value Added (GSVA) at current prices is 53.54% representing a growth of 8.54%. The Secondary sector grew at 15.02% and within the Secondary sector, Manufacturing grew at 14.22% and Construction 15.02%, significantly higher than the national average. The state contributes 13.35% to India's manufacturing GDP. The Primary sector grew at 5.92%, with a significant contribution from Agriculture which grew at 8.91%.



FDI Inflows & Investments

The state remains at the 5th position among the states in terms of attracting FDI. The state moved from the 4th position in FY22 to 5th position in FY23 and maintains the same place. During FY26, the state attracted 6% of the total FDI equity inflow into the country of USD 58.84 billion, with Maharashtra (31%), Karnataka (21%), Gujarat (15%), and Delhi (13%) being ahead of the state. Tamil Nadu received a cumulative FDI of USD 17.40 billion from FY 2020 to FY 2026. During FY26, the state attracted FDI equity inflows of USD 4,724 million up from to USD 3,681 million in FY25.

State Finances

The Gross State Domestic Product (GSDP) of Tamil Nadu for FY26 is projected to be Rs 35.67 trillion (at current prices), a growth of 14.8%. For 2025-26, the total expenditure is estimated at Rs. 4,863.32 billion as compared to the Revised Estimates (RE) for FY25 at Rs.4,398.95 billion, an increase of 10.57%. The total receipts (including borrowings) is budgeted at Rs. 4843.64 billion for 20925-26 as against the Revised Estimates of Rs. 4362.02 billion, an increase of 11.04%. Borrowings account for Rs. 1,520.40 billion an increase of 10% over the previous year RE. Collections from state's Own Tax Revenue are estimated at Rs. 2,208.95 billion in RE 2025-26, an increase of 14.72% over 2024-25. The growth in Own tax revenue has marginally decreased from the 15.2% increase witnessed in the previous year. The state's Non-Tax Revenue is estimated to be Rs.288.19 billion in RE 2025-26, which is a decline over the Budget Estimates for 2024-25 of Rs. 307.28 billion. The budget estimates represent an increase of 2.47% over the RE of 2024-25.

In RE 2024-25, Tamil Nadu had a Gross Fiscal Deficit (GFD) of Rs. 1,013.56 billion which was 3.3% of GSDP. Revenue deficit at Rs. 464.67 billion was 1.5% of GSDP. The budgeted GFD is 3% of GSDP at 1,069.68 billion and the Budgeted Revenue Deficit is estimated at Rs. 416.35 billion, representing 1.2% of GSDP. While the Revenue deficit has shown a marginal decline in RE 2024-25 as compared to the actual deficit in 2023-24, the path to revenue surplus seems to be a long one with no plan in sight for the same.

The capital expenditure made in 2024-25 (RE 2024-25) is Rs. 467.66 billion which is less than the Budgeted Estimates for 2024-25 of Rs. 476.81 billion. The estimated Capital outlay for 2025-26 is 572.31 billion, representing a 22% increase over RE 2024-25. The amount represents 1.65% of GSDP which is significantly inadequate as compared to the infrastructure and other capital requirements of the state.

Exports

Tamil Nadu is the third largest exporting state (after Gujarat and Maharashtra) contributing 12% of India's merchandise exports in FY26. Exports from TN increased by nearly 14% in FY26 to USD 59,310 million. The share of the state in the export of various sectors shows that the state has consolidated its position in traditional sectors such as textiles and engineering goods and has also built capabilities in emerging sectors such as electronics.

Share of Tamil Nadu in India's exports

Sector	Share	Rank
Textiles	27%	1
Electronics	41%	1
Ready Made Garments	42%	1
Cotton	21%	2
Engineering Goods	18%	2

Infrastructure

Power: The continued urbanization and industrial growth has contributed to the demand for power in the state which continues to grow with the peak demand crossing 20,148 MW in FY26. The peak demand is expected to cross 23,000 MW by the year 2027-28. The state had a total installed capacity of 47,619 MW as of 31st March 2026. Of this the private sector accounts for 32,651 MW, followed by the central sector at 6,855 MW, and state sector of 8,113 MW. Renewable power generation during FY 26 was 49,983 Million Units (MU) up from 38,410 MU in 2024-25. Wind accounted for 24201 MU, Solar 19,691 MU, Hydro 5898 MU and balance through bio mass and captive generation.

The target generation for the state for the year 2025-26 was 108,968 GWH against which the actual generation was 87,817 GWH, which was 91% of the previous year's generation. The Plant Load Factor (PLF) for state owned thermal plants was at 50.84% as opposed to a target of 77.36% and the previous year performance of 57.98%. The low PLF is one of the reasons for the poor financial performance of the state utilities with the state resorting to expensive power purchase at the power exchange.

TNERC had mandated Renewable Purchase Obligation (PRO) of 33.01% for the year 2025-26. However, the achievement was only around 26%. The state has a target to reach 48% renewable power by 2030. However, given the current share of renewable energy in the total consumption, the state needs to make significant efforts to reach the target.

The unbundling of the generation, green energy and distribution functions in 2025 has started to bear fruit in the green energy sector. The creation of the Renewable Energy Land Portal (RELP) to facilitate land owners lease land for solar, wind and other renewable energy projects is a pioneering effort to develop the renewable sector. Faster processing of applications, particularly in the case of open access and roof top solar will facilitate faster adoption of renewable energy.

Ports: The state has 3 major ports and 15 minor ports. The total cargo traffic in the major ports has increased 3.5% in FY26, up to 150.19 million tonnes from 145.06 million tonnes in FY25. Traffic at minor ports stood at 11.31 million tonnes during 2025-26 as compared to 11.90 million tonnes in 2024-25. With the state pushing for equitable industrial development, there is a need for a port to serve the hinterland districts in central Tamil Nadu. The Cuddalore port, which has been inoperative is now being upgraded with additional facilities at a cost of Rs. 1.5 billion and is proposed to be increased to 3.5 million tonnes per annum.

Roads: The state has a good logistics infrastructure with 6,805 Kms of National Highways, 23,625 Kms of state highways and 55,525 Kms of other roads (Major District roads and Other roads). These major roads account for about 75,000 Kms of the total road length of 2.1 lakh Kms in the state. The density of road in Tamil Nadu is 2,084.71 km per 1000 sq.km, which is higher than the National average of 1,926.02 km per 1000 sq.km.

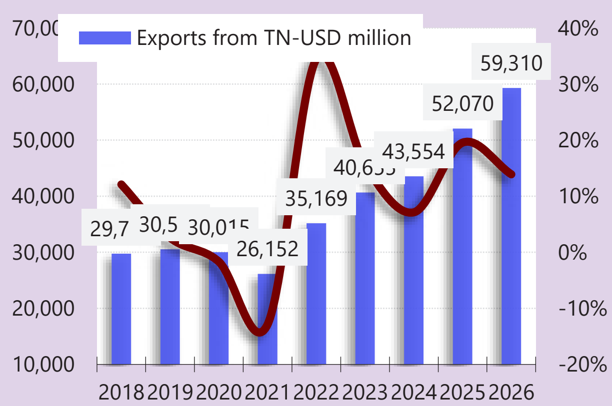
The work on Maduravoyal - Chennai Port Elevated Corridor Project has is progressing well and will serve as a vital link in facilitating smooth access to the port. The project which has been redesigned as a double-decker corridor, spanning 21 kilometres, will connect Chennai Port with the Chennai-Bengaluru Highway and the industrial corridors at Sriperumbudur and Oragadam. The state also proposes to widen the Chennai-Tiruvallur highway into a 6 lane road and this will form part of the Surat - Chennai Expressway. Work on the Mamallapuram – Ennore Peripheral Ring Road is progressing steadily. This road will link NH5 (Chennai–Tada), NH4 (Chennai–Bengaluru), NH45 (Chennai–Tiruchi), and ECR. The setting up of Tamil Nadu State Highways Authority (TANSHA) on the lines of NHAI will help in developing highways and expressways and is a welcome step.

Railways: The rail network is also well spread out with over 5,000 Kms of railway lines and about 530 railway stations. Chennai Metro Rail is being expanded in its second phase to cover 3 routes covering a distance of 119 km. This project is being implemented at a cost of Rs. 632.46 billion. The DPR for extending the metro rail route from Chennai Airport till Kalaignar Centenary Bus Terminus in Kilambakkam, has been forwarded to the Union Government for approval and funding. The project is estimated to cost Rs. 9,335 crore for a distance of 15.46 km. Detailed project reports has been submitted to CMRL for extending the routes from Koyambedu to Avadi and Poonamalle to Parandur, at an estimated cost of Rs. 15,906 crore.

Airports: Tamil Nadu is the only state in India to have 4 international airports. Across the six airports in the state, passenger traffic increased from 32.53 million in FY25 to 34.21 in FY26. The 5% increase was in spite of the disruption in the month of March 2026 on account of the war in West Asia. Chennai airport witnessed an increase of 2.7% passenger traffic, reaching a total of 23.02 million.

Cargo traffic increased from 0.401 million tonnes in FY25 and to 0.447 million tonnes in FY26. The delay at Chennai airport in adding a new terminal building to reach a capacity of 35 million passengers per annum, has resulted non-introduction of new fights and the airport being pushed to 6th place in terms of passenger traffic behind Delhi, Mumbai, Bengaluru, Hyderabad, and Kolkata

The status of the proposed Chennai Greenfield International Airport project to be built near Parandur of Kanchipuram district is currently uncertain. With the current airport reaching its full capacity and the non availability of space to expand the air side facilities, there is a need to quickly develop an international airport, without which business and industrial development will be impacted.



Health and Education

The strong social infrastructure in the state has been one of the key pillars in the economic development of the state. The state is among the top 3 in the country in most of the social indicators with a high Human development Index. The state has a near 100% institutional birth record. 99% of Children in the age of 12 to 23 months have been fully vaccinated.

The state continues to perform well both in the school and higher education sectors. The Gross Enrolment Ratio (GER) for the primary school system is over 98%. The same for the secondary grade (classes 9 and 10) is 95% and for higher secondary (classes 11 and 12) is 82%. The enrolment in higher education for students in the 18 to 23 years age group is at over 45%. The state has been formulating a number of schemes including incentives to girl students to ensure that the drop out rate is minimised.

Conclusion

The state has maintained its premier position in terms of both social and economic development. A strong social and physical infrastructure coupled with a strong entrepreneurial base and a proactive department of industries has helped the state to maintain its second position in terms of GDP and to grow at rates higher than the national growth rate. The state has been proactive in identifying emerging sectors such as electronics, renewable energy and electric vehicles and focus on nurturing them. At the same time ensuring that the areas of traditional strengths such as textiles, footwear and automotive are nurtured. The Free Trade Agreements that the Government of India has entered into with various countries provide an opportunity for the industries in Tamil Nadu to expand their market base.

Much of the resilience has been bult on the strong financial position that the state has enjoyed in the past. It is therefore important for the state to maintain its financial strength in order to spend effectively on social and physical infrastructure. However, the lack of revenue surplus over the last few years and capital expenditure of less than 2% of GSDP are indicators of financial strain. Further, financing the losses of the Energy and Transportation sectors and lack of recovery of service charges for urban services are a significant strain on the state finances. Restructuring of these sectors and ensuring that the operating costs are recovered are important steps to ensure fiscal discipline and surplus generation.

Courtesy: Sammati Consulting & Analytics LLP

GC MEETINGS AND SPECIAL MEETINGS

Governing Council Meetings, Key Institutional Initiatives, Policy Engagements and Institutional Developments

The Governing Council held 12 meetings during the year, meeting regularly to provide strategic direction and oversee the Chamber's activities.

Based on the discussions, representations/suggestions were submitted to the Government on behalf of the industries.

Airport Study and Meeting with Airports Authority of India (AAI) – Chennai

The Chamber, along with Avalon Consulting, undertook a study titled "Airport Study – Recommendations to Enhance User Experience at Chennai Airport." The study focused on identifying operational and process-related improvements to enhance passenger and cargo user experience within existing infrastructure constraints.

The assessment included stakeholder interviews, feedback from airport users and industry participants, analysis of online reviews, and benchmarking with peer airports such as Bengaluru, Hyderabad, Kochi, Kolkata, and Ahmedabad. The study identified several priority areas relating to passenger experience, connectivity, operational efficiency, and digital infrastructure, with a significant proportion of recommendations focusing on low-investment process improvements capable of delivering meaningful user impact.

A presentation on the study findings and recommendations was made to the Airports Authority of India (AAI), Chennai, by Avalon Consulting in the presence of senior officials from the Passenger and Cargo divisions and representatives of the Chamber.

The AAI officials appreciated the structured and comprehensive nature of the study and shared updates on operational and infrastructure improvements already implemented in recent months. The Airport Study Report was formally handed over to Mr. Raja Kishore, Director, AAI for review and further action. Both sides also agreed on the importance of continued stakeholder engagement and collaborative efforts to further strengthen passenger and cargo experience at Chennai Airport.

CIT Nagar Property

In a major milestone towards strengthening its long-term institutional capabilities, the Chamber has acquired approximately two grounds of land at CIT Nagar West, one of Chennai's well-connected and prominent locations.

The acquisition reflects the Chamber's commitment to creating a future-ready ecosystem that can support its expanding activities and growing engagement with industry, Government, academia, and other stakeholders.

The proposed development envisions a modern and multifunctional facility designed to serve as a dynamic centre for industry interaction, capacity building, policy discussions, business networking, training initiatives, and member engagement activities. The facility is expected to further enhance the Chamber's ability to host high-quality programmes and provide greater value to its members and the larger business community.

Investment Policy and Service Rules

After detailed deliberations and extensive discussions at various levels, the Chamber has finalised its revised Service Rules & Regulations and a comprehensive Investment Policy, marking an important step towards strengthening institutional governance and operational efficiency.

The finalisation of these two important policy frameworks reflects the Chamber's continued commitment towards robust governance practices, financial discipline, and strengthening institutional systems for the future.

Digital Certificate of Origin (COO) Services

In line with the Government's initiative towards paperless trade facilitation and digital export documentation, the Chamber has successfully enabled end-to-end online issuance of Certificates of Origin (COO) through the national digital platform.

The Chamber now provides seamless digital COO services to exporters with 24/7 online processing, faster turnaround times, and support for urgent and last-minute shipment requirements. The system enables exporters to apply, submit documents, and obtain Certificates of Origin online without the need for physical visits, thereby significantly improving efficiency and ease of doing business.

Members are encouraged to utilise the Chamber's round-the-clock digital COO services by selecting The Madras Chamber of Commerce & Industry as the Issuing Agency on the designated portal.

Digital Personal Data Protection (DPDP) Act

With the introduction of the Digital Personal Data Protection (DPDP) Act, 2023, India has taken a significant step towards establishing a comprehensive framework for data privacy, digital governance, and responsible handling of personal data. The legislation is expected to have far-reaching implications for businesses, institutions, and organisations across sectors as they align with evolving compliance and data management requirements.

Recognising the importance of the emerging regulatory framework, the Chamber has been actively engaging with stakeholders and participating in discussions relating to the implementation and practical implications of the DPDP Act. The Chamber had discussions with Mr. S. Krishnan, IAS, Secretary, Ministry of Electronics & Information Technology (MeitY), Government of India, on issues concerning data governance, digital compliance, and industry preparedness.

The Chamber also participated in workshops and sensitisation programmes organised by the Government and associated agencies on the DPDP framework and implementation mechanisms.

In addition, the Chamber has organised programmes and awareness sessions for members to help industry understand the implications of the DPDP Act and prepare for the transition towards stronger data protection and privacy practices.

The Chamber will continue to undertake initiatives, discussions, workshops, and knowledge-sharing programmes to support industry in understanding and adapting to the evolving digital and data protection ecosystem.

Dynamic Trade Facilitator of the Year Award 2025

The Chamber was conferred the "Dynamic Trade Facilitator of the Year Award 2025 – India" at the 6th Edition of the South East Air Cargo Conclave & Awards 2025, in recognition of its sustained contribution towards trade facilitation, logistics efficiency, policy advocacy, and industry engagement in South India.

The award acknowledges the Chamber's consistent efforts in supporting exporters, importers, logistics stakeholders, and the wider business community through initiatives aimed at improving ease of doing business, promoting efficient trade practices, facilitating industry–Government interaction, and creating platforms for dialogue on emerging developments in the logistics and supply chain ecosystem.

The recognition further reinforces the Chamber's growing role as a proactive and credible industry institution contributing towards the advancement of trade, logistics, and economic development in the region.

Interactive Meeting with Dr. Darez Ahamed, IAS, MD & CEO, Guidance Tamil Nadu

19 April 2025

An interactive meeting was organised for the Governing Council Members with Mr. Darez Ahamed, IAS, Managing Director & CEO of Guidance Tamil Nadu, to discuss initiatives aimed at further strengthening the Ease of Doing Business ecosystem in the State and enhancing collaboration between industry and the Government.

Mr. Darez Ahamed shared insights on ongoing policy reforms, investment promotion initiatives, facilitation mechanisms, and efforts being undertaken to improve business competitiveness, attract investments, and support industrial and infrastructure development in Tamil Nadu. The interaction also provided perspectives on the State's focus towards sustainable and inclusive economic growth.

The Governing Council Members actively participated in the discussions by sharing industry perspectives, operational concerns, and sector-specific suggestions, making the interaction highly constructive and meaningful.

Interaction with Mr. Arun Roy, IAS, Secretary to Government, Industries Department, Government of Tamil Nadu

12th July 2025

The Chamber had a productive interaction with Mr. Arun Roy, IAS, Secretary to Government, Industries Department, Government of Tamil Nadu, along with the President, Vice President, and Governing Council Members of MCCI.

The discussion centred on Tamil Nadu's industrial growth, the State's investment and manufacturing ecosystem, and opportunities to further strengthen industry–government collaboration. Members shared perspectives on key industry priorities, while Mr. Arun Roy outlined the Government's initiatives to promote industrial development, attract investments, enhance infrastructure, and improve the ease of doing business.

The interaction provided an opportunity for a constructive exchange of views on policy priorities and emerging opportunities, reaffirming the Chamber's continued engagement with the Government in fostering a conducive business environment and supporting the State's economic development.

STATUTORY

189th Annual General Meeting (AGM)

25th July 2025 | Hotel Hilton, Chennai

The 189th Annual General Meeting of the Madras Chamber of Commerce & Industry (MCCI) was held at Hotel Hilton, Guindy, Chennai.

Business Session – Key Resolutions

During the Business Session, the Governing Council and the Expert & Working Committees for the year 2025–2026 were formally announced.

The following resolutions were placed before the members and unanimously adopted:

- Adoption of the Annual Report for the year 2024–2025
- Adoption of the Audited Statement of Accounts for the year 2024–2025
- Approval of subscription rates for the year 2025–2026
- Declaration of the election of Members to the Governing Council for 2025–2026
- Appointment of Auditors for the year 2025–2026
- Declaration of the appointment of Members of the Expert and Working Committees for 2025–2026
- Amendment to Rule 22 of the Memorandum of Association

Public Session – Highlights

The Public Session featured an address by Mr. Vellayan Subbiah, Executive Chairman, Cholamandalam Investment and Finance Company Ltd., which was attended by over 270 participants and received extensive media coverage.

In his address, Mr. Subbiah shared compelling insights on the evolving global and domestic business landscape, emphasising the need for Indian entrepreneurs to move beyond comfort zones and take risks at scale. He highlighted that for India to emerge as a global economic powerhouse, manufacturing must play a significantly larger role, noting that India's current manufacturing contribution to GDP remains relatively modest compared to global benchmarks.

He underscored the importance of building scale, embracing innovation, and strengthening competitiveness, particularly in the context of increasing global economic shifts. Drawing comparisons with leading manufacturing economies, he stressed that Indian enterprises must adopt a more ambitious and forward-looking approach.

Mr. Subbiah also highlighted the need for greater investment in research and development, pointing out that sustained long-term growth would depend on India's ability to move up the value chain. He emphasised that capital is no longer the primary constraint, and that businesses must instead focus on technology adoption, productivity enhancement, and capability building.

Further, he spoke about the changing nature of global trade and supply chains, urging Indian companies to position themselves strategically to leverage emerging opportunities. His address provided a balanced perspective on both the challenges and opportunities in a rapidly evolving economic environment, offering valuable direction for industry leaders.

The session also featured the presentation of the **MCCI CSR Awards 2025**, recognising outstanding contributions in social impact:

- **Winners:** Swami Vivekananda Rural Development Society (SVRDS) & Super Auto Forge
- **First Runner-Up:** Sportz Village Foundation & Latent View Analytics Ltd.
- **Second Runner-Up:** Banyan Academy of Leadership in Mental Health & Sundaram Fasteners Ltd.
- **Special Recognition:** Rane Group for contributions to rural education

The AGM concluded with positive feedback from members, reflecting strong engagement and appreciation for the Chamber's initiatives and leadership.

MCCI
The Madras Chamber

CHAMBER DAY

29th September 2025

ITC Grand Chola

The Chamber celebrated its 189th Chamber Day on 29th September 2025, bringing together industry leaders, members, and diplomatic representatives to commemorate the Chamber's rich legacy and forward-looking vision.

The program commenced with welcome remarks by Mr. Ramkumar Shankar, President, MCCI, who reflected on the Chamber's journey, its role in policy advocacy, and its continued efforts in fostering industry growth, sustainability, and innovation.

The Guest of Honour, Ms. Halima Holland, British Deputy High Commissioner, delivered a compelling address highlighting the significance of the India–UK economic partnership. She described the India–UK Free Trade Agreement as a landmark accord expected to significantly enhance bilateral trade and investment. She noted that the agreement would provide duty-free access for a vast majority of Indian goods to the UK market, while also enabling greater collaboration in services, innovation, and professional mobility. She emphasised the benefits for MSMEs through enhanced cooperation, knowledge sharing, and easier market access, and highlighted Tamil Nadu as a key hub for UK investments, particularly in manufacturing and advanced industries.

The Chief Guest, Mr. T. K. Balaji, Chairman & Managing Director, Lucas TVS Ltd., delivered an insightful address centred on India's economic trajectory and the imperative of building scale

for global competitiveness. He highlighted India's position as one of the fastest-growing major economies and underscored the national vision of becoming a developed country by 2047. While acknowledging progress in infrastructure, digital transformation, and manufacturing, he pointed out the need to improve per capita income and strengthen long-term growth fundamentals.

Mr. Balaji emphasised that Indian industry must move beyond incremental growth and adopt a scale-driven mindset, targeting higher growth trajectories through innovation, collaboration, and global orientation. He highlighted Tamil Nadu as a model of balanced growth, with strong performance across industry, services, and agriculture, and noted its potential to achieve developed economy status through sustained high growth.

A key theme of his address was the importance of quality and innovation as differentiators, introducing the concept of F0QI (Failure Zero, Quality Innovation)—where zero defects are the baseline, and true competitiveness lies in continuous innovation and customer value creation. He also stressed the need for technological leapfrogging, urging Indian enterprises to adopt next-generation technologies rather than replicate existing models.

Further, he spoke about the importance of collaborative ecosystems, where industry, government, and academia work together to build globally competitive sectors. He highlighted the role of Chambers of Commerce in facilitating such collaboration, supporting MSMEs, and enabling knowledge sharing and policy advocacy.

The address also underscored the need for long-term thinking in corporate strategy, advocating a balance between operational efficiency and continuous innovation to ensure organisational sustainability and longevity. He concluded by emphasising that economic growth must be balanced with social and environmental considerations to ensure inclusive and sustainable development.

The event also marked the launch of the Chamber's 190th Year Logo, symbolising the organisation's enduring legacy and its commitment to future growth and relevance.

The program concluded with a vote of thanks by Mr. A. Viswanathan, Vice President, MCCI, who assured follow-up on the key recommendations and insights shared by the speakers.

The event was attended by over 230 members, reflecting the sustained interest and active involvement of the members in Chamber's activities.

FLAGSHIP ACTIVITIES

Two-Day All India Workshop on Indirect Taxes

26th–27th September 2025

The Chamber's flagship Two-Day GST Workshop was successfully conducted in association with association with Knowledge Partner K. Vaitheeswaran & Co., providing participants with practical insights into evolving GST regulations and compliance requirements.

Mr. S. Nasser Khan, IRS, Commissioner of Customs and GST, Ministry of Finance, delivered the keynote address. He described the profession as "elastic in nature, offering limitless opportunities for those with clarity, effort, and dedication," and commended the Chamber for organising a workshop of strong practical relevance.

In his address, Mr. Khan highlighted five key categories of GST changes effective from 22nd September 2023:

- ❖ Simplified registration processes for small taxpayers and e-commerce operators
- ❖ Mandatory provisional refunds for exporters within seven days and removal of refund thresholds
- ❖ Legal amendments, including export benefits for intermediary services and flexibility in issuing credit notes
- ❖ Clarifications on GST rate applicability for hotel and restaurant services
- ❖ Compliance adjustments, including ITC reversals for zero-rated supplies, exempt/taxable turnover, and continuous transactions

The programme commenced with welcome remarks by Mr. Gopal Mahadevan, Member, Governing Council, MCCI, followed by an overview by Mr. K. Vaitheeswaran, Chairman, MCCI GST Committee. The inaugural session concluded with a vote of thanks by Mr. R. Gopakumar, Co-Chair, MCCI GST Committee.

The workshop featured eminent speakers from PwC, EY, Royal Sundaram, GSTN, L&T, and leading legal and chartered accountancy firms, who deliberated on key GST issues including scope of supply, input tax credit challenges, recent judicial pronouncements, and sector-specific compliance matters.

The workshop witnessed participation from around 130 delegates and received positive feedback for its depth, relevance, and practical orientation.

TOPIC	SPEAKER
DAY 1 - 26th September 2026	
Scope of supply	**Mr. K. Vaitheeswaran** Advocate & Tax Consultant K. Vaitheeswaran & Co
Valuation under CGST Act, 2017	**Mr. Puneet Bansal** Partner, Price Waterhouse and Co LLP New Delhi
Tax and technology	**Mr. CA Divyesh Lapsiwala** Partner, E&Y Mumbai
Input Tax Credit	**Mr. Vinod Sundareswaran** Head – Taxation, Royal Sundaram General Insurance Co.
GSTN	**Mr. Balaji Krishnan IRS** Vice President, GSTN
GST@8 – The Journey **Industry Panel Discussion**	Moderator Dr CMA S. Subhashini Director, Kenspire Advisors Private Ltd.
IT & ITeS	Panelists **Mr. R. Gopakumar** Director (Indirect Taxes) Cognizant Technology Solutions Pvt. Ltd.
Manufacturing	**Mr. T. Saravanan,** Vice President – Finance, Hyundai Motor India Ltd.
Real Estate	**Mr. Abhishek Mehta,** Joint Managing Director, Urban Tree Group
Logistics	**Mr. J. Krishnan,** S. Natesa Iyer Logistics LLP.
Distribution and Tech Solutions	**Mr. V. Ramanujam** Senior General Manager-Taxation Redington Ltd.

TOPIC	SPEAKER
DAY 2 – 27th September 2026	
Non-conventional energy	**Mr. R Anand** Head Indirect Taxes, IR & Admin, Larsen & Toubro Power Transmission Division
Recent decisions in GST & Classification Challenges	**Mr. V. Raghuraman** Senior Advocate, Supreme Court.
ISD Vs. Cross Charge	**Mr. A.R. Krishnan** Chartered Accountant, Mumbai
GST Compliance	Ms. CA Saradha H Co-Founder & Partner Head – Indirect Tax Advisory GGSH & Co. LLP
Exports and SEZ	Ms. Bhargavi Natesan Chartered Accountant
Job Work Procedure and Transport Logistics	**Mr. CA Shankara Narayanan** Chartered Accountant, Chennai
Place of Supply - Issues and Challenges	**Mr. Raghavan Ramabadhran** Executive Partner Lakshmikumaran & Sridharan Attorneys
GST Council and GST Tribunal – An update	**Mr. K. Vaitheeswaran** Advocate

Urban Thinkers Campus (UTC) – Sustainable Chennai Forum

Conference: 5th December 2025
Field Visit: 6th December 2025

The Chamber organised its Ninth Urban Thinkers Campus (UTC), marking the 14th year of the Sustainable Chennai Forum, under the banner of UN-Habitat. The conference, held at GRT Grand, Chennai, focused on the theme "Smart, Green, and Inclusive Chennai: Integrating Energy, Water, and Mobility Solutions."

The programme commenced with a welcome address by Mr. Ramkumar Shankar, President, MCCI, followed by a video message from Ms. Debolina Kundu, Director, National Institute of Urban Affairs. The inaugural address was delivered by Ms. Sudha Ramen, IFS, Member Secretary, Tamil Nadu State Planning Commission. The session concluded with a vote of thanks by Mr. S. Venkatachalam, Advisor, Sustainable Chennai Forum.

The conference featured four thematic sessions with eminent speakers and experts:

- Session 1: Sustainable Energy & Climate Resilience Chaired by Mr. T. Shivaraman, MD & CEO, Orient Green Power Co. Ltd. Speakers included Mr. Venkat Rajagopalan (Vikram Solar Ltd.), Ms. Usha Subramanian (Grundfos Pumps India Pvt. Ltd.), Dr. Mayilvelnathan Vivekananthan (Go Green Think Tank), and Ms. Anju Mary (Danfoss Group), who shared insights on renewable energy, climate-resilient infrastructure, and data-driven solutions.
- Session 2: Water Security & Circularity Moderated by Mr. Sajid Hussain I, COO, Tamil Nadu Water Investment Company Ltd., with panelists Mr. S. SenthilKumar (VA Tech Wabag), Mr. Shilesh Hariharan (Madras Terrace Architects), and Ms. Sivaranjani Subramanian (Environmental Management Centre Pvt. Ltd.), focusing on sustainable water management and circular practices.
- Session 3: Mobility & Transport Solutions Chaired by Mr. Thiru Srinivasan, Head, EV Task Force, Government of Tamil Nadu & CEO, CAAR, IIT Madras. Speakers included Dr. Jeyakumar Iyamperumal (CUMTA), Dr. Gita Krishnan Ramadurai (IIT Madras), Ms. Aswathy Dilip (ITDP India), and Mr. Satya Sankaran (Bicycle Mayor, Bengaluru), who discussed integrated mobility, urban logistics, and sustainable transport solutions.
- Session 4: Urban Greening & Inclusive Spaces Moderated by Mr. Prince Frederick, Journalist, The Hindu, with panelists Ms. Sheila Sri Prakash (Shilpa Architects), Ms. Shobha Menon (Nizhal), and Mr. P. Jesuin John Bose (Madras School of Social Work), focusing on inclusive urban development and green spaces.

A lively Sustainability Quiz was conducted by Mr. J.R. Shravana Deepan, engaging participants in an interactive format. This was followed by an engaging session on "What Makes Chennai Liveable" facilitated by Ms. Sivaranjani Subramanian, COO, Environmental Management Centre Pvt. Ltd.

As part of the UTC programme, a field visit to Mahindra World City was organised on 6th December 2025. Fourteen participants attended the visit and shared positive feedback on the practical insights gained.

Overall, the Urban Thinkers Campus 2025 provided a comprehensive platform for dialogue, knowledge exchange, and collaborative action towards building a smart, sustainable, and inclusive Chennai.

Workshop on Union Budget 2026–2027

4th February 2026

The Chamber organised the "Union Budget 2026–27 | A Deep Dive" workshop, which concluded successfully with over 90 participants, offering valuable insights into the Budget and its implications.

The session featured Mr. Arjun G. Nagarajan, Chief Economist; Mr. K. Vaitheeswaran, Indirect Tax Expert; and Mr. Vikram Vijayaraghavan, SAPR Law, who led engaging discussions along with an interactive Q&A session.

Mr. Arjun Nagarajan shared a macroeconomic perspective, emphasising fiscal discipline, credibility, and the need to focus on structural trends rather than individual allocations. He highlighted significant fiscal consolidation in recent years, moderating budgetowth, and the increasing reliance on non-tax revenues. He also pointed to the Government's continued emphasis on capital expenditure, particularly in infrastructure, and underscored India's demographic advantage and strong growth trajectory, projecting its emergence as the world's third-largest economy by around 2030.

Mr. Vaitheeswaran presented a detailed overview of indirect tax proposals, covering key reforms in Customs, GST, and Excise. He highlighted measures aimed at simplifying compliance, including streamlined customs procedures, extended validity of advance rulings, and the introduction of the Baggage Rules, 2026. He also discussed GST-related changes addressing practical challenges such as refunds, discounts, and export provisions, while emphasising the Government's focus on digitisation, trade facilitation, and reduction in litigation.

Mr. Vikram Vijayaraghavan explained the direct tax proposals, focusing on simplification and improved ease of compliance. He highlighted key changes such as extended timelines for revised and updated returns, streamlined TDS procedures, and relaxation of TAN requirements. He also discussed reforms in Minimum Alternate Tax (MAT), rationalisation of penalties and prosecution provisions, and the introduction of schemes to encourage voluntary compliance. He emphasised that these measures aim to enhance clarity, reduce disputes, and strengthen taxpayer confidence.

The workshop was well received, with active participation and positive feedback for its practical relevance and depth of analysis.

SPECIAL PROGRAMS

Leadership Talk – "Disrupting the World Order"

24th April 2025

The Chamber organised a Leadership Talk titled "Disrupting the World Order" featuring Mr. T. S. Tirumurti, IFS (Retd.), Former Ambassador and Permanent Representative of India to the United Nations.

The session explored critical geopolitical developments shaping the global landscape and India's growing strategic influence in an evolving multipolar world. In his keynote address, Mr. Tirumurti provided a compelling analysis of the disintegration of the post-World War II liberal order and the ongoing rebalancing of global power structures.

He highlighted key global trends, including the fragmentation of multilateral institutions, shifting geopolitical alliances, and the rise of strategic autonomy among nations. The address also underscored India's transition from non-alignment to multi-alignment, positioning itself as a key player across platforms such as the G20, QUAD, BRICS, and SCO.

Mr. Tirumurti further examined developments in major global regions, including the evolving foreign policy of the United States, Europe's strategic recalibration, and China's expanding geopolitical influence. He emphasised the need for India to adopt a proactive and balanced approach in engaging with global institutions while advocating for reforms that reflect the interests of the Global South.

Participants from diverse sectors appreciated the clarity and depth of the insights shared, gaining a nuanced understanding of the challenges and opportunities in today's dynamic and complex geopolitical environment.

Madras Day Celebrations – "Many Nations, One Madras"

22nd August 2025

The Chamber commemorated Madras Day with a special programme titled "Many Nations, One Madras," celebrating the city's deep-rooted global connections and multicultural legacy.

The keynote address by Mr. V. Sriram, Historian, highlighted that Chennai's international linkages predate the colonial era, with evidence from ancient trade networks, including references in the Periplus of the Erythraean Sea, Roman trade artefacts, and Sangam literature. He traced the city's evolution through maritime trade, Bhakti-era cultural exchanges, and the influence of global communities such as the Portuguese, Dutch, Armenians, Americans, Danes, Germans, and French, all of whom contributed to shaping Chennai's commercial and cultural landscape.

He emphasised that Chennai has historically been a gateway for global trade, knowledge exchange, and industrial collaboration, with its ability to absorb, adapt, and localise global influences while retaining its distinct identity. The address also underscored the role of institutions like MCCI in fostering international partnerships and supporting the city's evolution as a major industrial and economic hub.

The programme commenced with welcome remarks by Mr. Ramkumar Shankar, President, MCCI, and concluded with a vote of thanks by Mr. A. Viswanathan, Vice President, MCCI.

The event brought together members from diplomatic, trade, and business communities and was well received by participants.

3rd N. Srinivasan Memorial Lecture

11th December 2025 | Chennai

The Chamber in association with the family of late Mr. N. Srinivasan, hosted the 3rd N. Srinivasan Memorial Lecture at GRT Hotels in Chennai, commemorating the legacy of one of the Chamber's distinguished Past Presidents.

The program commenced with a welcome address by Mr. Ramkumar Shankar, President, MCCI, who reflected on Mr. Srinivasan's enduring contributions to industry, governance, and the chamber, and set the context for the memorial lecture.

The keynote address was delivered by Mr. R. Seshasayee, Chairman, Asian Paints, on the theme "Beyond the Balance Sheet – Redefining Business Success." He began by paying tribute to Mr. Srinivasan, describing him as a "truly towering figure" known for his sharp intellect, deep commitment to corporate governance, and his ability to approach complex issues with clarity, integrity, and adherence to ethical principles. He also recalled personal interactions that highlighted Mr. Srinivasan's wide-ranging interests, including his appreciation for literature.

In his address, Mr. Seshasayee challenged the conventional notion that financial metrics alone define business success. He emphasised that while profitability remains important, true business success must be evaluated through a broader lens, encompassing societal impact, stakeholder value, and long-term sustainability.

He highlighted several key themes:

- **Evolving Nature of Assets and Value Creation:** In today's dynamic business environment, flexibility and adaptability are more valuable than traditional fixed assets. He noted that what was once considered a strength—large physical assets—can become a limitation, while agility and the ability to pivot define competitive advantage.

❖ **Shifting Value in the Economic Ecosystem:** Mr. Seshasayee observed that value creation has increasingly shifted towards platforms and aggregators, which command higher valuations due to their proximity to customers and control over distribution, reshaping traditional risk–return paradigms.

❖ **Business as a Driver of Societal and Geopolitical Influence:** He emphasised that businesses today play a critical role beyond economics, influencing global supply chains, national capabilities, and even geopolitical outcomes. Corporations are now central to innovation, resilience, and strategic positioning of nations.

❖ **Role of Private Enterprise in National Autonomy:** The address underscored the importance of building indigenous technological capabilities, with private enterprises playing a decisive role in strengthening national self-reliance and strategic independence.

❖ **Ethics, Standards, and Leadership:** Mr. Seshasayee highlighted that true leadership goes beyond compliance, noting that laws define minimum standards, while progress is driven by organisations and individuals who set higher benchmarks through ethical conduct and responsible practices.

❖ **Redefining Success:** Concluding on a reflective note, he encapsulated the essence of success through a simple yet profound thought—true success lies in achieving inner satisfaction and peace of mind, beyond external measures of achievement.

The lecture served as a fitting tribute to Mr. N. Srinivasan's legacy of integrity, intellectual depth, and ethical leadership, reinforcing values that continue to guide the Chamber and the business community.

Dr. Balaji Kirushnan delivered the acceptance remarks on behalf of the family, expressing gratitude to the Chamber and the speaker for honouring Mr. Srinivasan's memory.

The program received positive feedback from 100+ participants.

EXPERT COMMITTEES FOR THE YEAR 2025-26

Name of the Committee	Chairman	Co-Chairman
Banking, Finance & Insurance	Mr. Mohit Surana Sr.Vice President Shriram Capital Private Ltd.	Mr. Narayanan Krishnan General Manager & Head – Corporate Finance & SME Sundaram Finance Ltd.
Company Law/ Corporate Matters	Dr. B.Ravi Managing Partner B Ravi & Associates	Ms. CS Vasumathy Vasudevan Practising Company Secretary & Insolvency Professional V Vasumathy & Associates
Corporate Social Responsibility (CSR)	Dr. Vidya Durai Director – Philanthropy & CSR BNY Mellon Technology India Pvt.Ltd.	Mr. S.Sathappan General Manager – CSR Aspire Systems (India) Pvt.Ltd.
Direct Taxes	Mr. Krishnan Parameshwaran Partner – Tax & Regulatory Services BDO India LLP	Ms Sujatha Balaji Sr.General Manager Tractors & Farm Equipment Ltd.
Education & Skill	Dr Sai Prakash Leo Muthu Chairman & CEO Sairam Institutions	Prof.Sridhar Narayanan Founder Grand Alliance for Management Excellence (GAME)
Energy including Renewable Energy	Mr. Balachandran Dharman Director R R Global	Mr. Venkat Rajagopalan Vice President Operations (Manufacturing) Vikram Solar Ltd.
GST	Mr. K. Vaitheeswaran Advocate &Tax Consultant	Mr. R.Gopakumar Director (Indirect Taxes) Cognizant Technology Solutions Pvt.Ltd.
HR & IR	Mr. R.Kalyan Vice President – HR, Head HR (Operations & Corporate HR) Ashok Leyland Ltd.	Mr. V.Vidhyanand Director Labour Relations – Asia Pacific Caterpillar Inc.
IT/ITES	Mr. L.Ashok Managing Director Futurenet Technologies India Pvt.Ltd.	Mr. V.V.Padmanabham President -IT The Sanmar Group

EXPERT COMMITTEES FOR THE YEAR 2025-26

Name of the Committee	Chairman	Co-Chairman
Legal Affairs	Ms. Savitha Kesav Jagadeesan Partner Kochhar & Co.,	Dr. M.Mahalakshmi General Manager – Legal TVS Motor Co.Ltd.
Logistics	Mr. U. Udayabhaskar Reddy Wholetime Director Sanco Trans Ltd.	Mr. Ashwin Vijayakumar Head Supply Chain Paramount Shipping Services P Ltd.
Manufacturing	Mr. S.Sarathi Joint Managing Director HL Mando Anand India Pvt.Ltd.	Mr. V.T.Chandrasekharan Director Emerald Resilient Tyre Manufacturers Pvt.Ltd.
Women Business Council	Ms. P. Shobhana Ravi President – IT, Innovation and Learning, Tractors and Farm Equipment Ltd.	Dr. S.Subhashini Director Kenspire Advisors Pvt.Ltd.

WORKING GROUPS

Name of the Committee	Chairman	Co-Chairman
Economic Affairs	Mr. V.Sriram Partner Sammati Consulting & Analytics LLP	Mr. K.Ramakrishnan Vice President Avalon Consulting
Healthcare	Dr. Iyappan Ponnuswamy Medical Director Sri Kauvery Medical Care (India) Limited	Dr. N.Senthil Kumar Consultant Radiologist Royal Care Hospital, Coimbatore
International Co-operation	Mr. J.Krishnan Partner S.Natesa Iyer Logistics LLP	Mr. Alex T Koshy Director – India Entry and M&A SAS Partners Corporate Advisors Pvt.Ltd.
Small & Medium Enterprises (SME)	Mr. R.Rajesh Director Besmak Components Pvt.Ltd.	Mr. Rangarajan Sriraman Partner Spearhead Leaders LLP
Startups & Innovation	Mr. R.Raghuttama Rao CEO Gopalakrishnan Deshpande Centre for Innovation and Entrepreneurship (GDC), IIT Madras	

COMPANY LAW

Navigating Global Trade under FEMA: Export, Import, ODI & FDI

9th July 2025

The Chamber organised a comprehensive programme on “Navigating Global Trade under FEMA: Export, Import, ODI & FDI” under its Company Law domain, with the objective of equipping professionals and industry participants with a clear understanding of the regulatory framework governing cross-border transactions.

In the context of increasing globalisation and evolving regulatory requirements under the Foreign Exchange Management Act (FEMA), the session was designed to provide both conceptual clarity and practical insights into compliance procedures. The programme addressed key aspects relating to the export and import of goods and services, including documentation, reporting requirements, and common compliance challenges faced by businesses.

The session also covered critical areas such as Overseas Direct Investment (ODI) and Foreign Direct Investment (FDI), highlighting recent regulatory updates, approval routes, sectoral caps, and reporting obligations. Special emphasis was laid on practical issues encountered by corporates, including structuring of transactions, adherence to timelines, and managing regulatory risks.

The discussions were highly interactive, enabling participants to engage with the speakers on real-world scenarios and seek clarifications on complex FEMA provisions. The programme provided valuable guidance to professionals involved in finance, compliance, and international trade, enhancing their preparedness to manage cross-border operations effectively.

The session was led by eminent resource persons:

- Mr. Abhinov Vaidyanathan
- Mr. Ashwin Nakshatri
- Ms. Snikdha Balaji

The programme was attended by around 30 participants and received positive feedback for its practical orientation, relevance, and depth of coverage.

CSR

MCCI – CSR Awards Jury Meeting

10th July 2025

The jury meeting for the MCCI–CSR Awards was convened as part of the Chamber's continued efforts to recognise and promote high-impact Corporate Social Responsibility (CSR) initiatives across Tamil Nadu. The awards aim to celebrate meaningful and sustainable CSR projects implemented through collaborative partnerships involving corporates, government agencies, non-governmental organisations, and local communities.

For the current edition, a total of 50 applications were received from organisations representing diverse sectors and areas of social impact. The initial evaluation and due diligence process was carried out by Impactree, the agency engaged by the Chamber for assessment. Based on a rigorous review, 11 applications were shortlisted for the next stage.

Subsequently, field visits were conducted to assess the on-ground impact, scalability, and sustainability of the shortlisted projects. Following this detailed evaluation, 6 finalists were selected and invited to present their initiatives before the distinguished jury panel.

After careful deliberations and assessment of the presentations, the jury selected the winners as follows:

- Winner: Swami Vivekananda Rural Development Society (SVRDS) & Super Auto Forge
- First Runner-Up: Sportz Village Foundation & Latent View Analytics Ltd.
- Second Runner-Up: Banyan Academy of Leadership in Mental Health & Sundaram Fasteners Ltd.

The jury comprised eminent leaders and experts from diverse domains:

- Dr. Jayshree Vencatesan, Founder, Care Earth Trust
- Mr. P. N. Vasudevan, Managing Director, Equitas Small Finance Bank
- Mr. Sankara Mahalingam, Firstsource Solutions Ltd.

The jury meeting reflected the Chamber's commitment to encouraging impactful CSR practices and recognising organisations that contribute meaningfully to inclusive and sustainable development.

The Chamber is grateful to TAFE for continuing its sponsorship of the CSR Awards, as in previous years.

ENERGY

Climate Proofing MSMEs in Tamil Nadu: From Dialogue to Delivery

17th December 2025

The Chamber organised the programme "Climate Proofing MSMEs in Tamil Nadu: From Dialogue to Delivery" in collaboration with FaMeTN, the UK Government, Auroville Consulting, and Cosidici, with the objective of enabling MSMEs to become climate-resilient and future-ready.

The event brought together policymakers, financiers, industry leaders, technology providers, industry associations, and MSMEs to deliberate on emerging climate risks, carbon disclosure requirements, and evolving global supply chain expectations. A key takeaway from the discussions was that climate action is no longer optional, but a strategic necessity for sustaining competitiveness in a carbon-conscious global economy.

The programme featured distinguished speakers including Mr. Nirmal Raj, IAS, Industry Commissioner & Managing Director, FaMeTN; Ms. Shalini Medepalli, Deputy Head of Mission, BDHC, Chennai; and Mr. Hans Raj Varma, IAS (Retd.), Director General, Council of State Industrial Development and Investment Corporations of India.

While MSMEs demonstrated strong intent to adopt sustainable practices, the discussions highlighted persistent challenges in areas such as compliance, data management, and access to finance. Practical solutions including rooftop solar, energy efficiency, the PEACE scheme, and low-carbon transition strategies were explored. At the same time, constraints such as limited roof space in industrial clusters underscored the need for alternative approaches such as off-site solar and aggregation models.

The programme also emphasised the importance of technology-enabled solutions to simplify reporting and compliance processes, along with the need to improve access to sustainable finance and strengthen collaboration among stakeholders.

The deliberations underscored four key priorities: scaling clean technologies, strengthening climate data systems, enhancing access to finance, and fostering collaborative action to translate intent into impact.

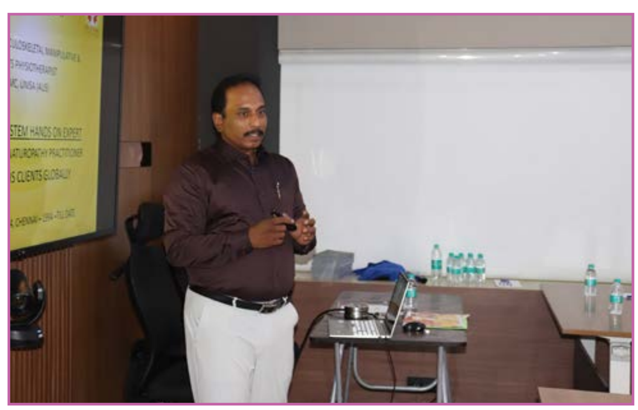
The seminar was attended by 80 participants and received positive feedback.

HEALTHCARE

Session on "Save Your Spine"

30th October 2025

The Chamber organised an awareness session on spinal health titled "Save Your Spine", led by Mr. C. Ananda Jothi, Specialist in Musculoskeletal, Sports, and Yogic Physiotherapy. The session was aimed at addressing the growing incidence of posture-related issues, particularly among professionals working in sedentary and desk-based environments.



The programme provided a comprehensive understanding of spinal anatomy and common musculoskeletal dysfunctions arising from poor posture, prolonged sitting, and inadequate ergonomic practices. Mr. Jothi explained how everyday habits and work environments contribute to back and neck problems, and emphasised the importance of early intervention and preventive care.

The session also included practical guidance on posture correction techniques, simple exercises, and ergonomic adjustments that can be incorporated into daily routines to maintain long-term spinal health. Participants benefited from demonstrations and actionable tips to improve posture and reduce strain during work.

The session witnessed active participation, with attendees engaging in discussions and seeking clarifications on specific concerns. Around 15 participants attended the programme, which received positive feedback for its practical relevance, clarity, and usefulness in promoting better health practices.

Workshop on Health Insurance 2.0

19th December 2025

The Chamber organised the "Health Insurance 2.0" workshop bringing together industry leaders, healthcare professionals, and stakeholders to deliberate on the evolving health insurance landscape.

The programme commenced with a welcome address by Dr. Iyappan Ponnuswamy, Medical Director, Kauvery Hospitals and Chairperson, MCCI Healthcare Committee, who emphasised the importance of collaboration between insurers, healthcare providers, and policymakers to enhance accessibility, affordability, and quality of healthcare.

The keynote address was delivered by Mr. Srinivasan Gopalan, MD & CEO, Galaxy Health Insurance Company Limited, who provided a comprehensive overview of the health insurance sector, covering current industry practices, regulatory trends, emerging challenges, and the way forward for strengthening India's health insurance ecosystem.

The technical sessions featured expert speakers who shared valuable insights:

Dr. Abhijeet Vikram Ghosh, Chief Claims Officer, Star Health Insurance, spoke on the latest IRDAI regulations, explaining their implications for both insurers and policyholders and how they enhance transparency and policyholder protection.

Dr. Samrajyalakshmi, AVP, Kauvery Hospitals, guided participants on selecting appropriate health insurance plans, outlining key factors, coverage options, and purchasing channels.

Mr. Janardhanan, Former Regional PF Commissioner, elaborated on employee benefit schemes such as EPF, EPS, PPF, and NPS, and their role in financial security.

Mr. K. Vaitheeswaran, Advocate & Tax Consultant, discussed recent GST reforms and their impact on the insurance sector, highlighting compliance aspects and practical implications.

Mr. Margabandu, Chief Underwriting Officer, Galaxy Health Insurance, spoke on innovations in product development and the need to expand insurance coverage to a wider population.

A panel discussion on the Payer–Provider Relationship, moderated by Mr. Sekar Sampath, Director – Health Vertical, brought together senior experts including Dr. Prakash, Former MD, Star Health Insurance; Mr. Chandrasekhar, DGM, New India Assurance Company; and Dr. Ashokan, CEO, GEM Hospitals, Chennai. The panel discussed key issues such as improving trust, transparency, operational efficiency, and enhancing patient experience within the healthcare ecosystem.

The workshop witnessed active participation and engaging discussions, with participants raising queries that were addressed by the speakers and panelists. The programme was well received and appreciated.

The Chamber expressed its gratitude to all speakers, panellists, delegates, and sponsor Kauvery Hospital, as well as the Kauvery team for their seamless coordination in making the event a success.

HR & IR

Workplace Well-Being through Mindful Health

29th January 2026

The Chamber organised the programme “Workplace Well-Being through Mindful Health” the objective of promoting holistic employee well-being. The session focused on key aspects such as nutrition, physical health, ergonomics, sleep, movement, and stress management, with particular attention to the challenges faced by shift workers and desk-based employees.

Ms. K. Saraswathi, Secretary General, MCCI, delivered the welcome remarks and introduced the speakers.

Dr. John Benial K, Chief Medical Officer, Coromandel International Ltd., addressed participants on “Smart Eating & Workplace Wellness”, highlighting the importance of balanced nutrition and healthy habits in improving productivity and overall well-being.

Dr. Sathappan, Visiting Faculty – Occupational Health & Safety, Sri Ramachandra Medical College, spoke on “Workplace Injury Prevention & Ergonomic Safety”, emphasising correct posture, workplace design, and preventive practices to reduce musculoskeletal issues.

Dr. Anitha S, Senior Consultant, Kauvery Hospital, addressed participants on the importance of timely women’s health screenings, focusing on early detection and long-term wellness.

Prof. Aneus, Faculty, Indian Institute of Sports Medicine, delivered a session on “Managing Workplace Stress & Mental Well-being”, sharing practical techniques to manage stress and improve mental resilience.

Dr. Godwin Erastus, Chief Medical Officer, Ashok Leyland Ltd., spoke on “Sleep Hygiene & Shift Work Health Risks”, highlighting the impact of sleep patterns on health and strategies to manage shift-related challenges.

The programme also included an interactive open house session, where participants engaged with the speakers and clarified their queries. The sessions provided practical insights and best practices relevant to modern workplaces.

The programme witnessed good participation from member companies and was well received for its practical relevance and informative content. It concluded with a vote of thanks followed by lunch.

HR & IR AND LEGAL AFFAIRS

Certificate Course on Labour Codes

21st & 28th February 2026 and 7th & 14th March 2026

The Chamber organised a comprehensive Certificate Course on Labour Codes over four Saturdays, with the objective of equipping participants with in-depth knowledge and practical insights into the newly introduced Labour Codes and their implementation.

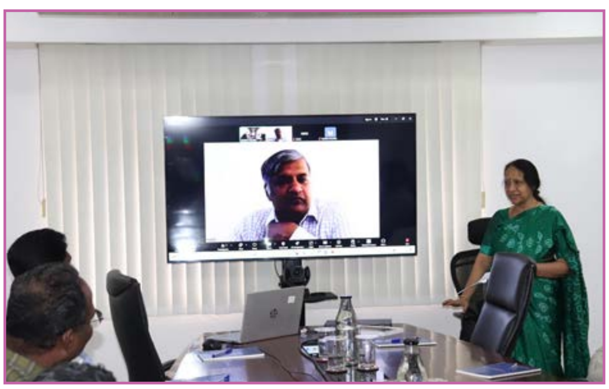
The course covered all four Labour Codes—Code on Social Security, Code on Industrial Relations, Code on Occupational Safety, Health & Working Conditions, and Code on Wages—through a structured mix of expert presentations, deep-dive sessions, panel discussions, and knowledge assessments.

Code on Social Security – 21st February 2026

The session commenced with welcome remarks by Ms. K. Saraswathi, Secretary General, MCCI, followed by context-setting remarks by Mr. Anand Gopalan, Partner, Advit Law Chambers.

An MCQ-based assessment was conducted to gauge participants' baseline understanding. The technical session featured Ms. Savitha Kesav Jagadeesan, Senior Resident Partner, Kochhar & Co., who delivered a detailed deep dive into the Code on Social Security, covering key provisions and compliance aspects.

This was followed by a session by Ms. Kavitha Jagadeesan, Director – Global Employer Services, Deloitte, who elaborated on practical implications and employer perspectives.




Code on Industrial Relations – 28th February 2026

The second session began with an MCQ assessment, followed by a presentation by Mr. Sridhar Rajagopalan, Chief Legal Officer and Head – Corporate Affairs, Automotive Robotics India Pvt. Ltd., who discussed key aspects of industrial relations under the new Code.

Mr. R. Jayaprakash, Advocate, further elaborated on legal interpretations and practical challenges. The session concluded with a Q&A and assessment discussion, providing participants with clarity on compliance and dispute resolution mechanisms.

Code on Occupational Safety, Health & Working Conditions – 7th March 2026

The session began with an MCQ assessment, followed by a virtual presentation by Mr. K. Varadan, Chief Consultation Officer, Aparajitha Corporate Services Pvt. Ltd., who covered compliance requirements and workplace safety standards.

Subsequent sessions by Mr. Aditya Kamath, Head – Legal Audit & Advisory, BCP Associates LLP, and Mr. R. Kalyan, Vice President – HR, Ashok Leyland Ltd., focused on practical implementation, audit considerations, and industry practices. The session concluded with a Q&A and discussion.

Code on Wages – 14th March 2026

The final session began with an MCQ assessment, followed by a presentation by Mr. Mohan Muthu, Vice President – Corporate IR, Brakes India Pvt. Ltd., who addressed wage structures and compliance requirements.

Certificates were distributed by Mr. Ramkumar Shankar, President, MCCI. Further sessions by Mr. Ramasubramanian V, Senior Vice President – HR, Rane Group, and Mr. Anand Gopalan, Partner, Advit Law Chambers, provided a detailed deep dive into the Code on Wages, including practical and legal perspectives.

The course concluded with an assessment discussion and closing remarks.

The course was designed to be highly interactive, incorporating MCQ-based knowledge assessments, expert-led sessions, and open discussions to enhance participant understanding. Resource persons from leading law firms, consulting organisations, and industry shared practical insights and real-world experiences.

The programme witnessed good participation and was well received for its structured approach, depth of coverage, and practical relevance, enabling participants to gain a comprehensive understanding of the Labour Codes and prepare for their implementation.

INTERNATIONAL COOPERATION

Interactive Meeting with Japan Regional Representatives

7th May 2025

The Chamber organised an interactive meeting with representatives from Japanese trade and investment bodies to discuss recent challenges faced by Japanese companies operating in Tamil Nadu, particularly in sourcing competitively priced key components and production materials from ASEAN countries.

The meeting was attended by Mr. Toyokazu Nagamune, Regional Representative of METI for South Asia, Ministry of Economy, Trade and Industry (METI), Japan; Mr. Koru Shiraishi, Director General, JETRO Chennai; Mr. J. Krishnan, GC Member; Mr. S. Padmanabhan, GC Member; Mr. Udayabhaskar Reddy, Chair, Logistics Committee; Mr. Ashwin Vijayakumar, Co-Chair, Logistics Committee; and Ms. K. Saraswathi, Secretary General, MCCI.

The discussions focused on challenges faced by Japanese companies in sourcing competitively priced components and production materials from ASEAN countries. The Japanese representatives expressed interest in exploring the development of an integrated regional supply chain with neighbouring countries, particularly Sri Lanka, which hosts several Japanese medium-sized enterprises capable of producing high-quality parts and materials. They also sought the support of the Chamber in facilitating dialogue and potential collaboration in this regard.

The meeting provided a useful platform for identifying supply chain opportunities and strengthening regional cooperation between Japanese enterprises and industry stakeholders.

Round Table Discussion on Doing Business in Thailand: Gateway to ASEAN

23rd July 2025

The Chamber organised a round table discussion to highlight opportunities for Indian companies—particularly in the automobile, auto components, electric mobility, and related sectors—to explore business expansion in Thailand with the support of the Thailand Board of Investment (BOI).

The session was led by Mr. A. Viswanathan, Vice President, MCCI, and Ms. K. Saraswathi, Secretary General, MCCI, and featured keynote remarks by Mr. Suthiket Thatpitak, Deputy Secretary General, Thailand Board of Investment (BOI), Bangkok, and Ms. Nakrisorn Klaikeow, Director Consul, Thailand Board of Investment (BOI), Mumbai.

Senior sector experts and investment promotion officers from the Thailand BOI, Bangkok, along with EV and automotive industry leaders, actively participated in the discussions. The session focused on emerging investment opportunities in Thailand, its position as a strategic gateway to ASEAN markets, and the various government incentives and facilitation measures offered by the BOI to support Indian industries.

The interaction provided valuable insights into cross-border investment prospects and strengthened engagement between Indian industry and Thailand's investment promotion ecosystem.

Interactive Session with Mr. Amlan Bora, Port of Rotterdam

5th August 2025

The Chamber organised an interactive session with Mr. Amlan Bora, Chief Representative for South Asia, Port of Rotterdam, at the MCCI Conference Room, to explore opportunities for collaboration between the Port of Rotterdam and Indian businesses.

The session provided an overview of the strategic importance of the Port of Rotterdam as Europe's largest port and a key gateway to over 300 million consumers. Discussions also covered its advanced infrastructure, strong intermodal connectivity, and ongoing sustainability initiatives.

Key focus areas included developments in the hydrogen economy, energy transition strategies, and opportunities in renewable fuels and green chemicals. The interaction also explored ways to enhance India–Netherlands trade through improved logistics efficiency, innovation, and digitalisation.

The meeting was attended by the Chair and Co-Chair of the Logistics Committee and the International Cooperation Committee, along with senior members of the Chamber. The session was highly engaging and provided valuable insights into strengthening global trade linkages.

Interaction with Ehime Prefecture Delegation, Japan

19th August 2025

The Chamber hosted a meeting with a high-level delegation from Ehime Prefecture, Japan, led by Mr. Ikeda Yamato, Managing Director, Economy and Labour Department, Ehime Prefectural Government. The session was held at the Chamber premises and marked a significant step in strengthening Indo-Japan collaboration, building on the MoU signed between MCCI and Ehime Prefecture in February 2025.

The meeting was graced by Mr. Ramkumar Shankar, President, MCCI and brought together key stakeholders to explore avenues for cooperation across sectors.

Discussions focused on potential collaboration in areas such as electric vehicle (EV) technology for auto-rickshaws, automotive mechanic training, and establishment of skill development initiatives including a proposed Mechanic Training School in India. The delegation also explored opportunities for city-to-city partnerships in sustainability, including waste management, reduction of food loss, renewable energy, and electric mobility.

The interaction further included proposals for organising a business matching event in early 2026 to facilitate partnerships between Indian and Japanese companies. Emphasis was placed on the need for strong Indian partners to support Japanese enterprises, particularly in areas such as EV conversion and skill development.

The meeting also involved the participation of Mr. J.Krishnan, Chair, International Cooperation Committee and Mr. Alex Koshy, Co Chair and Ms. K.Saraswathi, Secretary General along with a few members of the Chamber. The session was productive and reinforced the Chamber's commitment to fostering meaningful global partnerships and facilitating collaborative initiatives between India and Japan.

Interaction Meeting with METI, JETRO & Nomura Research Institute

1st September 2025

The Chamber organised an interaction meeting with officials from the Ministry of Economy, Trade and Industry (METI), Japan, JETRO Chennai, and Nomura Research Institute at the MCCI Conference Room.

The Japanese delegation included Mr. Toyokazu Nagamune, Regional Representative – METI for South Asia; Mr. Kaoru Shiraishi, Director General – JETRO Chennai; Ms. Palak Agarwal, Senior Consultant; and Mr. Rachit Merani, Senior Associate Consultant, Nomura Research Institute.

The Chamber was represented by Mr. Ramkumar Shankar, President, MCCI; Mr. J. Krishnan and Mr. Alex Koshy, Chair and Co-Chair of the International Cooperation Working Group; and Ms. K. Saraswathi, Secretary General.

The meeting focused on exchanging insights on trade facilitation and identifying potential areas of collaboration between Japanese institutions, Indian industry, and regional partners. The discussions aimed at strengthening bilateral and regional trade relations and enhancing cooperation through structured engagement and knowledge sharing.

UK Urban Systems Delegation Visit

7th October 2025

In partnership with the British Deputy High Commission, the Chamber hosted a delegation of 15 UK startups and SMEs under the Global Business Innovation Programme (GBIP).

The delegation focused on Green Energy and Renewables, Sustainable Construction, Clean Air and Water, Smart Mobility and Cooling, Waste-to-Value, Energy Access, and Digital Heritage Management.

Over 30 Chamber members from relevant sectors participated in the interaction, fostering meaningful exchange and potential collaboration.

Interaction Meeting with PUM Netherlands Senior Experts

9th October 2025

An interaction meeting was held with representatives of PUM Netherlands Senior Experts at the MCCI Conference Room.

Ms. K. Saraswathi met Mr. Dave Dijkhuis, Country Head – India, and Ms. Rebekka Gelders, Project Officer – India, and held discussions on the scope for collaboration between PUM and the Chamber.

PUM is a Dutch non-profit organization that supports small and medium-sized enterprises (SMEs) in developing countries by providing expert advisory services through a global network of experienced

volunteers. The organisation operates in over 30 countries and sectors, focusing on strengthening business ecosystems and promoting sustainable and inclusive growth.

During the interaction, the PUM representatives outlined their approach of deploying senior experts to provide on-site and remote guidance, conduct training programmes, and support capacity-building initiatives for SMEs. They also highlighted their focus areas, including entrepreneurship development, digitalisation, climate action, and women's empowerment.

The meeting served as a preliminary discussion to explore potential areas of engagement between PUM and MCCI for supporting member enterprises.

Interaction Meeting with the Hong Kong Trade Development Council (HKTDC)

31st October 2025

The Chamber hosted an interaction meeting with Ms. Vian Cheung, Director – South Asia and Thailand, Hong Kong Trade Development Council (HKTDC), to explore opportunities for collaboration and to strengthen trade and investment linkages between Hong Kong and India.

The discussions focused on enhancing cooperation in areas such as logistics, international partnerships, and SME engagement. The session highlighted Hong Kong's role as a global trade and financial hub and its potential as a gateway for Indian businesses to access international markets. Opportunities for strengthening supply chain linkages, promoting trade facilitation, and supporting SMEs through market access and business networking initiatives were also discussed.

The meeting was attended by Mr. Ashwin Vijayakumar, Co-Chair – Logistics Committee; Mr. Alex Koshy, Co-Chair – International Cooperation Committee; and Ms. K. Saraswathi, Secretary General, MCCI.

The interaction provided a valuable platform for exchanging insights and identifying avenues for future collaboration, contributing to stronger business ties between Hong Kong and India.

Interaction with Busan Chamber of Commerce and Industry (BCCI) Delegation

5th November 2025

The interaction with the Busan Chamber of Commerce and Industry (BCCI) delegation was a follow-up to MCCI's earlier visit to Busan and the reciprocal visit by BCCI officials in 2015, during which an MoU was signed between the two Chambers to promote bilateral cooperation.

The delegation, led by Mr. Yang Jae Saeng, President, BCCI, comprised around 25 senior officials, industry leaders, and media representatives. The meeting was graced by distinguished guests including Dr. Darez A. Ahamed, IAS, Managing Director & CEO, Guidance Tamil Nadu; H.E. Mr. Chang-Nyun Kim, Consul General, Republic of Korea, Chennai; and Ms. Myung Lae Choi, Director General, KOTRA Chennai, who shared valuable insights on strengthening trade and investment linkages between Tamil Nadu and Korea.

The programme concluded with productive networking interactions between the Busan delegation and MCCI member companies, reaffirming the shared commitment to enhancing trade, innovation, and industrial collaboration between Chennai and Busan—two important maritime and industrial hubs.

Interaction Meeting with SMRJ (SME Support Japan)

11th November 2025

An interaction meeting was held on Tuesday, 11th November 2025 at the Madras Chamber of Commerce and Industry.

The meeting was attended by Mr. S. Uchida, Director & Head – B2B Division, Mr. T. Minowa, Assistant Director – B2B Division, and Mr. Deepak Anand, Advisor – India, representing SME Support Japan (SMRJ).

The SMRJ delegation introduced their organisation and its initiatives aimed at supporting small and medium enterprises in Japan through comprehensive programmes covering business development, internationalisation, and capacity building.

A key focus of the discussion was SMRJ's B2B platforms, particularly the J-GoodTech business matching platform, which connects Japanese SMEs with overseas companies for partnerships, joint ventures, and technology collaboration. The platform facilitates direct business communication and enables enterprises to identify suitable partners for expansion and cooperation.

The Chamber briefed the delegation on its activities and initiatives in supporting industry and member enterprises. Discussions were held on potential areas of collaboration to facilitate B2B engagement between Japanese and Indian SMEs, including participation in business matching programmes and outreach to member companies.

The meeting served as a useful exchange to explore avenues for strengthening India–Japan SME cooperation through structured business matchmaking initiatives.

Interactive Meeting with Dr. Ganesanathan Geathiswaran, Deputy High Commissioner of Sri Lanka

27th November 2025 | 4.00 PM

The Chamber held an interactive meeting with Dr. Ganesanathan Geathiswaran, Deputy High Commissioner of Sri Lanka, as part of its ongoing efforts to strengthen regional engagement and foster international cooperation.

The Chamber was represented by Mr. Ramkumar Shankar, President; Mr. A. Viswanathan, Vice President; Ms. K. Saraswathi, Secretary General; Mr. J. Krishnan, Chairman, MCCI International Cooperation Committee; and Mr. Alex Koshy, Co-Chairman, MCCI International Cooperation Committee.

The meeting served as a courtesy interaction and provided an opportunity for both sides to exchange views on areas of mutual interest. Discussions underscored the longstanding regional, cultural, and people-to-people connections between India and Sri Lanka, along with the shared historical and economic ties that continue to shape bilateral engagement.

The interaction also explored opportunities for enhanced collaboration in trade, investment, and institutional partnerships. Both sides acknowledged the significant potential for strengthening business linkages and fostering closer cooperation in areas of common interest in the years ahead.

Interaction Meeting with the High Commissioner of Canada to India

4th December 2025

The Chamber hosted an interaction meeting with Mr. Christopher Cooter, High Commissioner for Canada to India, along with Mr. Martin Barratt, Senior Trade Commissioner for Southern India, and members of their team.

The Chamber was represented by Mr. A. Viswanathan, Vice President; Mr. J. Krishnan, Chair, International Cooperation; Mr. Karthik Shankar, Member, Economic Affairs Committee; and Ms. K. Saraswathi, Secretary General.

The discussions focused on strengthening bilateral economic engagement between Canada and Tamil Nadu, with emphasis on trade, investment, skill development, and technology partnerships. Key sectors identified for collaboration included clean energy, education, healthcare, digital innovation, and advanced manufacturing.

The High Commissioner expressed Canada's interest in deepening commercial ties with Southern India and acknowledged Tamil Nadu's growing importance as a strategic economic hub. Members shared industry perspectives, regulatory insights, and potential areas for collaboration with Canadian partners.

The Chamber reaffirmed its commitment to facilitating continued engagement through future delegations, sectoral programmes, and business interactions to further strengthen India–Canada relations.

Interaction Meeting with Andalusia Trade Delegation (Spain)

4th February 2026

The Chamber, in collaboration with Guidance Tamil Nadu, hosted the Andalusia Trade Delegation from Spain at the MCCI Office, Chennai. The interaction provided a valuable platform for discussions on trade, logistics, and avenues for strengthening international cooperation.

The delegation comprised Mr. Damaso Dominguez Ramos, Deputy Directorate General for Business Development; Ms. Paola Castro, Head of Asia and ECA Market Development Department; Mr. Ignacio Sota Blanco, Antena India Manager; and Ms. Nuria Machicot, Antena India Manager.

The meeting witnessed active participation from MCCI members, including Mr. Udayabhaskar Reddy, Chair, Logistics Committee; Mr. Ashwin Vijayakumar, Co-Chair, Logistics Committee; Mr. J. Krishnan, Chair, International Cooperation Committee; and Mr. Alex Koshy, Co-Chair, International Cooperation Committee, along with other industry representatives.

Discussions focused on exploring potential collaborations, enhancing trade linkages, and identifying opportunities for business engagement between Andalusia and Tamil Nadu.

The Chamber expressed its appreciation to Guidance Tamil Nadu for facilitating the visit and enabling meaningful engagement. The interaction reaffirmed MCCI's commitment to fostering global partnerships and creating opportunities for cross-border collaboration.

Interaction with Tokushima Prefecture Delegation, Japan

9th March 2026

A delegation from Tokushima Prefecture, Japan, met with representatives of the Chamber at the MCCI office. Tokushima is a key industrial region in Japan, known for advanced chemical and electrical manufacturing, including LED technologies, pharmaceuticals, and lithium-ion batteries.

The delegation included Mr. Ken Takahashi, Deputy General Manager, Shikoku Kakoki Co., Ltd.; Mr. Tetsuya Masuda, Manager; Mr. Anirudh Sriram, Assistant Manager; Mr. Takuya Bando, Section Manager, Tokushima Prefectural Government Governor's Secretarial Bureau; Mr. Kazuhito Takao, Office Head; Mr. Katsuhisa Yamada, Section Manager; and Mrs. Gayathri Jayaraman, Interpreter.

The Chamber was represented by Ms. K. Saraswathi, Secretary General, and Mr. Alex Koshy, Co-Chair, International Cooperation Committee.

During the meeting, the delegation presented an overview of Tokushima's industrial strengths and expressed interest in exploring potential business collaborations with Indian companies. Discussions also covered avenues for future cooperation with the Chamber, particularly in facilitating business interactions and partnerships between companies from Tokushima and India.

The interaction served as an initial step towards strengthening engagement and exploring collaborative opportunities. The Council was also informed about exploratory discussions with delegations from Tokushima and Ehime, Japan, and it was proposed that a combined delegation visit may be organised in November, given the alignment of industries such as engineering and metals.

IT/ITES

Workshop on Mastering Data in Excel for Business Analysis

17th April 2025

The Chamber conducted the fifth batch of its exclusive hands-on workshop on "Mastering Data in Excel for Business Analysis", led by Mr. Mohammed Rafiq M, Microsoft Certified Trainer. The programme was organised in response to sustained demand and positive feedback from earlier batches, offering participants an opportunity to strengthen their data analysis capabilities.

The workshop focused on practical techniques for analysing, interpreting, and presenting business data using Excel. Participants were introduced to key tools and functions that support effective data handling, reporting, and decision-making.

The highly interactive format enabled participants to gain hands-on experience and apply concepts in real-time. A total of 19 participants attended the session, which received encouraging feedback, highlighting its relevance and importance in today's data-driven business environment.

Session on "The Power of Gen-AI to Address Industry Challenges"

23rd May 2025

A Session on "The Power of Gen-AI to Address Industry Challenges" was organised, featuring Mr. Velmaran S, Vice President – IT, AI PMCGS Pvt. Ltd., as the resource person.

The session explored the potential of Generative Artificial Intelligence in addressing contemporary industry challenges. It covered foundational concepts, real-world application case studies, and practical business strategies for leveraging Gen-AI across sectors.

Participants gained valuable insights into the effective adoption of emerging AI technologies to enhance efficiency, drive innovation, and support better decision-making in business operations. The programme was attended by 20 participants and was appreciated for its relevance and practical orientation.

Workshop on Mastering Data in Excel for Business Analysis – Sixth Batch

29th May 2025

In response to continued demand, the Chamber conducted the sixth batch of its hands-on workshop on Mastering Data in Excel for Business Analysis, led by Mr. Mohammed Rafiq M, Microsoft Certified Trainer.

The workshop focused on strengthening participants' capabilities in analysing and interpreting business data using Excel-based tools. A total of 22 participants attended the session, which received positive feedback, reaffirming the growing importance of practical data analysis skills for business professionals.

Two-Day Power Workshop on Advanced Excel Skills

28th & 29th August 2025

The Chamber conducted a two-day Power Workshop on Advanced Excel Skills, led by Mr. Mohamed Rafiq M, Microsoft Certified Trainer.

The programme witnessed enthusiastic participation from professionals representing diverse corporates, reflecting the growing importance of data-driven decision-making and analytical capabilities in today's business environment.

Learning Highlights:

- Mastery of advanced Excel functions for improved productivity
- Practical application of pivot tables, dynamic charts, and dashboards
- Exposure to automation techniques using Excel tools for enhanced efficiency
- Hands-on training in data analysis, visualization, and reporting

The sessions were designed to be interactive and practice-oriented, enabling participants to immediately apply their learning in their respective work environments.

The workshop received positive feedback, with 22 participants appreciating the trainer's engaging style, practical demonstrations, and real-world examples.

Digital Marketing Workshop

21st November 2025

The Chamber, in collaboration with Clusterzap.ai, organized a practical and insightful Digital Marketing Workshop. The workshop was led by Mr. Nikhil Mysore and Mr. Praveen Jain of Clusterzap.ai, and was aimed at startups, SMEs, and entrepreneurs seeking to strengthen their digital presence and enhance marketing effectiveness.

The programme was inaugurated by Mr. R. Rajesh, Chair of the SME Committee and Director, Besmak Components Pvt. Ltd., along with Mr. Rangarajan Sriraman, Co-Chair of the SME Committee and

Partner, Spearhead Leaders LLP. They highlighted the critical role of digital adoption in accelerating MSME growth and enhancing business competitiveness.

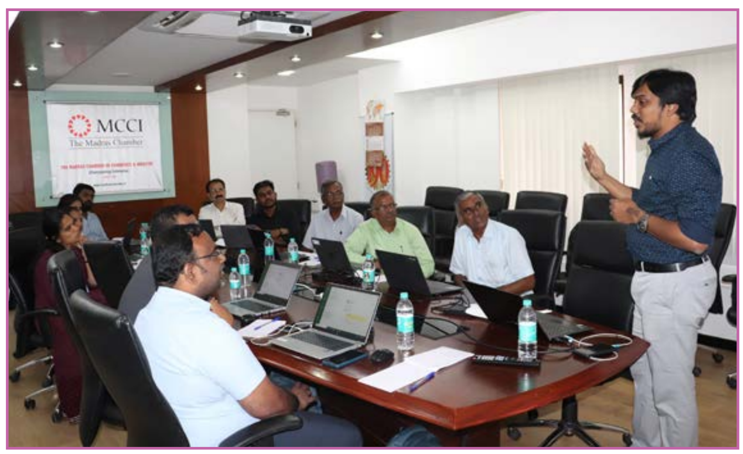
The workshop covered the fundamentals of digital marketing, along with hands-on demonstrations of tools, techniques, and simple automation practices tailored specifically for SMEs. Participants appreciated the clarity, relevance, and real-time examples shared during the sessions.

The workshop received positive feedback from participants, who valued the practical insights and actionable strategies shared during the session.

Two-Day Power Workshop on Advanced Excel Skills – Second Batch

27th & 28th November 2025

The Chamber conducted the second batch of its two-day Power Workshop on Advanced Excel Skills on 27th & 28th November 2025. The programme witnessed excellent participation from professionals across various industries and received highly positive feedback.



The workshop provided hands-on training covering advanced formulas, pivot tables, automation techniques, dashboards, and practical case-based applications. Participants gained valuable insights and practical expertise aimed at enhancing productivity, improving data analysis capabilities, and supporting better decision-making in their professional roles.

The interactive and practice-oriented sessions were well received, with participants appreciating the practical approach and real-world business applications covered during the workshop.

LEGAL AFFAIRS AND IT/ITES

Two-Day Workshop on the DPDP Act, 2023 and DPDP Rules

12th & 13th March 2026

The Chamber organised a two-day workshop on the Digital Personal Data Protection (DPDP) Act, 2023 and the DPDP Rules notified on 14th November 2025, on 12th and 13th March 2026. The programme witnessed the participation of 60 members.

The workshop was designed to familiarise participants with the evolving legal framework, phased implementation timelines, and practical compliance requirements under the new data protection regime.

Session Coverage

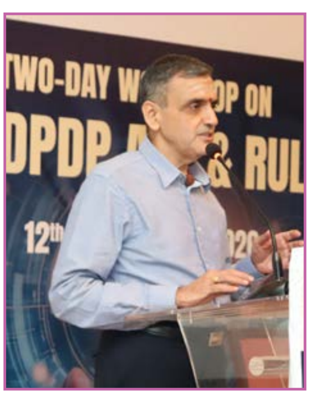
The sessions provided a comprehensive understanding of the DPDP Act, 2023, and the newly notified Rules, including key aspects such as data fiduciary obligations, rights of data principals, consent management, and the role of the Data Protection Board.









The programme also focused on practical implementation, covering data governance frameworks, compliance roadmaps, vendor risk management, and privacy-by-design approaches. Participants gained clarity on regulatory expectations as well as organisational readiness.

Key Highlights

The workshop emphasised actionable learning, offering practical tools and frameworks such as compliance checklists, consent templates, breach response mechanisms, and structured implementation roadmaps.

The sessions effectively bridged the gap between legal provisions and business application, enabling participants to navigate compliance requirements with confidence.

The inaugural session featured a keynote address by Thiru Brajendra Navnit, IAS, Principal Secretary to Government, Information Technology and Digital Services Department, Government of Tamil Nadu, who shared valuable insights on the evolving data protection landscape.

Resource Persons

The workshop featured a distinguished panel of experts, including:

- Mr. K Vaitheeswaran (Advocate & Tax Consultant)
- Ms. Madri Guruswamy (Advit Law)
- Mr. L Ashok (Futurenet Technologies Pvt. Ltd.)
- Ms. Subathra Mylsamy (A K Mylsamy & Associates LLP)
- Mr. G V Anand Bhushan (Bhushan Rajaraman Advocates & Consultants)
- Mr. R Vittal Raj (Kumar & Raj)
- Mr. Eshwar Sabapathy (Eshwars – House of Corporate & IPR Laws)
- Ms. Gayathri Poti (Kochhar & Co.)
- Mr. Rex Pushparaj (Rex Cyber Solutions)
- Ms. Madhura Shanthini (Kria Law)
- Ms. Sarah Abraham (A K Mylsamy & Associates LLP)
- Dr. Mahalakshmi Muthuswamy (TVS Motor Company Ltd.)

LEGAL AFFAIRS

POSH in Action: Training for Internal Committee Members

23rd April 2025

This was an exclusive workshop specially curated for Internal Committee members, HR professionals, and senior management personnel involved in implementing the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH Act). LexPOSH was the Knowledge Partner for this session.

25 members participated and gave a positive feedback

Two-Day Intensive Workshop on Intellectual Property Rights (IPR)

4th and 5th August 2025

The Chamber organised a two-day intensive workshop to provide participants with a comprehensive understanding of Intellectual Property Rights (IPR), encompassing both foundational concepts and advanced strategic perspectives. The programme witnessed the participation of 17 members.

Session Coverage

The workshop commenced with sessions on the fundamentals of IPR, offering a structured overview of copyrights, patents, trademarks, licensing frameworks, and methods of IP valuation.

The programme further covered advanced strategies, including digital content protection, the role of intellectual property in emerging technologies, and strategic approaches for safeguarding innovation in a rapidly evolving business environment.

Emphasis was placed on practical learning through real-world case studies. The workshop concluded with a certification assessment, enabling participants to apply their learning and validate their understanding.

Key Highlights

The sessions were highly interactive, facilitating active participation and meaningful exchange of ideas among attendees.

Participant feedback was overwhelmingly positive, reflecting the relevance and clarity of the sessions.

The certification exercise was particularly well received, providing valuable hands-on experience in applying IPR concepts in business contexts.

Resource Persons

The workshop featured an eminent panel of experts, including:

- Ms. Savitha Kesav Jagadeesan (Kochhar & Co.)
- Dr. Mahalakshmi Muthuswamy (TVS Motor Company Ltd.)
- Ms. Subathra Mylsamy (A K Mylsamy & Associates LLP)
- Mr. Anand Barnabas (De Penning & De Penning)
- Mr. Arindam Paul (De Penning & De Penning)
- Ms. Indumathi Gunasekaran (Kochhar & Co.)

Two-Day Workshop on Structuring Acquisitions in India: Legal Frameworks & Strategic Approaches

10th & 11th November 2025

The Chamber organised a two-day workshop on "Structuring Acquisitions in India: Legal Frameworks & Strategic Approaches" on 10th and 11th November 2025 in Chennai. The programme witnessed the participation of 29 members.

The programme was designed for senior and mid-level business executives involved in mergers and acquisitions, General Counsel, in-house legal teams, business professionals, mid-level lawyers, and law firm associates. The workshop was initiated and led by Ms. Savitha Kesav Jagadeesan, Chair, MCCI Legal Expert Committee, with active support from members of the Committee.

Session Coverage

The sessions provided a comprehensive and practical understanding of acquisition structuring and legal frameworks in India. Key topics included mergers and amalgamations under the

Companies Act, 2013, FEMA considerations, tax aspects in acquisitions, valuation methodologies, and post-acquisition compliance and integration.

Participants were also taken through detailed discussions on transaction documentation, including Share Purchase Agreements (SPA), Shareholders' Agreements (SHA), Share Subscription Agreements (SSA), and Business/Asset Transfer Agreements. The workshop further covered due diligence processes, deal structuring, and drafting of scheme documents, culminating in a case study-based drafting session.

Key Highlights

The workshop was highly engaging, with expert-led sessions combining legal concepts with practical insights drawn from real transactions.

The interactive format enabled participants to gain clarity on complex acquisition structures and regulatory requirements.

The case study and drafting session provided hands-on exposure, enhancing participants' ability to apply concepts in real-world scenarios.

Resource Persons

The workshop featured a distinguished panel of experts, including:

- Ms. Savitha Kesav Jagadeesan (Kochhar & Co.)
- Mr. Arvindh P H Pandian (Senior Counsel)
- Mr. Ashwin Nakshatri (DBS Bank of India)
- Mr. K Vaitheeswaran (K. Vaitheeswaran & Co.)
- Mr. Soy Joseph (SAS Partners Corporate Advisors Pvt. Ltd.)
- Mr. Venkat Ketharaju (BDO India)
- Ms. Preethi Mohan (J&M Legal)
- Ms. Goda Raghavan (AK Law Chambers)
- Mr. Eshwar Sabapathy (Eshwars – House of Corporate & IPR Laws)
- Ms. Kavita Vijay (Chugh Universal Legal)
- Ms. Arva Merchant (Khaitan & Co.)

Two-Day Session on "Unlocking the New Labour Codes: A Strategic Deep Dive"

9th & 10th December 2025

The Chamber organised a two-day session on "Unlocking the New Labour Codes: A Strategic Deep Dive" on 9th and 10th December 2025. The programme witnessed the participation of 94 members.

The workshop brought together industry experts, legal practitioners, and HR leaders for an intensive and insightful learning experience focused on India's evolving labour law framework.

Session Coverage

The sessions provided in-depth coverage of all four Labour Codes, namely the Code on Wages, Code on Social Security, Occupational Safety, Health and Working Conditions Code, and the Industrial Relations Code.

Participants gained a comprehensive understanding of statutory provisions, compliance requirements, and practical implementation challenges associated with each Code. The discussions also focused on wage structures, social security obligations, workplace safety standards, and industrial relations mechanisms governing trade unions and dispute resolution.

Key Highlights

The workshop featured expert-led deep dives into each of the Labour Codes, supported by practical interpretations linking legal provisions with policy and industry practices.

The sessions were highly interactive, with engaging discussions and Q&A segments that addressed participant queries with clarity.

Real-time case examples and insights from experienced legal and HR professionals enhanced the practical relevance of the programme.

A total of 12 experts (three for each Code) delivered detailed presentations and actively engaged with participants, contributing to the overall effectiveness of the sessions. Feedback from participants was highly positive, reflecting the relevance and quality of the programme.

Resource Persons

The workshop featured a distinguished panel of experts, including:

- ❖ Mr. Michael Dias (Michael Dias & Associates)
- ❖ Mr. Anand Gopalan (Advit Law Chambers)
- ❖ Mr. Mayank Dias (Michael Dias & Associates)
- ❖ Mr. Ramesh Kumar (Ashok Leyland Ltd.)
- ❖ Ms. Veena Gopalakrishnan (Trilegal)
- ❖ Ms. K Sribhoomi Yesaswini (Kasturi Associates)
- ❖ Mr. Jaswant (Rane Group)
- ❖ Ms. Savitha Kesav Jagadeesan (Kochhar & Co.)
- ❖ Mr. Aditya Kamath (BCP Associates LLP)
- ❖ Mr. Radhakrishnan Senthil Prakash (BMW India)
- ❖ Mr. Aditya Joshi (Advocate)
- ❖ Mr. R Kalyan (Ashok Leyland Ltd.)
- ❖ Dr. Patrick Ranjit (Ashok Leyland Ltd.)

LOGISTICS

Session on Tamil Nadu State Logistics Policy

29th April 2025

The Chamber, in association with Tamil Nadu Industrial Development Corporation Limited (TIDCO), convened a high-level session on the Tamil Nadu State Logistics Policy, positioning it as a critical enabler for enhancing the State's industrial competitiveness and supply chain efficiency.

In his opening remarks, Mr. Ramkumar Shankar, President, MCCI, underscored the importance of integrated logistics infrastructure in supporting Tamil Nadu's growth ambitions. The keynote address by Mr. V. Arun Roy, IAS, Secretary to Government, Industries, Investment Promotion & Commerce Department, highlighted the need to address structural challenges such as congestion, transit time, and last-mile connectivity.

Mr. Sandeep Nanduri, IAS, Managing Director, TIDCO, presented an overview of the policy, outlining key initiatives including the development of multimodal logistics parks, strengthening of cold chain infrastructure, and the creation of an enabling ecosystem for private sector participation.

The session featured focused presentations by Mr. I. Jeyakumar, IRTS, Member Secretary, Chennai Unified Metropolitan Transport Authority (CUMTA), on enhancing urban mobility, and Tmt. G. Gayathri, IRTS, Area Head – III, Container Corporation of India Ltd. (CONCOR), on advancing multimodal logistics for efficient cargo movement.

An engaging panel discussion and open house brought together key stakeholders from CUMTA and CONCOR, along with industry participants from the shipping, air cargo, and logistics sectors, facilitating a constructive dialogue on operational challenges, policy expectations, and implementation priorities.

The programme witnessed strong participation from industry and generated meaningful insights on strengthening Tamil Nadu's logistics ecosystem. Media coverage further highlighted that city logistics plans for Chennai and Coimbatore are under preparation, alongside infrastructure initiatives aimed at improving efficiency and reducing transit time .

The session concluded with a vote of thanks by Mr. U. Udhayabhaskar Reddy, Chairman, Logistics Expert Committee, MCCI.

Training Programme on Import & Export Documentation and Procedures

24th June 2025

The Chamber organised a training programme on Import & Export Documentation and Procedures to equip participants with practical knowledge of export–import management, current regulatory frameworks, and compliance requirements in international trade.

The session was led by Mr. J. Krishnan, Partner, S. Natesa Iyer Logistics LLP, who provided comprehensive insights into key aspects of EXIM operations. The programme covered a wide range of topics including import and export documentation, customs procedures and applicable laws, invoices and transport documentation, Incoterms and payment mechanisms, as well as emerging facilitation measures such as

AEO, DPE, DPD, e-Sanchit, and VGM. Regulatory aspects relating to warehousing and legal provisions for appeals were also addressed.

The training programme was interactive in nature and well received by participants, with 26 attendees benefiting from the session.

Workshop on Trade Regulations – Recent Developments and Way Forward

27th June 2025

The Chamber organised a workshop on Trade Regulations – Recent Developments and Way Forward, aimed at providing participants with insights into evolving foreign exchange regulations and their implications for international trade.

The session was led by Mr. Karthikeyan Ramaiah, Deputy General Manager, Reserve Bank Staff College, who offered a comprehensive overview of the current regulatory landscape under FEMA. The workshop covered key areas including the evolving role of Authorised Dealer (AD) banks, proposed changes under the draft foreign exchange regulations and directions, export–import payment mechanisms, and operational challenges in closing entries under EDPMS and IDPMS.

The programme was well received, with 25 participants attending the session.

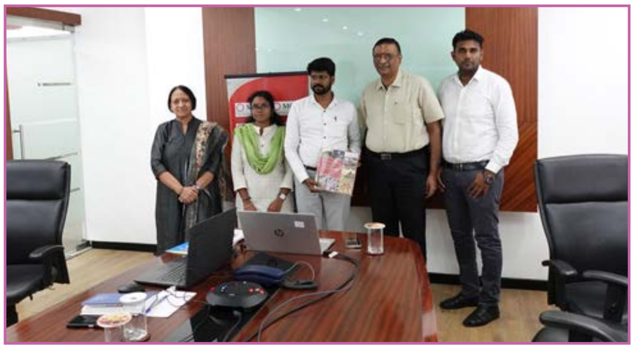
Leveraging India Post Services for Business Growth & Export Facilitation

2nd July 2025

The Chamber organised a webinar on Leveraging India Post Services for Business Growth & Export Facilitation, with active participation from members and industry stakeholders.

Mr. G. Rajesh Kumar, Assistant Superintendent of Post Offices (Business Development & Marketing), Department of Posts, delivered the session, providing a comprehensive overview of India Post's service offerings relevant to business logistics and exports. The presentation covered cost-effective parcel and communication solutions, export documentation support, tracking and digital tools, and an introduction to DIGIPIN.

A live demonstration, followed by an interactive Q&A session, enabled participants to gain practical insights and clarify operational queries. The programme was well received, with meaningful engagement from participants.



Training Programme on Import & Export Documentation & Procedures – Second Batch

16th July 2025

The Chamber conducted the second batch of its training programme on Import & Export Documentation & Procedures at the MCCI Conference Room, aimed at strengthening participants' practical understanding of EXIM processes and regulatory compliance.

The session was led by Mr. J. Krishnan, Partner, S. Natesa Iyer Logistics LLP, an industry expert with over three decades of experience in the logistics sector and former President of the Air Cargo Agents Association of India. He provided in-depth insights into the latest developments in import and export regulations and their practical application.

The programme covered a comprehensive range of topics, including import and export documentation, customs procedures and key provisions under Customs Law, classification and valuation for duty calculation, export documentation (invoices, packing lists, certificates of origin, and transport documents), Incoterms, payment terms and compliance under UCP, AEO/DPE/DPD/e-Sanchit, warehousing regulations, air and sea transportation including VGM provisions, and legal aspects relating to appeals.

The training programme focused on practical, hands-on learning and enabled participants to better understand compliance requirements and operational processes in international trade. A total of 27 members participated in the session, and the programme received positive feedback from attendees.

Training Programme on Import & Export Documentation – Third Batch

8th August 2025

The Chamber conducted the third batch of its full-day training programme on Import & Export Documentation at the MCCI Conference Room, bringing together professionals from diverse sectors.

The session was led by Mr. J. Krishnan, Partner, S. Natesa Iyer Logistics LLP, a logistics veteran with over three decades of experience in international trade and supply chain management. The programme provided comprehensive insights into key aspects of EXIM operations, including export–import documentation, customs laws and compliance, duty structures, Incoterms, payment mechanisms, AEO schemes, warehousing provisions, and practical logistics procedures.

Delivered in a highly interactive format, the training incorporated case studies and scenario-based discussions, enabling participants to effectively bridge theory with practice. The programme was well received, with feedback highlighting its practical relevance and value for both new entrants and experienced professionals.

Export Import Customs Processing – An Overview

12th February 2026

The Chamber, in association with the Wadhwani Foundation, organised a programme on Export Import Customs Processing – An Overview, aimed at equipping participants with a practical understanding of EXIM procedures and compliance requirements.

The session was led by Mr. J. Krishnan, Partner, S. Natesa Iyer Logistics LLP, who drew upon his extensive industry experience to present a comprehensive overview of import–export processes. The programme covered key aspects such as export and import documentation, customs procedures and regulatory requirements, duty structures and calculation, classification and valuation principles, Incoterms, payment mechanisms, and compliance frameworks governing international trade.

Special emphasis was placed on simplifying complex regulatory processes and enabling participants to navigate documentation, customs clearances, and transaction flows with greater confidence. The session also highlighted common operational challenges faced by businesses and provided practical guidance on addressing them effectively.

Designed as an interactive programme, the session incorporated real-world examples and case-based discussions, allowing participants to relate regulatory concepts to day-to-day business scenarios. The programme offered valuable insights for businesses looking to strengthen their export capabilities and scale operations in global markets.

The workshop was well received by 35 participants, who appreciated its clarity, practical orientation, and immediate applicability. Feedback indicated that the session was insightful, engaging, and highly relevant to both new entrants and experienced professionals in the field of international trade.

MCCI
The Madras Chamber

SME

SME Xcelerate: From Local to Global

29th November 2025

The Chamber organised a half-day session titled "SME Xcelerate: From Local to Global" at the MCCI Conference Room, bringing together SMEs, industry leaders, and technology experts to deliberate on pathways for global growth, competitiveness, and digital transformation.

The session commenced with welcome remarks by Ms. K. Saraswathi, Secretary General, MCCI, who set the context for the programme and introduced the keynote speaker.

The keynote address was delivered by Mr. S. V. Gopalen, Founder & Technical Director, Onload Gears Pvt. Ltd., who shared his entrepreneurial journey of building global markets from local foundations. His address provided valuable insights into innovation, scaling strategies, and resilience required for SMEs to compete internationally.

The programme featured a series of focused sessions:

Session 1: Journey from Local to Global

Led by Mr. S. V. Gopalen, who elaborated on practical strategies and real-world experiences in expanding from domestic to international markets.

Session 2: Handholding for Structured Growth of SMEs

Delivered by Mr. Selvamani, Indian Foundation for Quality Management (IFQM), and Mr. Srihari K. R., Chief Operations Officer, El Forge Ltd., who emphasised the importance of structured processes, quality frameworks, and organisational discipline for sustainable scaling.

Session 3: Affordable and Realistic Approach for SME Digitalisation

Presented by Mr. Sivaraman Kaliappan, CEO & Founder, Satsang Technologies & Mindworks, and Mr. R. Arun Vignesh, Director, Arun Canns Private Ltd., who shared practical insights on leveraging cost-effective digital solutions to improve operational efficiency and competitiveness.

Key focus areas of the session included:

- Growth strategies for global expansion
- Cluster-based development for enhanced competitiveness
- Case-based insights on overcoming operational challenges
- Practical and affordable approaches to SME digitalisation

An interactive Open House session followed, enabling participants to engage directly with the speakers, seek clarifications, and exchange perspectives.

The session concluded with a networking lunch, fostering further interaction and collaboration among 25+ participants.

Creating Efficiencies in Industrial B2B Trade through a Digital Marketplace

18th February 2026

The Chamber, in association with SUFIN (L&T-SuFin), organised a special session in Chennai on Creating Efficiencies in Industrial B2B Trade through a Digital Marketplace, focusing on the role of digital platforms in strengthening supply chains and enabling MSME growth.




The session commenced with welcome remarks by Ms. K. Saraswathi, Secretary General, MCCI, followed by a contextual introduction by Mr. R. Rajesh, Chairman, MCCI SME Committee and Director, Besmak Components Pvt. Ltd.

The technical session was led by Mr. Arun M, Regional Lead – South, Larsen & Toubro Ltd. – SuFin, along with Mr. Karthik Rao N, Area Manager – Domestic Marketing Network, Larsen & Toubro Ltd. The speakers presented the key features of the L&T-SuFin platform and demonstrated how it enables MSMEs to enhance market linkages, access a wider network of industrial buyers, and streamline procurement and sales processes through a trusted digital marketplace.

The session highlighted the role of digitalisation in improving supply chain efficiency, transparency, and scalability for MSMEs. The platform's integrated approach to financing, logistics, and market access was discussed as a key enabler for sustainable business growth.

An interactive open house session allowed participants to engage with the speakers and seek clarifications on operational and onboarding aspects. The programme concluded with a vote of thanks by Mr. Rangarajan Sriraman, Co-Chairman, MCCI SME Committee.

The session witnessed participation from around 50 members and industry stakeholders and was followed by a networking dinner, providing opportunities for continued engagement and collaboration.

MCCI The Madras Chamber SUSTAINABLE CHENNAI FORUM

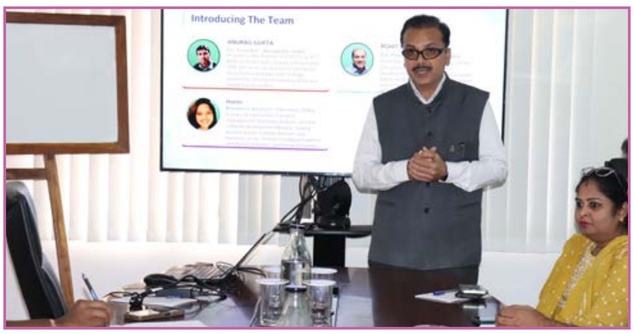
SCF

ESG: Align, Act & Accelerate Sustainability Goals

11th July 2025

The Chamber organised a workshop titled "ESG: Align, Act & Accelerate Sustainability Goals" at the MCCI Conference Room, Chennai, aimed at equipping participants with practical knowledge and actionable tools to understand, implement, and report on Environmental, Social, and Governance (ESG) practices.

The session was led by Ms. Nisha Hingole, ESG & Sustainability Consultant & Solution Architect, and Mr. Rohit Bansal, Co-Founder, ZOEI, who provided comprehensive insights into integrating ESG into core business strategy and operations.



The workshop focused on positioning ESG as a strategic business enabler rather than a compliance requirement. Key areas covered included alignment with leading global reporting frameworks such as BRSR, GRI, CSRD, SBTi, and TCFD, and the use of data-driven tools and technology to monitor and improve ESG performance.

The sessions also addressed critical aspects such as GHG emissions tracking, climate risk management, and the importance of cross-functional collaboration for effective ESG integration. Participants were introduced to structured ESG roadmaps, including baseline assessment, goal setting, and reporting frameworks, enabling a systematic approach to sustainability adoption.

Interactive elements, including discussions and case-based illustrations, helped participants understand real-world applications of ESG principles and their impact on business performance and long-term value creation.

The workshop was attended by 25 participants and received positive feedback for its practical orientation and relevance, offering valuable takeaways for organisations seeking to embed sustainability into their strategic and operational frameworks.

WOMEN BUSINESS COUNCIL (WBC)

Dream, Design, Disrupt – Women at the Forefront of AI

19th August 2025

The Chamber organised a special session titled “Dream, Design, Disrupt – Women at the Forefront of AI” at the MCCI Conference Room. The programme was designed to introduce women entrepreneurs and professionals to the transformative potential of Generative AI and its applications in business.

The session was led by Mr. Murali Sundaram, Technology Consultant, who provided practical insights into the use of AI across key business functions such as branding, marketing, operations, customer engagement, and decision-making.

The workshop focused on simplifying AI adoption for non-technical users, demonstrating how accessible tools can support business planning, automation, and growth. Through live demonstrations, case studies, and interactive discussions, participants gained a clear understanding of how AI can be leveraged effectively in women-led enterprises.

A key highlight of the session was its hands-on and collaborative approach, which enabled participants to engage actively and explore real-world applications of AI. The programme concluded with the development of personalised action plans, empowering participants to integrate AI strategically into their business models.

The session was attended by 25 participants and was well received for its practical relevance and empowering approach.

Overall, the programme provided valuable exposure to emerging technologies and encouraged women entrepreneurs to adopt innovative tools for scaling and enhancing their business operations.

LeadHERship in Action: The Superwoman Workshop

18–19th September 2025

The Chamber organised the exclusive "LeadHERship in Action – Superwoman Workshop" focusing on leadership enablement and future readiness for women leaders.

The two-day programme was curated and delivered by Mr. Harshawardhan (Harsh Dafre), Co-Founder & Senior Partner, RightPath Transformation. The workshop was designed as an immersive learning experience combining case studies, practical frameworks, and reflective exercises.

Day 1 focused on core leadership capabilities, including Industry 4.0 leadership, emotional agility, strategic decision-making, and adaptive leadership skills.

Day 2 addressed emerging dimensions such as artificial intelligence, social media, and digital identity building, equipping participants with tools to enhance their professional presence and leadership impact.

The sessions also covered key areas such as personal branding, influential communication, and leveraging technology for career advancement. The highly interactive format encouraged deep reflection and active participation.

The programme witnessed enthusiastic participation from 29 members, and feedback was overwhelmingly positive. Participants described the workshop as "wonderful and insightful," "an awakening

experience," and "highly interactive and transformative," highlighting its relevance and impact on their leadership journeys.

The workshop received strong support from MCCI's Women Business Council, led by Ms. Shobhana P. Ravi, Chair, and Dr. CMA Subhashini Krishnan, Co-Chair, whose guidance and presence contributed significantly to the success of the programme.

Women's Day Celebrations – "Give to Gain: The Power of Purpose-Driven Women"

7th March 2026

The Chamber through its Women's Business Council (WBC), organised the Women's Day programme titled "Give to Gain: The Power of Purpose-Driven Women" at Hotel Grand Chennai by GRT. The event focused on leadership, inclusion, and the impact of purpose-driven initiatives.

The programme commenced with welcome remarks by Ms. P. Shobana Ravi, Chair, WBC, who set the tone for the session by emphasising the importance of purpose-led leadership. The Chief Guest, Dr. Senthamarai Gokulakrishnan, Founder & Lead Catalyst, Yuukke Global, delivered a thought-provoking address on "The Power of Giving Leadership," highlighting how purpose and values can drive meaningful impact.

The event featured a panel discussion on “Give to Gain in Action,” moderated by Dr. CMA S. Subhashini, Co-Chair, WBC. The panel comprised Ms. Rajashri Sai (Impactree Technologies), Ms. N. Rajeswari (Nippon Paints), Ms. Madhumati Narayanan (Shraddha Maanu Foundation), and Ms. Usha Rani (Cognizant Foundation), who shared insights on leadership, philanthropy, mentorship, and creating opportunities for inclusive growth.

This was followed by an engaging session titled “Women Who Give, Women Who Grow,” led by Dr. Saundarya Rajesh, Managing Director, Avtar, and Dr. Vidya Durai, Director – Philanthropy & CSR, BNY Mellon Technology Pvt. Ltd., focusing on the role of giving in personal and professional growth.

An interactive segment titled “What Will You Give?” encouraged participants to reflect on their individual contributions towards creating impact. The programme concluded with a vote of thanks by Ms. Arva Merchant, Partner, Khaitan & Co.

As part of the celebrations, an exclusive basic women’s health check-up was organised in association with Kauvery Hospital, adding a wellness dimension to the event.

The programme was attended by over 100 participants and received positive feedback, with participants appreciating the relevance of the theme and the insightful discussions.

JOINT PROGRAMS

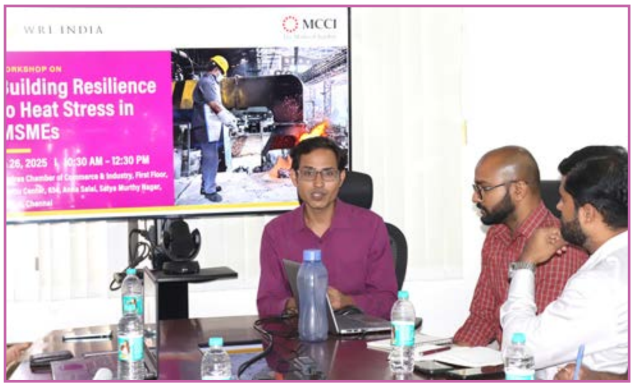
Building Resilience to Heat Stress in MSMEs

26th June 2025

To mark MSME Day (27 June), the Chamber in collaboration with WRI India and FaMe TN, organised a workshop on "Building Resilience to Heat Stress in MSMEs" at its premises in Chennai under the EMPOWER MSMEs programme.

The session commenced with opening remarks by MCCI, followed by a context-setting presentation by the WRI India team, outlining the growing risks of heat stress for MSMEs and the need for adaptive strategies.

A key highlight of the program was the release of bilingual heat-stress awareness posters by Mr. Sarathi S, Chair, Manufacturing Committee, MCCI, along with the expert speakers and Ms. K. Saraswathi, Secretary General, MCCI.



The workshop featured expert-led sessions covering multiple dimensions of heat stress and resilience:

Dr. Vidhya Venugopal, Country Director, NIHR, spoke on the impact of heat on the physical and economic health of MSMEs, highlighting both workforce vulnerability and productivity losses.

Dr. Senthil Kumar, JD, CD DPH, addressed government preparedness and public health responses to heat stress.

Mr. Vijaya Kumar Serma Durai, Conserve Consultants, presented on innovative infrastructure solutions to mitigate heat in industrial environments.

Mr. Ravideshik BM, NIC, discussed financing mechanisms and support options available for MSMEs to implement heat-resilient measures.

The discussions focused on practical and affordable approaches, including low-cost industrial adaptations, worker safety measures, and access to government schemes, enabling MSMEs to build resilience against rising temperatures.

An interactive Q&A session allowed participants to engage directly with the speakers and gain actionable insights tailored to their operational challenges. The workshop concluded with closing remarks, followed by networking over lunch.

Doing Business and Resolving Disputes in the UAE: Strategic Insights for Indian Companies

19th July 2025

The Chamber in association with Lex Creditus and AK Law Chambers, organised a joint program titled "Doing Business and Resolving Disputes in the UAE: Strategic Insights for Indian Companies" at the GRT Grand Convention Centre, Chennai.

The programme brought together legal experts, industry professionals, and corporate representatives to discuss key legal and commercial considerations for Indian companies operating in or exploring opportunities in the UAE. The event was contextualised against the UAE's growing infrastructure and investment landscape, positioning it as a strategic gateway for Indian businesses.

The session featured a keynote address by Hon'ble Mr. Justice M. Sundar, Judge, High Court of Madras, who outlined the enforcement framework for foreign arbitral awards in India. He highlighted challenges associated with awards from the UAE, particularly issues arising from the absence of reciprocal notification, and emphasised the importance of clearly specifying governing law in arbitration agreements.

The program included two insightful panel discussions:

Panel Discussion I: "Assessing the Strategic Value of the DIFC and ADGM Courts for Cross-Border Dispute Resolution and Enforcement"

Moderated by Mr. Prasanna Natarajan, Partner, Lex Creditus, with panelists Mr. Anirudh Krishnan (AK Law Chambers), Mr. Tariq Khan (M&Co. Legal), and Mr. Ajit Kumar Mishra (Ircon International Ltd.), who discussed enforcement strategies, jurisdictional advantages, and practical aspects of dispute resolution in DIFC and ADGM frameworks.

Panel Discussion II: "Doing Business in the UAE: Legal and Commercial Perspectives"

Moderated by Ms. Goda Raghavan, Partner, AK Law Chambers, with panelists Dr. Mahmood Hussain (M&Co. Legal), Mr. Amba Prasad (Larsen & Toubro), and Mr. N. L. Rajah, Senior Advocate, who deliberated on trade mechanisms, regulatory frameworks, financial structuring, and dispute avoidance strategies for Indian companies.

The discussions provided practical insights into cross-border contracting, legal risk mitigation, and dispute resolution strategies, enabling participants to better navigate the UAE business environment.

The program was attended by 50 participants and received positive feedback for its relevance and depth of insights.

GCC Next Summit '25 – Empowering Global Growth (MCCI Associate Partner)

7th August 2025

Presented by: Kreateworks
Co-presented by: Guidance Tamil Nadu
Associate Partner: MCCI

The Chamber was proud to be associated with the GCC Next Summit 2025, which highlighted Chennai's inherent strengths and its readiness for the next phase of Global Capability Centre (GCC) growth. The Summit showcased Chennai's inherent strength in the GCC landscape and focused on engineering, R and D and techno functional talent and made it clear that Tamil Nadu is well positioned to drive the next phase of the GCC growth.

Future Factory Forum 2025

25th September 2025 | Chennai

The Chamber in partnership with Small Enterprise India and in association with K-Tech CoE Data Science & AI – NASSCOM, co-hosted the Future Factory Forum 2025 at Taj Wellington Mews, Chennai.

The forum brought together over 120 SME leaders, 20 speakers, and facilitated 45+ curated B2B meetings with technology innovators, creating a dynamic platform for knowledge exchange and business collaboration.

The programme commenced with a welcome address by Mr. Dojo Jose, Founder, Aspire Aeonian LLP, followed by a special address by Mr. A. Viswanathan, Vice President, MCCI & President, Delphi TVS, who highlighted the importance of digital resilience and future-ready manufacturing for SMEs.

The forum included a series of high-impact sessions and panel discussions covering critical themes such as Industry 4.0, digital transformation, robotics, artificial intelligence, sustainability, cybersecurity, and smart manufacturing. Experts including Ms. Anju Mary (Danfoss), Mr. Ashok (Futurenet Technologies), Dr. Alagiri Govindasamy (PMCGS), and others shared practical insights on technology adoption and business growth strategies.

Two key panel discussions addressed:

"Digitise or Disappear: The Urgent Need for Digital Transformation in Indian SME Manufacturing"

"Future-Proofing Indian Manufacturing: Skills, Tools & Strategies for SME Growth"

These discussions brought together industry leaders, technology experts, and practitioners to explore actionable pathways for SMEs to enhance competitiveness and resilience.

Resource persons from MCCI, including Committee Chairs and Governing Council members, actively contributed to the sessions, sharing perspectives on sustainability, legal compliance, and digital transformation.

Capacity Building Workshops for Internal Committee Members – SRM Group of Institutions

First Batch – 26th April 2025

In collaboration with I SEE POSH Academia, the Chamber organised a dedicated capacity-building programme for Internal Committee members from SRM Institute of Science and Technology, Chennai. This inaugural session was tailored for faculty members, with an emphasis on enhancing awareness, strengthening preparedness, and equipping participants to effectively address POSH-related matters within academic settings.

The programme elicited encouraging feedback from participants, highlighting the increasing importance of structured compliance and sensitisation initiatives in educational institutions.

Second Batch – 19th May 2025

Building on the momentum of the initial session, the Chamber conducted the second batch of the capacity-building workshop titled "Empower, Educate, Ensure" for faculty members of the SRM Group.

The session continued to focus on reinforcing awareness, improving readiness, and enabling participants to discharge their responsibilities under the POSH framework with confidence and clarity.

A total of 28 faculty members participated in the programme and shared positive feedback, underscoring the relevance and impact of the training.

Workshop on IP and Legal Frameworks @ TAFE

5th June 2025

An exclusive workshop on Intellectual Property (IP), patents, and copyrights was conducted for TAFE.

The programme commenced with a keynote address by Mr. Oggu Prasad Rao, Joint Controller of Patents & Designs, Government of India, who highlighted the evolving IP ecosystem and its its growing strategic importance for corporate organisations.

This was followed by expert-led sessions covering IP fundamentals, patent filing processes, copyrights and digital content protection, branding, domain names, and trademarks.

The resource persons included Ms. Savitha Kesav Jagadeesan, Partner, Kochhar & Co.; Ms. Subathra Mylsamy, Managing Partner, A K Mylsamy & Associates LLP; and Mr. Anand Barnabas, Practice Head – Patent (Mechanical & Automotive), De Penning & De Penning.

The workshop was attended by 20 senior officials from TAFE and received positive feedback.

From Campus to Clicks: Online Marketing Essentials

25–27th September 2025

The Chamber, in collaboration with Hand in Hand Academy for Social Entrepreneurship, successfully organised a three-day hands-on training programme titled "From Campus to Clicks: Online Marketing Essentials" at GRT College of Engineering & Technology, Tiruttani.

The immersive programme was designed to equip students with practical skills to build and scale online ventures. Participants gained insights into identifying market-ready products, engaging with reliable suppliers, developing pricing strategies, understanding branding fundamentals, and setting up digital platforms for business growth.

Workshop on Digital and Financial Literacy for MSME Workers

30th January 2026

The Chamber jointly hosted a workshop in collaboration with WRI India at the MCCI premises.

The session provided practical insights on:

- Financial management
- Digital payments
- Access to banking services
- Savings practices
- Cyber security

Through interactive discussions and real-world examples, participants gained a better understanding of how digital and financial literacy can enhance resilience and informed decision-making at the workplace.

A total of 20 participants attended and shared positive feedback.

Seminar on Smart, Secure & Sustainable Water Infrastructure for Industries

26th February 2026 | Chennai Trade Centre

The Chamber in association with Water Today Pvt. Ltd., organized a half-day seminar on "Smart, Secure & Sustainable Water Infrastructure for Industries" on 26th February 2026 at the Chennai Trade Centre, Nandambakkam.

The seminar was organised in the context of increasing climate variability, water stress, evolving regulatory expectations, and the growing need for resilient and digitally enabled water systems for industries. The Inaugural Session set the policy context, highlighting the importance of sustainable water infrastructure and long-term planning for industrial water security.

The programme featured two focused panel discussions:

Panel Discussion I: Building Climate-Resilient Water Infrastructure for Industries

Moderated by Dr. Nisha Priya Mani, Sustainable Cities Specialist, Greater Chennai Corporation – Asian Development Bank. Panelists included Mr. A. Shankar (JLL India), Dr. S. Janakarajan (SaciWATERs & MIDS), and Dr. P. Ganesh Kumar (L&T Construction), who deliberated on preparedness for floods and droughts, shared infrastructure models, wastewater management, and strategies for long-term resilience in industrial clusters.

Panel Discussion II: Digital Transformation in Industrial Water Systems – Industry Roadmap

Moderated by Mr. Venkatachalam Ayyar, Former MD & CEO, Orient Green Power and Advisor, MCCI Sustainable Chennai Forum. Panelists included Mr. Sarvesh Ashok (Remondis Aqua India), Mr. E. Nandakumar (International Centre of Clean Water, IIT Madras), and Mr. Rishi Vandhan (EarthFocus), who highlighted the role of smart monitoring, automation, data-driven compliance, and scalable technology solutions in transforming industrial water management.

The seminar provided practical insights into infrastructure and technology solutions, while also identifying priority areas for collaboration between government, industry, and solution providers.

The programme witnessed active participation from industry representatives and domain experts, followed by engaging discussions, reflecting the increasing importance of sustainable water management in industrial ecosystems.

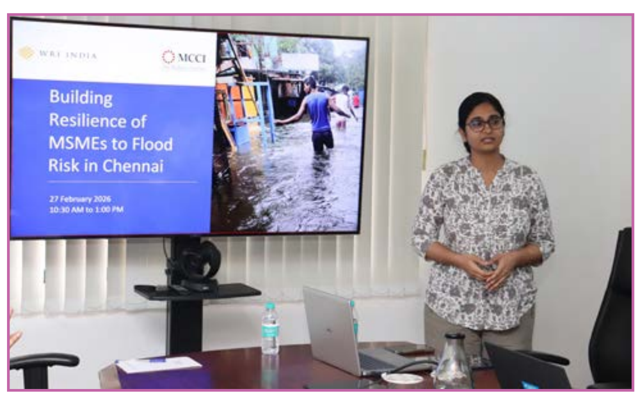
Workshop on Building Flood Resilience for MSMEs in Chennai (with WRI India)

27th February 2026

The Chamber in collaboration with WRI India, organised a workshop on “Building Flood Resilience for MSMEs in Chennai” at the MCCI Conference Room, Chennai.

The workshop addressed flood risk as a critical business continuity challenge for Micro, Small and Medium Enterprises (MSMEs), particularly in the context of Chennai’s evolving climate vulnerabilities and increasing incidence of extreme weather events.

The session commenced with opening remarks by MCCI, followed by a context-setting presentation by WRI India. Dr. Kirthiga S. M., Flood Expert, WRI India, presented an overview of flood risks in Chennai, highlighting key vulnerabilities and their implications for businesses.



A dedicated segment on MSME Perspectives on Flood Risks captured ground-level insights from industry participants, focusing on operational disruptions, financial losses, and recovery challenges experienced during past flood events.

The programme featured a panel discussion on "Accountability, Local Actions and Solutions," moderated by Dr. Anjana Rajagopalan, WRI India. The panel comprised Thiru G. Raveendran, Deputy Director (LC), Department of Industries & Commerce; Dr. John Benial Kumar, Chief Medical Officer – Occupational Health, Coromandel International; Mr. Rajkumar Nelson, Team Leader – Flood Management, Greater Chennai Corporation; and Mr. Amitesh Ahir, Senior Vice President & Climate Risk Expert, Howden India. The discussion focused on strengthening preparedness, improving coordination among stakeholders, and identifying actionable solutions to enhance flood resilience in industrial ecosystems.

The session concluded with closing remarks by WRI India, followed by an interactive discussion with participants.

INTERNAL MEETINGS/ WORKSHOPS

Observation Visit by MSSW Students to the Chamber.

14th August 2025,

A group of 23 First-Year MSSW (Disability and Empowerment) Students, accompanied by their faculty, visited the organization for an Observation Visit.

The session covered:

❖ An orientation on the nature, structure, values, and services of the organization.

❖ Insights into the organization's best CSR practices and other relevant initiatives for Social Work students.

❖ The role of Social Workers within the organization.

Ms. K. Saraswathi delivered an engaging presentation, which was very well received by the students. The feedback was overwhelmingly positive, making the visit both insightful and impactful.

Workshop on Workplace Conversations that Drive Decisions

26th November 2025

A full-day workshop titled "Workplace Conversations that Drive Decisions" was conducted at the Chamber, with the participation of 30 professionals.

The programme focused on key dimensions of effective workplace communication, including active listening and empathy, building trust, decision-making through dialogue, and managing difficult conversations and conflicts. Designed to be practical and engaging, the session provided participants with actionable insights into fostering meaningful and outcome-oriented interactions in professional settings.

The workshop was led by Ms. Rama Ravee Titti, Founder Director – Thee Shiksha Group and International Certified Corporate Trainer and Coach. The session was highly interactive and energising, featuring hands-on exercises, real-world scenarios, and practical frameworks. Participants appreciated the experiential learning approach, which enabled them to better understand how purposeful conversations can influence decision-making, strengthen professional relationships, and enhance workplace culture.

Interaction Meeting with DBS India – Country Head & Managing Director

7th January 2026

Mr. Divyesh and his team visited the Chamber for an interaction meeting.

Interaction Meeting with Select MCCI Members

10th January 2026

An informal interaction meeting was organised to familiarise members with the Chamber's ethos, activities, and its role in industry engagement.

The session saw participation from 25 new members and provided a platform for open discussions, exchange of ideas, and exploration of opportunities for meaningful engagement and collaboration within the Chamber.

Budget Telecast Meeting

1st February 2026

As per the usual practice of the Chamber, the Union Budget was viewed by members, and comments were subsequently shared with the press.

OTHER MEETINGS

18th Annual Celebration of Pravda Law Associates

19th April 2025

Ms. K. Saraswathi, Secretary General of the Chamber, participated as a panel member in the discussion on "Scripting Her Story, Building the Nation."

Launch of the New Indonesian Trade Promotion Centre

26th April 2025

Ms. K. Saraswathi, Secretary General of the Chamber, participated in the inauguration of the new office of the Indonesia Trade Promotion Centre in Chennai.

Indo-Australian Chamber Luncheon Session – "Doing Business with Victoria"

28th April 2025

The Indo-Australian Chamber of Commerce (#AustCham India), in collaboration with Global Victoria — the trade arm of the Victorian Government — organised a networking luncheon session in Chennai.

Ms. K. Saraswathi, Secretary General of the Chamber, participated in the discussions, which focused on strengthening business engagement and exploring opportunities for continued collaboration between India and Victoria.

Industry Round Table Discussion on "Establishing Childcare Centres in Tamil Nadu to Enhance Female Labour Force Participation"

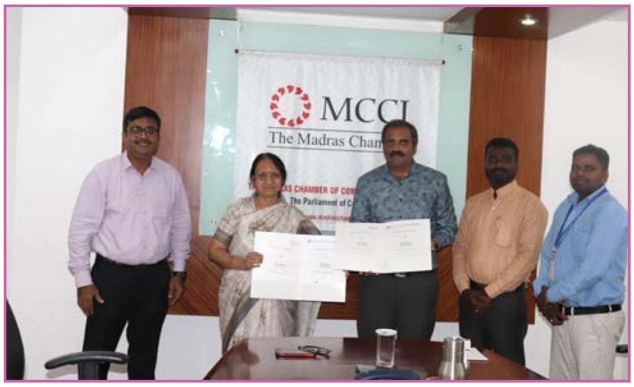
30th April 2025

The round table discussion brought together stakeholders from Government, industry, and civil society to deliberate on the need for accessible and quality childcare facilities in Tamil Nadu. The discussions explored collaborative models for establishing childcare centres in workplaces and industrial clusters to support greater female labour force participation.

The session was chaired by Ms. Mercy Ramya, IAS, Director-cum-Mission Director, Integrated Child Development Services (ICDS), and Tmt. D. Sneha, IAS, Executive Director, SIPCOT.

Ms. K. Saraswathi, Secretary General, and Mr. G. Loganathan, Lead – Training & Programs, represented the Chamber at the meeting. Representatives from MCCI, SICCI, FICCI, UNDP India Coordination Centre, and officials from the Tamil Nadu State Planning Commission also participated in the deliberations.

Exchange of MoU with Hand in Hand Academy of Social Entrepreneurship



7th May 2025

The Chamber exchanged an MoU with Hand in Hand Academy of Social Entrepreneurship to jointly develop impactful initiatives aimed at providing students and working professionals with experiential learning opportunities, essential skills, and access to industry leaders, thereby preparing them to contribute meaningfully to society and the workforce.

Panel Discussion – Australia India Mobilising Women in Business

8th May 2025

Ms. K. Saraswathi, Secretary General of the Chamber, participated in the programme on behalf of the Chamber.

65th Independence Day Celebrations of Togo

8th May 2025

Mr. Alex Koshy, Co-Chair of the International Cooperation Committee, represented the Chamber at the celebrations commemorating the 65th Independence Day of Togo.

Ease of Doing Business Round Table Discussion in Partnership with ASSOCHAM

9th May 2025

ASSOCHAM, in association with MCCI, organised the Tamil Nadu MSME Growth Summit & Exhibition on the theme "Driving MSMEs' Competitive Edge."

The event focused on empowering MSMEs through knowledge-sharing, networking, and showcasing opportunities. Representatives from member companies of the Chamber participated in the round table discussions and shared valuable industry perspectives and recommendations.

MOP Young Economists Summit

3rd October 2025

The Chamber collaborated with M.O.P. Vaishnav College for Women (Autonomous) for the Young Economists Summit 2025, themed "Economics of Intelligence – Data, Algorithms and Digital Transformation." Mr. Mohit Surana, Chair, BFSI Committee and Ms. Subathra Mylsamy, Advocate were the speakers. The two-day summit featured discussions on AI, data-driven decision-making, and digital ecosystems shaping economies, governance, and society. It was attended by 50+ students from MOP and a few other colleges.

MOP 7th Diploma Convocation

4th October 2025

Ms. K. Saraswathi, Secretary General of the Chamber, was the Chief Guest at the 7th Diploma Convocation of MOP Vaishnav College.

Stakeholders Engagement Meet by DGA, Chennai

26th November 2025

Mr. R. Gopakumar, Co-Chair of the GST Committee, represented the Chamber at the Stakeholders Engagement Meet organised by DGA, Chennai.

Conference on "The AI Revolution and Its Ethical Imperative"

11th December 2025

An interdisciplinary conference on "The AI Revolution and Its Ethical Imperative" was jointly organised by Ethiraj College, with the Madras Chamber of Commerce & Industry as one of the Associate Partners.

The conference brought together students, faculty members, researchers, and industry professionals to deliberate on the transformative impact of Artificial Intelligence on industries and society, while emphasising ethics, governance, and responsible innovation.

The programme featured expert talks, panel discussions, and interactive sessions aimed at enhancing awareness and promoting the responsible application of AI.

Ms. Savitha Jagadeesan, Senior Partner, Kochhar & Co., and Chair of the MCCI Legal Committee, delivered the Chief Guest address, which was well received by participants. The conference witnessed enthusiastic participation, with over 400 students attending the event.

ASSOCHAM 105th Foundation Day Celebrations

11th December 2025

Mr. Viswanathan A, Vice President of the Chamber represented the Chamber and attended the event.

Building Bridges:- University of Western Australia's (UWA) Indo Pacific Engagement Reception

11th December 2025

Ms. K.Saraswathi, Secretary General took part as a Panellist in the discussion on Empowering Communities through Strategic Education and Collaboration

Meeting with Mr. Sandeep Nanduri, MD, TIDCO

16th December 2025

A presentation on the Airport Study was made to the Managing Director, TIDCO, outlining a structured assessment of passenger and cargo user experience at Chennai Airport and highlighting priority, low-cost, and process-driven interventions that can be implemented in the short to medium term to enhance service quality and competitiveness within existing infrastructure constraints

Webinar on Using Free Trade Agreements (FTA) – Way Forward for Businesses

7th January 2026

Ms. K.Saraswathi, Secretary General took part as a Panellist in the discussion on Empowering Communities through Strategic Education and Collaboration

Industry Consultation with Deregulation Task Force

27th January 2026

Mr. Ramkumar Shankar and Ms. K. Saraswathi attended the meeting and shared the recommendations from the Chamber.

MOU with TNWeSafe at the Global Women Summit 2026

28th January 2026

Ms. K. Saraswathi signed an MOU with TNWeSafe at the Global Summit 2026 on behalf of the Chamber in the presence of the Hon'ble Deputy Chief Minister Mr. Udhayanidhi Stalin for knowledge collaboration. The initiative is to advance women centric workplace safety, policy advocacy and capacity building initiatives.

Luncheon meeting with key stakeholders of the University of Western Australia (UWA)

29th January 2026

Ms. K. Saraswathi participated in a luncheon meeting hosted by the University of Western Australia, engaging with key stakeholders to exchange perspectives and explore potential areas of collaboration. Mr. David Das, Chief Operating Officer, UWA and Ms. Nashid Chowdhury, Director – Global Growth and Advocacy and Principal Lead (India), were part of the meeting, along with other stakeholders.

TN Overseas Mobility and Employer Partnership Summit 2026

16th February 2026

This was a significant initiative aimed at strengthening safe and structured overseas employment opportunities for Tamil Nadu's workforce.

Mr. G. Loganathan, Lead- Training & Programs attended the event on behalf of the Chamber.

Networking reception with the Australia India Business Delegation

16th February 2026

Ms. K. Saraswathi signed an MOU with TNWeSafe at the Global Summit 2026 on behalf of the Chamber in the presence of the Hon'ble Deputy Chief Minister Mr. Udhayanidhi Stalin for knowledge collaboration. The initiative is to advance women centric workplace safety, policy advocacy and capacity building initiatives.

Super Chennai Conclave

19th February 2026

Ms. K. Saraswathi participated in a luncheon meeting hosted by the University of Western Australia, engaging with key stakeholders to exchange perspectives and explore potential areas of collaboration.

Mr. David Das, Chief Operating Officer, UWA and Ms. Nashid Chowdhury, Director – Global Growth and Advocacy and Principal Lead (India), were part of the meeting, along with other stakeholders.

Vision 2030 by State Planning Commission

19th February 2026

An Expert Committee for the Industry, Infrastructure and Transport sector has been constituted by the State Planning Commission to provide strategic inputs and long-term guidance. The meeting, was held to seek expert consultation to shape policies focused on inclusive growth, sustainability, innovation, and balanced regional development.

Mr.A.Viswanathan, Vice President of the Chamber attended the meeting and shared the inputs. Mr J. Krishnan joined virtually and shared his suggestions

Birthday Celebrations of Emperor of Japan

19th February 2026

The reception was hosted by the Consulate-General of Japan in Chennai on the occasion of the Birthday of His Majesty the Emperor of Japan, a nationally significant event celebrated annually as Japan's National Day. Mr. Ramkumar Shankar, President, Mr. A. Viswanathan, Vice President and Ms. K. Saraswathi joined the celebrations.

78th Independence Day of the Republic of Sri Lanka

23rd February 2026

Sri Lanka celebrates its Independence Day annually on 4th February, marking its independence from British rule in 1948. The Deputy High Commissioner of Sri Lanka in Chennai hosted a formal Reception at The Leela Palace, Chennai. Mr. Ramkumar Shankar, President, Mr. A. Viswanathan, Vice President, and Ms. K.Saraswathi attended the event.

Indo Australian Chamber of Commerce AustCham India – SHErise – Building futures through Commerce

26th February 2026

This was a flagship women-focused business networking and leadership initiative hosted by the Indo-Australian Chamber of Commerce (AustCham India), in collaboration with Yuukke. Ms. K.Saraswathi attended the event.

Consultation with TN State Finance Commission | EoDB for Local Body Services

6th March 2026

Guidance Tamil Nadu organized a stakeholder consultation meeting with the Tamil Nadu State Finance Commission (SFC) to understand the challenges faced by industry and commercial establishments in accessing services provided by local body authorities such as DTCP, CMDA, Urban Local Bodies, and Rural Local Bodies. The consultation focused on improving the efficiency of services including building and planning permissions, water supply, trade licences, and other related approvals, with the objective of strengthening the Ease of Doing Business in the State.

Mr. A. Viswanathan Vice President and Ms. K.Saraswathi attended the meeting on behalf of the Chamber and shared inputs highlighting the challenges faced by industry and offered suggestions for improving service delivery and streamlining approval processes.

Kanavu Meippadum – an Interactive Session

6th March 2026

As part of the initiative "Ungal Kanavu Sollungal", a special interactive programme titled "Kanavu Meippadum" was held , under the leadership of the Hon'ble Chief Minister of Tamil Nadu.

The program brought together Hon'ble Ministers, senior government officials, leading industrialists, media representatives, academicians, scientists, cultural personalities, youth achievers, and other distinguished stakeholders to share their perspectives and ideas. The event provided a platform for participants to present their suggestions and visions for the development and future growth of Tamil Nadu.

Mr. G. Loganathan attended the event representing the Chamber.

Webinar on China's Interests in India, Its commercial practices and strategic takeaways for India

20th March 2026

This was a webinar organised under the aegis of Consultative Committee of City Chambers of Commerce.

Ms. Garima Arora, International Business Strategist, addressed the session and examined the evolving India–China relationship, highlighting the interplay of economic interdependence, strategic competition, and geopolitical considerations. She discussed China's changing economic landscape, India's growing significance as a consumer and manufacturing hub, and the opportunities arising from global supply chain diversification. The webinar underscored the need for a balanced approach towards China through selective engagement, stronger domestic capabilities, reciprocal market access, and the strategic use of diplomacy to advance India's long-term economic interests.

BDHC Dinner Reception and Discussion on Potential collaboration between UK and Tamil Nadu in the Climate and Energy Space

24th March 2026

The British Deputy High Commission, Chennai, hosted a dinner reception bringing together stakeholders working across climate, energy, and mobility to explore opportunities for collaboration and knowledge sharing in sustainable and climate-resilient initiatives.

The interaction provided a useful platform for discussions on clean mobility, climate transitions, and partnerships, particularly in the context of ongoing India–UK cooperation programs, including initiatives focused on data-driven and inclusive mobility solutions for Tier-2 cities.

Ms. Saraswathi K attended the event on behalf of the Madras Chamber of Commerce & Industry.

BFSI

Webinar on "Direct Tax Landscape for BFSI: Key Issues and Updates"

27th January 2026

Mr. Manoj Purohit
Leader & Partner – Financial Services, Tax & Regulatory Services

Mr. Ritesh Podar
Associate Partner – Financial Services

Mr. Pranav Sakhadeo
Director – Direct Taxes

The BFSI Committee and the Direct Tax Experts Committee of the Madras Chamber of Commerce & Industry (MCCI) jointly organised a knowledge webinar titled "Direct Tax Landscape for BFSI: Key Issues and Updates."

The session addressed the increasing complexity of direct tax compliance, assessments, and risk management for BFSI entities in an evolving regulatory environment.

The webinar featured experts from BDO India (Knowledge Partner):

- Mr. Manoj Purohit, Leader & Partner – Financial Services, Tax & Regulatory Services
- Mr. Ritesh Podar, Associate Partner – Financial Services
- Mr. Pranav Sakhadeo, Director – Direct Taxes

The speakers provided practical insights into recent developments, compliance and assessment challenges, tax risk management amid regulatory and judicial changes, and the importance of strengthened documentation and governance practices.

The session was well received by BFSI professionals, tax practitioners, finance leaders, and compliance teams.

ECONOMIC AFFAIRS

Talk on US Tariffs and Their Impact

23rd August 2025

Mr. Arjun G. Nagarajan
Chief Economist
Sundaram Asset Management Company Ltd.

The Chamber organised a webinar on "US Tariffs and Their Impact", featuring Mr. Arjun G. Nagarajan, Chief Economist, Sundaram Asset Management Company Limited, who delivered an insightful and analytical session on the evolving tariff landscape in the United States and its broader implications for global trade.

The session provided a comprehensive overview of recent developments in US tariff policies, with a particular focus on their short- and long-term impact on Indian manufacturing, exports, and supply chains. Mr. Nagarajan highlighted the potential challenges and opportunities arising from shifting trade dynamics, including changes in market access, cost structures, and competitiveness of Indian industries.

The discussion also explored strategic responses for businesses, emphasising the need for diversification of markets, supply chain resilience, and proactive policy awareness to navigate uncertainties in the global trade environment. Participants benefited from the expert's perspectives on macroeconomic trends and their practical implications for industry.

The webinar witnessed active participation, with over 50 members in attendance, and received positive feedback for its relevance and depth of insights. In view of the strong interest generated, it was suggested to organise similar sessions on economic and trade-related issues on a regular basis.

MCCI
The Madras Chamber

Webinar on "Drug Abuse: Awareness & Prevention"

24th March 2026

Mr. P. Aravindhan IPS
Additional Director, Narcotics Control Bureau,
Chennai & Hyderabad Zonal Unit

Dr. K. Gireesh
Neurophysician & Neurosurgeon

Mr. Sai Prakash
Chairman & CEO
Sairam Institutions

The Chamber under the auspices of the Education Committee, organized a webinar on "Drug Abuse: Awareness & Prevention, which received an overwhelming response with over 300 participants from educational institutions, industry, and professional backgrounds.

The webinar was conducted in view of the growing concern over substance abuse among youth and the need for awareness, early intervention, and preventive measures. The program brought together experts from law enforcement, medical, and academic fields to provide a comprehensive perspective on the issue.

The session commenced with welcome remarks by Mr. Sai Prakash LeoMuthu, Chairman and CEO, Sairam Institutions, who highlighted the vulnerability of young minds to substance abuse and emphasized the collective responsibility of educational institutions, parents, and society in addressing this challenge.

Mr. P. Aravindhan, IPS, delivered an insightful session on the ground realities of drug abuse, enforcement challenges, and emerging trends. He stressed the importance of community participation, institutional vigilance, and coordinated efforts between law enforcement agencies and educational institutions to effectively combat the issue.

Dr. K. Gireesh, Neurophysician and Neurosurgeon, provided a medical and psychological perspective, explaining the neurological impact of substance abuse, behavioral changes associated with addiction, and the importance of early counselling, mental health support, and rehabilitation.

Prof. Sridhar Narayanan summarized the key takeaways and emphasized the need for sustained awareness programs, institutional support systems, and collaborative efforts to prevent drug abuse.

The webinar witnessed active engagement from participants, with an interactive session that addressed several queries and provided practical insights.

Webinar on "Speak with Your DNA to Live Your Best"

16th May 2025

Dr. Janani Dakshina Moorthy, PhD
N-PDF (IIT Madras)
Director - GeneAura Pvt. Ltd.

As part of the Chamber's Health Series, a webinar titled "Speak with Your DNA to Live Your Best" was organised, featuring Dr. Janani Dakshina Moorthy, Founder, GeneAura Pvt. Ltd., as the resource person.

The session focused on the growing role of genetic insights in enabling personalised health, preventive care, and lifestyle optimisation. Dr. Janani explained how understanding one's genetic profile can help individuals make informed decisions related to nutrition, fitness, and overall well-being.

Drawing from her professional experience, she shared practical case studies demonstrating how DNA-based insights can be applied to address health risks, improve lifestyle choices, and support long-term wellness outcomes. The session also highlighted the importance of integrating scientific data with everyday habits to achieve sustainable health benefits.

The webinar was well received by the participants.

Webinar on "Too Young for a Heart Attack? Think Again"

7th June 2025

Dr. Ajit Mullasari
Cardiologist &
Chairman - Cardiology Division
The Madras Medical Mission, Chennai

The Chamber organised a webinar titled "Too Young for a Heart Attack? Think Again", featuring Dr. Ajit Mullasari, who delivered an insightful session on the rising incidence of heart disease among younger individuals.

The session focused on creating awareness about early warning signs of cardiac conditions, emphasising the importance of timely detection and preventive care. Dr. Mullasari discussed key lifestyle-related risk factors such as stress, sedentary habits, unhealthy diet, and lack of regular health monitoring, highlighting how these contribute to increasing cardiac risks even at a younger age.

He also shared valuable clinical insights from his experience, explaining practical measures for prevention, including lifestyle modifications, regular screenings, and the importance of maintaining heart health through informed choices. The session encouraged participants to adopt proactive approaches towards their well-being.

The webinar concluded with an interactive Q&A session, where Dr. Mullasari addressed participant queries in detail.

The programme received an excellent response and was widely appreciated.

Webinar on “Diabetes and You: Awareness, Action, and Wellness”

15th November 2025

Dr. K Baraneedharan
Senior Consultant Diabetologist
Kauvery Hospital

The Chamber organised an awareness session titled “Diabetes and You: Awareness, Action, and Wellness”, led by Dr. K. Baraneedharan Kaliyamoorthy, Senior Consultant Diabetologist, Kauvery Hospital.

Dr. Baraneedharan highlighted the rising prevalence of diabetes and its impact on individuals, families, and workplaces, emphasising the importance of early awareness and proactive management. He explained how consistent lifestyle modifications—such as balanced nutrition, regular physical activity, adequate sleep, and stress management—play a crucial role in preventing and managing the condition.

The session also underscored the importance of early detection through regular screening and continuous monitoring. Practical guidance was provided on maintaining long-term wellness, including adopting healthy daily habits, recognising warning signs, ensuring medical compliance, and leveraging digital health tools.

Participants were encouraged to take informed and sustained ownership of their health. The session was well received and appreciated for its clarity, relevance, and practical approach.

LEGAL AFFAIRS & IT / ITES

Webinar on Digital Data Protection for Industry – Preparing for the DPDP Act

22nd December 2025

Mr. K. Vaitheeswaran
Advocate & Tax Consultant
K. Vaitheeswaran & Co.

Mr. R. Vittal Raj
Cybersecurity &
IT Governance Expert

Mr. L. Ashok
Managing Director
Futurenet Technologies
India Pvt. Ltd.

The Chamber organised a webinar on “Digital Data Protection for Industry – Preparing for the DPDP Act” on 22nd December 2025, as its concluding engagement for the year. The session witnessed an encouraging response, with close to 300 registrations, reflecting the growing importance of data protection across sectors.

The webinar provided participants with a structured overview of the Digital Personal Data Protection (DPDP) Act, focusing on its scope, applicability, and key compliance requirements.

Key areas covered included consent-based data processing, responsibilities of Data Fiduciaries, governance and automation frameworks, and the role of technology integration across the data lifecycle. The session enabled participants to understand both legal obligations and practical implementation considerations.

The session offered valuable insights into the evolving data protection landscape and its implications for businesses.

The interactive format, including an open house discussion, allowed participants to seek clarifications and engage directly with the experts.

The strong participation underscored the relevance of the topic and the need for industry preparedness in light of the DPDP framework.

Webinar on Bridging the Skill Gap & Enhancing Recruitment Strategies in the Logistics & Supply Chain Industry

10th April 2025

Mr. Venkatesh Kuppuswamy
Chief Operating Officer
Tirwin Management Services

Mr. Balaji Ethirajan
Global CHRO
TVS SCS Ltd.

Ms. Lucky Kulkarni
Director &
Group Head – HR
Jeena & Co

Mr. Rajiv B. N
Vice President - HR
Menzies Aviation(Bengaluru) Pvt. Ltd.

Ms. Mili Chikhal
Head HR
Dachsher India Pvt. Ltd.

The Chamber, in association with Tirwin Management Services, organised a webinar on "Bridging the Skill Gap & Enhancing Recruitment Strategies in the Logistics & Supply Chain Industry." The session also marked the launch of Tirwin Talent, a specialised platform aimed at aligning industry skill requirements with available talent.

The discussions underscored the significant employment potential of the logistics sector, with projections indicating the creation of 23–24 million jobs by 2030. At the same time, speakers highlighted the widening gap between industry expectations and workforce readiness. Emphasis was placed on the need for continuous upskilling, structured apprenticeship programmes, and the integration of technology, agility, and adaptability to build a future-ready workforce.

The session was moderated by Mr. Venkatesh Kuppuswamy, Chief Operating Officer, Tirwin Management Services. The panel comprised senior HR leaders from leading organisations, including Mr. Balaji Ethirajan, Global CHRO, TVS Supply Chain Solutions Ltd.; Ms. Lucky Kulkarni, Director & Group Head – HR, Jeena & Co.; Mr. Rajiv B. N., VP – HR, Menzies Aviation (Bengaluru) Pvt. Ltd.; and Ms. Milli Chikhal, Head – HR, Dachser India Pvt. Ltd.

The webinar provided valuable insights into evolving talent acquisition strategies, workforce planning, and human resource practices in a rapidly expanding logistics and supply chain ecosystem.

Webinar on RBI's FEMA Regulations 2026: Key Changes in Export & Import of Goods & Services

3rd February 2026

Mr. Karthikeyan Ramaiah
Deputy General Manager
Reserve Bank Staff College

The Chamber organised a webinar on RBI's FEMA Regulations 2026: Key Changes in Export & Import of Goods & Services, providing participants with an overview of the revised regulatory framework issued by the Reserve Bank of India.

The session commenced with welcome remarks and an introduction of the speaker by Mr. J. Krishnan, Chairman, MCCI International Co-operation Committee and Past Chairman, MCCI Logistics Committee.

The technical session was delivered by Mr. Karthikeyan Ramaiah, Deputy General Manager, Reserve Bank Staff College, who highlighted key changes from the earlier FEMA framework and explained their implications for exporters, importers, and service providers. The presentation focused on ease-of-doing-business measures aimed at simplifying export and import procedures, the evolving role of Authorised Dealer (AD) banks, and provisions relating to faster processing of cross-border transactions. The session also provided practical clarity on compliance requirements and operational aspects relevant to businesses engaged in international trade.

An interactive open house session enabled participants to raise queries and seek clarifications. The webinar concluded with a vote of thanks by Shri Ashwin Vijayakumar, Co-Chair, MCCI Logistics Committee.

Webinar on "Voyage Disruptions in Maritime Trade: Insurance, Legal & Commercial Perspectives"

18^{th} March 2026

Mr. K. Vaitheeswaran
Advocate &
Tax Consultant
K. Vaitheeswaran & Co.

Mr. Muthu Jagannath
Director
NAU Pte. Ltd, Singapore

Mr. Balasundaram R
Head-Marine
Policy Bazaar for
Business

The Chamber under the auspices of the Logistics Committee, organized a webinar on "Voyage Disruptions in Maritime Trade: Insurance, Legal & Commercial Perspectives", which received an excellent response with over 150 participants from industry, logistics, shipping, and trade sectors.

The session focused on the growing disruptions in global maritime trade, particularly arising from geopolitical tensions, port incidents, and supply chain uncertainties. The discussion examined the legal, insurance, and commercial implications of such disruptions and provided practical guidance for exporters, importers, and logistics stakeholders.

The program commenced with welcome remarks by Mr. Ramkumar Shankar, President, MCCI who highlighted the importance of maritime trade to global commerce and emphasized the need for preparedness and resilience in the face of evolving supply chain challenges.

Mr. K. Vaitheeswaran, Moderator for the session, guided the discussion effectively, facilitating a dynamic exchange of views and ensuring a comprehensive coverage of the subject.

Mr. Muthu Jagannath shared valuable insights on legal and contractual aspects, including force majeure, frustration of contracts, cargo owners' responsibilities, and dispute resolution mechanisms during voyage disruptions. He emphasized the importance of reviewing contractual terms, jurisdiction clauses, and proactive risk mitigation strategies.

Mr. Balasundaram R provided the insurance perspective, highlighting war risk coverage, policy limitations, and the importance of timely communication with insurers. He also discussed practical steps for cargo owners to manage risks, including assessing cargo exposure, understanding policy exclusions, and adopting contingency planning.

The session concluded with closing remarks by Mr. Udayabhaskar Reddy, Chairperson, Logistics Committee, who summarized the key takeaways and emphasized the importance of collaboration, proactive planning, and informed decision-making in navigating maritime disruptions.

The webinar witnessed active engagement and insightful interactions, with participants raising practical queries related to contractual obligations, insurance coverage, and supply chain continuity

Webinar on "Plastic & the Planet: Awareness, Action, and Accountability"

5th June 2025

Dr. R. Venkatesan
Professor of Practice-
Anna University
Former Consultant, UNESCO Paris &
Former Senior Scientist, NIOT

Dr. Shilpi Kapur Bakshi
Vice President
Environmental
Management Centre (EMC)

Mr. Mathew Jose
CEO
Paperman

In commemoration of World Environment Day, the Chamber organised a webinar on "Plastic & the Planet: Awareness, Action, and Accountability," focusing on the pressing issue of plastic pollution and the need for sustainable solutions.

The session featured Dr. Venkatesan, who spoke on "Plastics and the Blue Economy: Risks, Responsibilities, and Innovations," highlighting the environmental impact of plastic waste on marine ecosystems and the importance of responsible production and usage.

This was followed by Dr. Shilpi Kapur, who addressed "Circular Economy Solutions as a Key to Plastics Pollution Accountability and Action," emphasising the role of circular practices in reducing plastic waste and promoting sustainable resource management.

Mr. Mathew Jose concluded the technical sessions by sharing practical insights on plastics-related compliance requirements, providing clarity on regulatory expectations for businesses.
The session concluded with a formal vote of thanks proposed by Mr. S. Venkatachalam, Advisor, MCCI Sustainable Chennai Forum.

The webinar witnessed participation from over 150 attendees and was well received, with participants appreciating the relevance of the topic and the actionable insights shared.

Sustainability Speaks Series #14: "Green as an engine of growth and resilience"

20th February 2026

Mr. Abhishek Jain
Fellow and Director - Green Economy and Impact Innovations
Council on Energy, Environment and Water (CEEW), new Delhi

Under the Sustainable Chennai Forum, the Chamber organised the 14th lecture in its Sustainability Speaks series on the theme "Green as an Engine of Growth and Resilience."

The session was delivered by Mr. Abhishek Jain, Director – Green Economy and Impact Innovations, Council on Energy, Environment and Water (CEEW). He provided a comprehensive overview of the evolving global landscape, highlighting key trends such as shifting geopolitics, climate and environmental tipping points, and rapid technological advancements.

Emphasising the growing relevance of sustainability, he underscored that it is no longer confined to compliance or CSR, but has emerged as a strategic imperative for long-term competitiveness and business resilience.

The session examined the increasing impact of climate-related risks on businesses, including supply chain disruptions, operational downtime, rising costs, and regulatory pressures. It also outlined how adopting green strategies can enhance resilience, improve efficiency, enable access to concessional finance, and unlock new growth opportunities.

The programme witnessed active participation from members and concluded with an engaging discussion, reflecting strong interest in integrating sustainability into business strategy.

Women Leadership Coffee Connect Session

23rd May 2025

Dr. B. Amudha
Director
Regional Meteorological Centre

Ms. Rama Ravee Titti
Founder Director
Thee Shiksha Group

The Chamber under the aegis of the Women Business Council, organised the seventh session of the Women Leadership Coffee Connect series as a virtual interaction on 23rd May 2025.

The session featured Dr. B. Amudha, Director, Regional Meteorological Centre, Chennai, as the Guest Speaker, in conversation with Ms. Rama Ravee Titti, Founder Director, Thee Shiksha Group. The discussion provided valuable insights into Dr. Amudha's professional journey, key leadership milestones, and her experiences navigating a highly technical and traditionally male-dominated field.

The conversation covered themes such as leadership in high-pressure environments, decision-making during critical situations, and the importance of resilience, adaptability, and continuous learning. The speaker also shared perspectives on women in STEM, addressing challenges, opportunities, and the need for greater representation and systemic support for women leaders.

The interactive format encouraged participant engagement, with discussions on mentorship, work-life balance, and strategies for aspiring women professionals to advance into leadership roles.

The session was well received and appreciated for its candid insights and inspirational value, fostering meaningful dialogue and engagement among women professionals and entrepreneurs.

"Let's Talk Books" – Webinar Series

5th January, 5th February & 5th March 2026

Mr. Mahesh Kumar Purushothaman
Deputy Manager
Tractors and Farm Equipment Ltd. &
Learning Consultant & Facilitator

The Madras Chamber of Commerce & Industry (MCCI), through its Women's Business Council (WBC), launched a new monthly initiative titled "Let's Talk Books", curated exclusively for members. The series is designed to provide concise and meaningful insights into highly rated books across diverse subjects, enabling participants to engage with key ideas in a short and accessible format.

Each session in the series features a focused 15-minute presentation by an expert, highlighting the central themes, key learnings, and practical takeaways from a selected book.

The inaugural session, held on 5th January 2026, featured Mr. Maheshkumar, who presented a review of the book "Let's Talk Money" by Ms. Monika Halan, offering valuable perspectives on personal finance and financial awareness. The session was well appreciated by participants for its clarity and relevance.

The second session, conducted on 5th February 2026, featured Mr. Maheshkumar presenting on "Indistractable" by Mr. Nir Eyal, focusing on productivity, attention management, and strategies to minimise distractions in a fast-paced environment. The session received positive feedback from participants.

The third session, held on 5th March 2026 as part of the Women's Day celebrations, featured Mr. Maheshkumar reviewing "Head & Heart – The Art of Modern Leadership" by Ms. Kirstin Ferguson, highlighting the importance of balancing emotional intelligence with effective leadership practices in contemporary organisations.

REPRESENTATIONS TO GOVERNMENT

The Chamber sent the following representations to various Government entities in 2025-26

Date	Subject	Recipient
7th April 2025	Recommendations to Task Force on Ease of Doing Business	Dr. P.Alarmelmangai IAS Executive Director Guidance Tamil Nadu
21st April 2025	MCCI Recommendations on the Income Tax Bill	Shri.Baijayant Panda Chairman of the Select Committee on New Income Tax Bill Lok Sabha, Parliament House Govt. of India New Delhi
28th April 2025	MCCI Recommendations on Strategic Development of Rameswaram Port	Dr Darez Ahamed IAS MD & CEO Guidance Tamil Nadu
29th April 2025	MCCI Comments on simplification of Industry Standards	Shri.Raj Kumar Das Deputy General Manager Corporation Finance Department Securities and Exchange Board of India Mumbai
29th April 2025	MCCI Comments on 'Promoter' and 'Promoter Group' definitions under SEBI LODR	Securities and Exchange Board of India Mumbai
19th August 2025	MCCI Comments on the Consultation Paper on amendments to Provisions relating to Related Party Transactions under SEBI (LODR) Regulations 2015	Securities and Exchange Board of India Mumbai
20th August 2025	Clarification sought from SEBI on deletion of Regulation 40 (2) of SEBI (Listing Obligations and Disclosure Requirements), 2015 w.e.f. 13.12.2024	Mr. Deep Mani Shah, CGM Securities and Exchange Board of India Mumbai
20th September 2025	Representation regarding Difficulties faced in filing Form DIR 3 KYC for Foreign Directors	The Hon'ble Secretary Ministry of Corporate Affairs Govt. of India

Date	Subject	Recipient
27th November 2025	MCCI Pre Budget Memorandum 2026-27 (Direct Taxes, GST, Economic and Policy Issues and Customs)	Hon'ble Smt.Nirmala Sitharaman Minister of Finance and Minister of Corporate Affairs Govt. of India
23rd January 2026	MCCI Representation on Request for early notification of wage ceiling for bonus under Section 26 of the Code on Wages, 2019 and consideration of amendment thereto	Ms. Vandana Gurnani Secretary Ministry of Labour & Employment Government of India
25th February 2026	MCCI Comments on the Draft Regulations of Adjudicatory Board for Major Ports	The Director Adjudicatory Board for Major Ports Ministry of Ports, Shipping and Waterways Govt of India

MCCI's Digital Certificate of Origin (COO) Services provide exporters with a secure, convenient and fully online platform for obtaining Certificates of Origin. Available 24/7, the service ensures faster processing, seamless documentation and timely support for urgent shipment requirements.

CHAMBER IN THE NEWS

Indian entrepreneurs need to take risks at scale: Vellayan Subbiah

Times News Network

Chennai: Indian entrepreneurs should get out of their comfort zone and be willing to take risks at scale, said Vellayan Subbiah, executive chairman of Cholamandalam Investment and Finance company. Speaking at the Madras Chamber of Commerce and Industry's annual general meeting on Friday, he said India can learn from Chinese industrial policy and systematic efforts to dominate the crucial sectors.

"For all developing countries, manufacturing is crucial for growth and currently the share of manufacturing in India's GDP is around 14%. Less than 10% of India's potential is realised right now, which is very low than many Asian manufacturing powers. We need to learn from them," he said.

WORDS POF WISDOM: Vellayan Subbiah, executive chairman of Cholamandalam Investment and Finance company, speaking at the event

He further said, "We have fundamentally rethink the composition of our manufacturing to be relevant as a country in the long term and build research and capabilities in crucial sectors."

"The profit pool in automobiles is moving from metals towards electronics in the vehicle and India imports most of them like motor controllers, displays, BMS. As an industry, why are we not moving towards that?," he added. Vellayan Subbiah said India should plan for long-term growth aligned with evolution of future technologies. "Capital is no longer a constraint but technology and the ability to take risk is. India is significantly under investing in R&D," he said.

THE HINDU

Madras Chamber of Commerce and Industry celebrates 189th Chamber Day

"We are the fourth largest economy at $4 trillion. In per capita terms, we are quite below. The size of the economy has little relevance to the standard of living of the people," said T. K. Balaji, chairman and managing director, TK Balaji, Lucas TVS Ltd. and TVS Indeon Ltd. in Chennai on Monday.

Speaking at the 189th Chamber Day celebrations organised by the Madras Chamber of Commerce and Industry (MCCI), he said that every Indian has to enjoy a certain standard of living and only then can we call ourselves a developed nation.

Advising young people taking up opportunities in new fields to invest in their research and development department he said, "Go for the next generation for technology and put your department on top of that. Don't waste time developing what's already available in the world."

Noting the recent fair trade agreement signed between India and the United Kingdom British Deputy High Commissioner, British Deputy High Commission, Halima Holland said, "This agreement is not only a major economic milestone, which is projected to boost natural trade by 25.5 billion annually in the long term. It's also a gateway to transformative opportunities in sectors that matter to both nations."

The MCCI president and managing director, Chemplast Sanmar Ltd. Ramkumar Shankar said that when the founders established MCCI in 1836, they envisioned an institution that would shape commerce and society for generations to come. "As we approach our bicentenary, our responsibility is to renew that vision," he added.

The logo for 190th year celebrations was also unveiled on the occasion. The MCCI vice-president and president, Delphi TVS Technologies Ltd., A. Viswanathan also spoke.

Ramkumar Shankar, MCCI President (left) honoring the Chief Guest T. K. Balaji

Group photo of key dignitaries on the occasion

UK–India FTA Marks a Major Strategic Milestone: British Deputy High Commissioner

By R. Natarajan

The recently signed Free Trade Agreement (FTA) between the United Kingdom and India marks a major milestone in the strategic partnership between the two nations and is expected to significantly expand bilateral trade, stated Ms. Halima Holland, British Deputy High Commissioner, while addressing the 189th Chamber Day of the Madras Chamber of Commerce and Industry (MCCI) in Chennai, where she was the Guest of Honour.

Ms. Holland noted that the FTA offers immense opportunities for India, particularly since 90% of Indian goods will enjoy free access to the UK market. "This agreement will be a huge boost to Indian SMEs," she said, adding that UK-India trade continues to demonstrate agility and mutual benefit. British companies, she observed, can bring cutting-edge technology and collaborate with Indian firms across sectors including research and development, advanced manufacturing, sustainability, fintech, and clean energy.

A. Viswanathan, MCCI VP, felicitating Halima Holland

"Our trade and investment team in India is fully equipped to support Indian companies seeking partnerships with UK businesses. In particular, London and Manchester present strong opportunities for collaboration in financial services," Ms. Holland added.

The event's Chief Guest, Mr. T. K. Balaji, Chairman and Managing Director, Lucas TVS Ltd, delivered an insightful address highlighting the current trends and future pathways for Indian enterprises to achieve greater global success. He commended MCCI for its remarkable contributions over its 189-year journey and wished the Chamber continued success in its future endeavours.

According to Mr. Balaji, achieving the Prime Minister's vision of making India a developed nation by 2047 will require a strong focus on scaling operations and increasing investments in R&D. "India is already ahead of many nations, and our government is moving faster than industry in several areas," he observed. "As the fourth-largest economy in the world, it is imperative that we continue to improve the standard of living of our people."

Mr. Balaji also lauded the State of Tamil Nadu for achieving an impressive 11% GDP growth, compared to the national average of 6.5%. "Tamil Nadu stands out as the only state to have achieved significant growth across all key sectors—manufacturing, automobiles, renewable energy—and continues to make a substantial contribution to the country's GDP," he said.

Reflecting on his recent visit to China, Mr. Balaji discussed the contrasting approaches of India and China towards industrial scaling and investment. "China is nearly a decade ahead of India in technology and capital deployment," he remarked. "Chinese companies believe in making massive upfront investments without expecting immediate returns, and that mindset has driven their long-term success."

On the electric vehicle (EV) front, he noted that China has already emerged as a global powerhouse, producing the highest number of electric two-wheelers and cars. Recalling his visit to a major lithium ion battery manufacturing facility there, he pointed out that "massive early investments" were key to their success in the EV ecosystem.

Stressing the importance of quality, Mr. Balaji urged Indian manufacturers to ensure their products are globally accepted. "Quality must be seen as non-negotiable. We must focus on next-generation technologies, product longevity, and global competitiveness," he emphasised.

On this special occasion, Mr. Balaji launched MCCI's 190th Year logo, marking the beginning of a new milestone year for the Chamber. The event witnessed enthusiastic participation from members, industry representatives, and dignitaries.

Earlier, Mr. Ramkumar Shankar, President, MCCI, welcomed the gathering and elaborated on the Chamber's ongoing initiatives aligned with both central and state government objectives. In his concluding remarks, Mr. A. Viswanathan, Vice President, MCCI, thanked the dignitaries for their valuable insights and extended appreciation to Mrs. K. Saraswati, Secretary General, MCCI, and the Chamber staff for their efforts in organising the event.

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COMPANIES

TVS Indeon working with global R&D companies to manufacture latest technology lithium ion battery cells in India

The company will soon provide a demo on the latest technology to the government, said TK Balaji, CMD, Lucas TVS

By TK Raja Simhan
Updated - September 29, 2025 at 09:30 PM

TK Balaji, Chairman and Managing Director, Lucas TVS Ltd, launches the 190th year of The Madras Chamber of Commerce at Chamber Day celebrations in Chennai on Monday | Photo Credit: VELANKANNI RAJ B

TVS Indeon Ltd, the 100 per cent subsidiary of the Chennai-based Lucas TVS, is working with global R&D companies to manufacture the latest technology lithium ion battery cells in India. "We have picked the next-generation technology. This has been proved in the lab scale in small pilots, and supplied in smaller quantities to some of the Japanese companies," said TK Balaji, CMD, Lucas TVS.

Addressing the Madras Chamber of Commerce and Industry's Chamber Day on Monday, Balaji said electric vehicles have come to stay. In 10-15 years, EV penetration will certainly be much much larger. However, today the entire supply chain is dominated by China not only in the cells but the entire ecosystem, including raw materials, he said.

"So, the question came to us as to what do we do? It's easy to go to a Chinese company, have a collaboration and set up a plant. But we came to the conclusion not to follow because that will not solve the problem, and we will still have to compete with the same Chinese," he said.

"We chose a different route. The cost of setting up the cell plant is prohibitively expensive, and costs $70-$80 million per gigawatt hour. We need to set up at least 10 gigawatt hours to be viable. This means about $800 million and this is not a small amount," he said.

The technology that the company is working on brings in a lot of advantages. The capex cost is much lower. The raw materials can be recycled and the safety levels of the batteries are significantly higher, he said.

"But this route that we have chosen is full of challenges and we need to develop an entire ecosystem. We are working with some raw material suppliers in India who are also developing some solutions. Our progress is going to be slow, but I think if we succeed it will give us a basis for us to not only grow faster later but also make an impact globally," he said.

"We are planning to demonstrate it to the government. We are working with our customer, who also wants to support us," he said.

When asked when the demo is likely to happen, Balaji later told *businessline* it will happen without giving a timeframe.

TN makes progress

Praising Tamil Nadu's progress, Balaji said last year the State achieved the unique distinction for achieving a growth rate of 11 per cent. This was never achieved by any state at any time as far as I know. The whole country is moving at 6 to 7 per cent and last year Tamil Nadu moved at 11 per cent. "Only the chief minister talked about it. I didn't see anybody else, including chambers, talking about it," he said. Tamil Nadu's growth should be celebrated," he added.

COMMENTS

Published on September 29, 2025

நிதி ஒழுக்கத்தை காக்கும் பட்ஜெட்

சமநிலையான அணுகுமுறையை பின்பற்றி இருப்பதை வரவேற்கிறோம். நீண்டகால வளர்ச்சிக்காக செய்யப்படும் முதலீடுகளைக் குறைக்காமல், அதே நேரம் அரசு நிதி ஒழுக்கத்தை கட்டுக்கோப்பாக வைத்திருக்க கவனம் செலுத்தி இருப்பது வரவேற்கத்தக்கது. குறிப்பாக, தரவு மையங்கள் மற்றும் டிஜிட்டல் உள்கட்டமைப்புக்கு வரிச்சலுகை அளித்திருப்பது, உலகளாவிய டிஜிட்டல் பொருளாதாரத்தில் இந்தியாவை வலுவாக நிலைநிறுத்தும்.

– ராம்குமார் ஷங்கர்,
தலைவர், மெட்ராஸ் சேம்பர் ஆப் காமர்ஸ்

INBRIEF

MCCI hosts team from Busan Chamber of Commerce

The Madras Chamber of Commerce and Industry (MCCI) hosted a high-level business delegation from the Busan Chamber of Commerce and Industry (BCCI), Republic of Korea, on Wednesday in Chennai. This was a follow up on the memorandum of understanding (MoU) signed in 2015 between the MCCI and BCCI on reviving cooperation in logistics, manufacturing, marine supplies, and smart technologies. Yang Jae Saeng, president, BCCI, highlighted the shared strengths of Busan and Chennai as maritime and industrial hubs with opportunities for complementary growth. Chang-nyun Kim, Consul General of the Republic of Korea in Chennai, noted the growing economic synergy between Tamil Nadu and South Korea. Speaking at the event, Ramkumar Shankar, president, MCCI said: "Together, Tamil Nadu and Busan represent two dynamic gateways – one to South Asia and the other to Northeast Asia – offering immense potential for collaboration."

MCCI
The Madras Chamber

சரக்குகளை விரைந்து கையாளும் திட்டம் ஒசூர், மதுரையில் செயல்படுத்த ஆய்வு

டிட்கோ நிறுவனமும், மெட்ராஸ் வர்த்தக, தொழில் சபையும் இணைந்து, மாநில சரக்கு போக்குவரத்து கொள்கை என்ற தலைப்பில் சென்னையில் கருத்தரங்கம் நடத்தின. இடமிருந்து: எம்.சி.சி.ஐ., செயலர் சரஸ்வதி, தலைவர் ராம்குமார் சங்கர், தொழில் துறை செயலர் அருண் ராய், டிட்கோ மேலாண் இயக்குனர் சந்தீப் நந்தூரி.

சென்னை, ஏப். 30–

"துறைமுகத்தில் இருந்து அதிக தூரம் உள்ள கிருஷ்ணகிரி, ஒசூர் மற்றும் மதுரையில், ஏற்றுமதி சரக்குகளை விரைந்து அனுப்ப கட்டமைப்பு வசதிகளை ஏற்படுத்தும் திட்டத்தை செயல்படுத்துவது குறித்து ஆய்வு செய்யப்படும்," என, 'டிட்கோ' நிறுவனத்தின் மேலாண் இயக்குநர் சந்தீப் நந்தூரி தெரிவித்தார்.

தமிழக அரசின், 'டிட்கோ' எனப்படும் தொழில் வளர்ச்சி நிறுவனமும், எம்.சி.சி.ஐ., எனப்படும் மெட்ராஸ் வர்த்தக மற்றும் தொழில் சபையும் இணைந்து, 'மாநில சரக்கு போக்குவரத்து கொள்கை' என்ற தலைப்பில் கருத்தரங்கு ஒன்றை சென்னையில் நேற்று நடத்தின.

சமர்ப்பிப்பு

இதில், எம்.சி.சி.ஐ., தலைவர் ராம்குமார் சங்கர் பேசும்போது, "நாட்டில் தற்போது, 300 பில்லியன் டாலராக உள்ள சரக்கு போக்குவரத்து துறையின் மதிப்பு, 2030ல், 570 பில்லியன் டாலராக அதிகரிக்கும்.

"சென்னை விமான நிலையத்தில் சரக்குகள் கையாளுவது உள்ளிட்டவை தொடர்பாக நிலவும் பிரச்னை, அதற்கான தீர்வு குறித்து ஆய்வு செய்கிறோம். இதன் அறிக்கை விரைவில் அரசிடம் சமர்ப்பிக்கப்படும்" என்றார்.

தமிழக தொழில் துறை செயலர் அருண்ராய் பேசியதாவது:

இந்தியாவில் தொழில் வளர்ச்சியில் தமிழகம் முன்னணியில் உள்ளது. இதற்கு, சரக்கு போக்குவரத்துக்கு உதவும் துறைமுகங்கள், விமான நிலையங்கள், ரயில், சாலை உள்ளிட்ட உள்கட்டமைப்பு வசதிகள், திறன் மிக்க பணியாளர்கள், எளிதில் தொழில் செய்யும் சூழல் ஆகியவையே காரணம்.

சரக்கு போக்குவரத்துக்கு தேவை அதிகரித்து வருவதால், பரந்தூரில் புதிய விமான நிலையம், கோவை, தூத்துக்குடி விமான நிலையம் விரிவாக்கம் போன்ற திட்டங்களை அரசு செயல்படுத்தி வருகிறது.

இவ்வாறு அவர் பேசினார்.

டிட்கோ மேலாண் இயக்குநர் சந்தீப் நந்தூரி பேசியதாவது:

தமிழகத்தில் சரக்கு போக்குவரத்து துறையில் ஈடுபட்டுள்ள நிறுவனங்களின் செலவைக் குறைத்து, விரைவாக சரக்குகளை அனுப்புவதற்காக, தமிழக அரசு, சரக்கு போக்குவரத்து கொள்கையை, 2023ல் வெளியிட்டது. சரக்கு போக்குவரத்து துறை நிறுவனங்களுக்கு சலுகைகள் வழங்கப்படுகின்றன.

முதலீடு

இதன் வாயிலாக, 63,000 கோடி ரூபாய் முதலீட்டை ஈர்க்கவும், 1.40 – 1.60 லட்சம் வேலை வாய்ப்பை உருவாக்கவும் திட்டமிடப்பட்டு உள்ளது.

டில்லி, ஹரியானா உள்ளிட்ட வட மாநிலங்கள், துறைமுகங்களில் இருந்து அதிக தூரம் உள்ளன. எனவே, அம்மாநிலங்களில் ஏற்றுமதி செய்யப்படும் சரக்குகள் அனைத்தும் ஓர் இடத்திற்கு எடுத்து வரப்படுகிறது. அவை, அங்கிருந்து, தனி சரக்கு ரயில்களில் ஏற்றப்பட்டு, துறைமுகங்களுக்கு விரைந்து அனுப்பப்படுகின்றன.

இத்திட்டத்தை, மதுரை, ஒசூர் ஆகிய, துறைமுகத்தில் இருந்து அதிக தூரம் உள்ள நகரங்களில், செயல்படுத்துவது குறித்து ஆய்வுகள் செய்யப்படும். கடலூர் உள்ளிட்ட சிறு துறைமுகங்களை மேம்படுத்தவும் நடவடிக்கை எடுக்கப்படுகிறது.

இவ்வாறு அவர் கூறினார்.

Port Wings
May 7th - 13th, 2025 Issue 3

MCCI conducted a session on state logistics policy @ Chennai

Chennai

Port Wings News Network

A seminar on the state logistics policy was jointly organized by the Madras Chamber of Commerce and Industry (MCCI)and the Tamil Nadu Industrial Development Corporation (TIDCO) on May 29 in Chennai.

Recognising the importance and potential of warehousing, the government felt that the sector had to be given a special focus with a separate policy, said Sandeep Nanduri, Managing Director, Tamil Nadu Industrial Development Corporation (TIDCO). The State, in 2023, had released the Logistics Policy.

Addressing a session on State Logistics Policy organised jointly by The Madras Chamber of Commerce and Industry and Tamil Nadu Industrial Development Corporation on Tuesday, Nanduri said the State's warehousing policy will have four focus areas. The thrust is on warehousing standards that will be aligned along with the recommendations of the Government of India Warehouse Standards. On institutional mechanisms, the policy would establish the role of the State government in promotion and investment support. Focus will also be given to streamline regulatory requirements and approvals, he said. This is the first meeting with stakeholders on the warehousing policy, he added.

With focus on the Delta districts, the policy will lay emphasis on the phase wise identification and potential districts for existing and future development and expansion of warehousing business. The policy will also focus on a commodity-based approach. This is to develop commodity specific standards and directives for future development of new warehousing clusters, he said.

Multimodal Logistics Park

Nanduri said the first phase of the Multimodal Logistics Park in Mappedu near Chennai Phase is expected to be operational by 2027. The second MMLP is coming up in Coimbatore for which the land equation is almost finished. "We are also forming a joint venture with the VO Chidambaranar Port in Thoothukudi for the project," he said.

A recent report by Colliers India said that with about 2.2 million sq ft of leasing, engineering firms alone accounted for about one-fourth of the Grade A industrial and warehousing demand in Q1 2025. The sector saw over 2X times growth in leasing activity on an annual basis, led by robust demand in Chennai and Bengaluru. The Tamil Nadu Integrated Logistics Plan —10 year strategy —announced in 2023 has estimated investment outlay of nearly ₹63,000 crore (excluding land cost). Nearly 50 interventions, including enabling integrated and robust logistics infrastructure development, have been identified in the plan, he said.

TN Industries Secretary Arun Roy said that Tamil Nadu's strong manufacturing sector is due to availability of talent, enabling policies and Ease of Doing Business. However, logistics infrastructure is a vital link. The State has three major ports, several minor ports, an extensive road network, efficient freight rate network connecting industrial heartlands and good storage, but it is only 'fairly satisfactory' and a lot more needs to be done, Roy said. For instance, there is congestion in roads, transit time taken from some of the industrial clusters to the ports is high, and congestion in ports and airports. Cold chain infrastructure in some cases is lacking. There has not been much availability of land for warehousing infrastructure. "We need to take action on all these," he said.

MCCI
The Madras Chamber

Speaking in this meeting I.Jeyakumar, Member Secretary CUMTA said the broader logistics plan envisages investment of around ₹4,000 crore (approximately $480mn) over a decade. Among other measures, the state is also working on a platform to digitally map empty trucks within city limits, potentially improving the efficiency of short-haul urban freight operations. Currently, around 30 per cent of trucks entering and leaving the Chennai Metropolitan Area are running empty' he said.

G. Gayatri, CONCOR's area head, said the company is in talks with multinational clients and will soon float an expession of interest. The firm has also begun deploying LNG-powered trucks across Tamil Nadu, with over 50 vehicles now in use, reflecting a broader push towards cleaner transport solutions.

In this event V. Arun Roy, Secretary, Industries, Investment Promotion & Commerce Department, Govt. of Tamil Nadu, Sandeep Nanduri, Managing Director, I. Jeyakumar - Member-Secretary, (Chennai Unified Metropolitan Transport Authority (CUMTA)), G. Gayatri G, IRTS (CONCOR), Ramkumar Shankar, President, MCCI, A.Vijayakumar, Paramount Shipping Services (P) Ltd, U.Udhaya Baskar Reddy, Sanco Trans, S. Padmanaban, Sattva, P.S. Krishnan,Convener, Logistics, MCCI were participated.

'Concor to set up first 'net zero' ambient warehouse on 50 acres near Chennai'

Our Bureau
Chennai

Container Corporation of India Ltd (Concor), a part of the Indian Railways providing logistics services, is getting into niche warehousing by setting up its first net zero warehouse space of 1.30 lakh sq ft at Sriperumbudur, targetting diverse industries including electronics, in the region, G Gayatri, Area Head - III, Concor, said.

Talking to newspersons on the sidelines of a session on State Logistics Policy, organised jointly by The Madras Chamber of Commerce and Industry (MCCI) and Tamil Nadu Industrial Development Corporation on Tuesday, Gayatri said the facility spanning 50 acres will be built at a cost of over ₹60 crore. The first phase of about 20 acres will be ready in a year, she added.

Based on the Expression of Interest submitted by various parties, Concor is progressing with construction of about 1 lakh sq ft ambient and 30,000 sq ft cold storage, she told *businessline*.

The ambient warehouse will have a controlled atmosphere with temperatures maintained between 24°C-29°C and relative humidity around 50-60 per cent. There are customisation options for adjusting environmental conditions to suit the specific requirements of different types of stored goods, she said.

G Gayatri, Area Head-III, Concor BIJOY GHOSH

GREEN LOGISTICS

The 'net zero' facility spanning 13,000 sq m, is part of Concor's effort to achieve sustainable and green logistics. Concor is partnering with The Energy and Resources Institute on this initiative.

Some of the products that may require ambient warehousing are electronics, pharma, chemicals, FMCG, batteries and leather for preventing damage from environmental factors, she said.

Speaking in a session at the event earlier, Gayatri said Concor's ICE Battery Containers maintain an average of 2°C to 8°C for eight days without power.

This container is better than the usual reefer boxes. Recently, Concor successfully transported these containers to the Andamans, she added.

Concor's share price on the NSE closed at ₹688, up by ₹2.60 (0.38 per cent).

Ramkumar Shankar, president, MCCI; V. Arun Roy, T.N. Industries Secretary; and Sandeep Nanduri, Managing Director, TIDCO, during a session on State Logistics Policy on Tuesday. S.R. RAGHUNATHAN

City logistics plan being prepared for Chennai, Coimbatore

The Hindu Bureau
CHENNAI

The preparation of city logistics plan for Chennai and Coimbatore has been under way, said Sandeep Nanduri, Managing Director, Tamil Nadu Industrial Development Corporation (TIDCO).

At a session on State Logistics Policy, organised by TIDCO in collaboration with the Madras Chamber of Commerce and Industry (MCCI), Mr. Sandeep made an elaborate presentation, according to which the multi-modal logistics park (Phase I), coming up at Mappedu near Chennai, will become operational by 2027.

"Land acquisition for the multi-modal logistics park in Coimbatore is in the advanced stages," he said.

Net-zero warehouse

Container Corporation of India Ltd (CONCOR) will be setting up a net zero ambient cold storage warehouse at Sriperumbudur, near Chennai. "We chose this area mainly because we had land there and also because it is the electronics corridor of Tamil Nadu. We have a 1.30 lakh sq.ft. of warehouse space at Sriperumbudur. The tenders will be coming out soon," said G. Gayatri, Area Head - III, CONCOR.

Reducing transit time

Tamil Nadu Industries Secretary V. Arun Roy said, "While the current logistics infrastructure is satisfactory, a lot more needs to be done, including addressing congestion on roads, reducing transit time from industrial clusters to the ports, improving ports, and addressing gaps in cold chain infrastructure."

Ramkumar Shankar, Managing Director, Chemplast Sanmar Ltd, and president, MCCI, said, "At present, MCCI is working on a study on the existing airport in Chennai. We will present the findings to the government four weeks from now."

Gaps in logistics should be addressed: TN industries secy

Times News Network

TAKING STOCK: State industries secretary V Arun Roy, Sandeep Nanduri, MD TIDCO along with Ramkumar Shankar, president of MCCI among others

Chennai: Vital gaps in the logistics should be addressed as the manufacturing is witnessing rapid growth in the state, Tamil Nadu industries secretary V Arun Roy said. Speaking at the Madras Chamber of Commerce and Industry (MCCI)'s session on state logistics policy on Tuesday, he said while current logistics infrastructure is satisfactory, a lot more needs to be done to improve this, including addressing congestion in roads, reducing transit time from industrial clusters to the ports, improving ports and addressing gaps in cold chain infrastructure.

"More importantly manufacturing itself is standing at a very critical juncture (as) the pace of growth of manufacturing is quite high. Secondly, the new tariff issues have opened up a lot of opportunities for (the state). A large number of global supply chains are moving to India or making India part of their investment plans. A good proportion of that is expected to come to Tamil Nadu due to (our) natural manufacturing advantages and our enabling policies. So the pressure on our logistics infrastructure to meet this demand is going to be higher than ever in the next two to three years," he said.

Ramkumar Shankar, president of the MCCI said the country's logistics market, valued at $300 billion in 2024, is expected to grow at 9% CAGR and Tamil Nadu is well-positioned as a logistics hub.

He further said that the chamber is working on a study on the existing Chennai Airport to address the bottlenecks for both passenger and cargo movement. "We will present the findings to the government four weeks from now," he said.

Tamil Nadu to frame warehousing policy

Our Bureau
Chennai

(from left) Ramkumar Shankar, President, MCCI; V Arun Roy, TN Industries Secretary; and Sandeep Nanduri, MD, TIDCO, at a session on State Logistics Policy in Chennai on Tuesday BIJOY GHOSH

The Tamil Nadu government will soon release a warehousing policy recognising the importance of this infrastructure.

The government felt that the sector had to be given a special focus with a separate policy, said Sandeep Nanduri, Managing Director, Tamil Nadu Industrial Development Corporation (Tidco).

In 2023, the State had released a Logistics Policy.

FOCUS AREAS

Addressing a session on State Logistics Policy organised jointly by The Madras Chamber of Commerce and Industry and Tamil Nadu Industrial Development Corporation on Tuesday, Nanduri said the State's warehousing policy will have four focus areas. The thrust will be on warehousing standards aligned with the recommendations of the Government of India Warehouse Standards.

On institutional mechanisms, the policy will establish the role of the State government in promotion and investment support and focus on streamlining regulatory requirements and approvals, he said. This is the first meeting with stakeholders on the warehousing policy, he added.

COMMODITY FOCUSSED

On the Delta districts, the policy will lay emphasis on the phase-wise identification and potential districts for existing and future development and expansion of warehousing business. It will take a a commodity-based approach to develop commodity-specific standards and directives for development of new warehousing clusters, he said.

LOGISTICS PARK

Nanduri said the first phase of the Multimodal Logistics Park in Mappedu near Chennai is expected to be operational by 2027. The second such facility is coming up in Coimbatore for which the land acquisition is almost finished. "We are also forming a joint venture with the VO Chidambaranar Port in Thoothukudi for the project," he said.

A recent report by Colliers India said that with about 2.2 million sq ft of leasing, engineering firms alone accounted for about one-fourth of the Grade A industrial and warehousing demand in Q1 2025. The sector saw over 2X times growth in leasing activity on an annual basis, led by robust demand in Chennai and Bengaluru.

THE TIMES OF INDIA, CHENNAI
WEDNESDAY, APRIL 30, 2025

Concor plans ambient temperature warehouse

Tender For The Project At Sriperumbudur Is Estimated To Cost Nearly ₹60 Crore

Times News Network

Chennai: The Container Corporation of India (CONCOR) plans to build a one lakh sqft warehouse facility at Sriperumbudur near Chennai to cater to the demands of the manufacturing cluster, especially the electronics industry, according to a senior official. The facility is expected to be completed in a year to have ambient temperature.

Speaking at the sidelines of an event on Tuesday, G Gayatri, Area head-III of CONCOR said, "Ambient warehouse, where the temperature is around 20 degree celsius to 22 degree celsius, is something which we see as the future and the facility will be a net-zero warehouse, aligning with the increasing demands of the industry and part of our sustainability initiatives."

The facility will also have 30,000 sqft of cold storage capacity, said G Gayatri, Area head- III of Concor

The facility will also have 30,000 sqft of cold storage capacity, she said, adding that the tender will be floated in a month and the project is estimated to cost around Rs 60 crore.

Meanwhile, CONCOR, the navratna public sector undertaking under the Railway ministry, has around half of its 100-odd LNG trucks in the country in Chennai, as the state has shorter distance to hinterlands and fuelling infrastructure. "The demand here for first mile, last mile connectivity is more here compared to western parts of India. In Tamil Nadu the hinterland is very narrow and most distances are less than 300 km where exclusive rail transport may not be viable. We have already started movements to and from Hosur, Bengaluru, Mysuru and starting operations to Madurai and Tirunelveli," Gayatri said.

https://share.google/D5et47FHRaqm3skAk

COMPANIES

'Disruption capability' of a company must be considered in its valuation: Asian Paints' Seshasayee

Remembering N Srinivasan, Seshasayee highlighted his sharp intellect, deep commitment to corporate governance, and his unique ability to identify, define and solve problems within the four corners of law and ethics

By BL Chennai Bureau
Updated - December 11, 2025 at 08:07 PM. | Chennai

R Seshasayee, Chairman, Asian Paints, delivers the 3rd N Srinivasan Memorial Lecture at MCCI on Thursday

Financial success remains important but balance sheets alone do not reflect business performance, R Seshasayee, Chairman, Asian Paints, said on Thursday.

"If a company is going to disrupt the status quo and move into the future and develop and design the future, then it must be valued for the disruption capability, which cannot be measured in the balance sheet," he said, talking of new-age companies and their valuations.

He was delivering the N Srinivasan Memorial Lecture on the topic of "Beyond the Balance Sheet – Redefining Business Success" at the Madras Chamber of Commerce & Industry.

Remembering N Srinivasan, Seshasayee highlighted his sharp intellect, deep commitment to corporate governance, and his unique ability to identify, define, and solve problems within the four corners of law and ethics.

As part of his talk on the topic, Seshasayee said that the modern business environment values "flexibility over physical scale." Nimbleness and adaptability define true strength today, he said.

Shifting balance

He also observed the shifting balance of value creation whereby delivery and aggregation platforms are valued far more than core producers. "Swiggy, for example, commands valuations that farmers or even restaurants — who create the product— do not," he said.

Citing an example of business success having geopolitical impact, he noted how TSMC, with its technological leadership, gives Taiwan a "silicon shield."

N Srinivasan was a Senior Partner at Fraser & Ross and President of the Madras Chamber during 1993–94, and has made significant contributions to the Chamber. MCCI conducts a Memorial Lecture every year during the month of December in his memory.

businessline.
FRIDAY - DECEMBER 12 - 2025

'Disruption capability must be considered'

Chennai: Financial success remains important but balance sheets alone do not reflect business performance, R Seshasayee, Chairman, Asian Paints, said on Thursday. "If a company is going to disrupt the status quo and move into the future and develop and design the future, then it must be valued for the disruption capability, which cannot be measured in the balance sheet," he said, talking of new-age companies and their valuations. He was delivering the N Srinivasan Memorial Lecture on the topic "Beyond the Balance Sheet – Redefining Business Success" at the Madras Chamber of Commerce & Industry. OUR BUREAU

DYNAMIC TRADE FACILITATOR OF THE YEAR

The Madras Chamber of Commerce and Industry

THE ORGANIZATION

PRESIDENT

VICE PRESIDENT

GOVERNING COUNCIL

SECRETARY GENERAL

- Secretariat
- Sustainable Chennai Forum (SCF)
- General Administration & Support Services

EXPERT COMMITTEES

- Banking, Finance & Insurance
- Company Law / Corporate Matters
- Corporate Social Responsibility (CSR)
- Direct Taxes
- Education & Skill
- Energy & Infrastructure
- GST
- HR & IR
- IT & ITES
- Legal Affairs
- Logistics & Supply Chain
- Manufacturing
- Women Business Council

WORKING GROUPS

- Economic Affairs
- Healthcare
- International Cooperation
- Small & Medium Enterprises (SME)
- Startups & Innovation

MAMC

- MCCI Arbitration Mediation and Conciliation Centre.
- An exclusive centre to resolve commercial disputes.

Auditors:

Messrs. RGN Price & Co., were re-appointed as Auditors of the Chamber for the year 2025-26

Madras Chamber Secretariat:

Ms. K. Saraswathi	Secretary General
Ms. Madhumathi C	Deputy Secretary
Mr. G. Loganathan	Lead-Training & Programs
Ms. D. Vasumathi	Manager - Admin & Programs
Ms. R. Jayalakshmi	Manager - Member Services
Mr. E. Sakthivel	Manager - Accounts & Admin
Mr. R. Suresh	Coordinator - Data Management & Programs
Mr. S. Saravanan	Assistant Manager - MAMC & Accounts
Mr. A. Elumalai	Support Staff
Mr. P. Suresh Kumar	Support Staff

SERVICES OF THE CHAMBER

Certificate of Origin

The Madras Chamber is authorized by the Government of India to issue the Certificates of Origin for goods exported from India. The Chamber issues certificates of origin to members as well as non-members and there is no distinction in the form of the certificate or the method of issue as between members and non-members.

Policy Advocacy & Liaison

The Madras Chamber maintains a regular and strong rapport with Government Departments, Institutions, and Diplomatic Missions in Chennai and other cities, through regular correspondence and periodic exchange of visits. This enables all parties to strengthen business development.

International Trade Facilitation

The Madras Chamber encourages Trade Facilitation which encourages trade, customs and trade facilitation advice for its members. We offer assistance in two areas which is Country of Origin Certification and Visa Recommendations.

Arbitration

The Madras Chamber Arbitration, Mediation and Conciliation Centre (MAMC) is an exclusive centre to resolve commercial disputes.

Sustainability Guidance

Building sustainable practices to head towards a greener future is a key goal for all industries today. The Madras Chamber of Commerce and Industry has partnered with Urban Thinkers Campus (UTC) an initiative of the World Urban Campaign driven by UN-Habitat.

Training & Capability Development

The Chamber organises programs and activities that focus on knowledge-sharing, capacity building, and leadership development, and equips members with the skills and confidence to solve future challenges, resulting in real business impact.

Business Collaboration Services

Members of The Madras Chamber are from different industries and specializations in fields ranging from legal, manufacturing, logistics, human resources, banking, finance, fintech, shipping, and energy amongst others.

Facilities

Our members can hire the use of our Library, Conference room and Arbitration rooms for the use of their enterprise-related activities.

MCCI
The Madras Chamber

R.G.N. Price & Co.

CHARTERED ACCOUNTANTS

'Akshaya Shanti'
1st Floor, 25 & 27,
Anna Salai,
Chennai - 600 002
044 - 47873795 / 28413633
price@rgnprice.com

June 20, 2026

To the Members of **The Madras Chamber of Commerce and Industry**

Report on the Audit of Financial Statements

Opinion

We have audited the accompanying financial statements of The Madras Chamber of Commerce and Industry ("the Chamber") which comprise the Balance Sheet as at March 31, 2026, and the Income and Expenditure Account for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Chamber as at March 31, 2026, and of its financial performance for the year then ended in accordance with the Accounting Standards and Technical Guide on Accounting for Non-Profit Organization issued by the Institute of Chartered Accountants of India (ICAI).

Basis of Opinion

We conducted our audit in accordance with Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those SAs are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Chamber in accordance with ethical requirements that are relevant to our audit of financial statements, and we have fulfilled our other responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Those Charged with Governance for the Financial Statements

The Governing Council is responsible for the preparation of these financial statements that give a true and fair view of the state of affairs, results of operations of the Chamber in accordance with the accounting principles generally accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governing Council is responsible for assessing the Chamber's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governing Council either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

The Governing Council is also responsible for overseeing the Chamber's financial reporting process.

Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Chamber's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Chamber's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Chamber to cease to continue as a going concern.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in

i. planning the scope of our audit work and in evaluating the results of our work; and

ii. to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

For R.G.N. Price & Co.,
Chartered Accountants
FR No.002785S

Place: Chennai
Date: 20th June 2026

Mahesh Krishnan
Partner
M.No.206520
UDIN: 26206520PXKVPT1940

The Madras Chamber of Commerce and Industry

Balance Sheet as at 31st March 2026

(Amount in Rs.)

	Particulars	Note	31 March 2026	31 March 2025
I	**Sources of Funds**			
1	**NPO's Funds**			
(a)	Restricted Funds	3	25,60,239	25,62,741
(b)	General Funds	3	19,09,88,031	17,88,44,745
			19,35,48,270	**18,14,07,486**
2	**Non-Current liabilities**			
	Other long-term liabilities	4	13,20,000	13,20,000
	Non-current Provisions	5	6,33,140	6,30,269
			19,53,140	**19,50,269**
3	**Current liabilities**			
(a)	Payables		83,500	83,500
(b)	Other current liabilities	6	17,15,543	14,13,172
(c)	Short-term provisions	7	26,01,017	20,71,190
			44,00,060	**35,67,862**
	Total		**19,99,01,470**	**18,69,25,617**
II	**Application of Funds**			
1	**Non-current assets**			
(a)	Property, Plant and Equipment and Intangible assets	8		
	(i) Property, Plant and Equipment		14,27,97,930	39,69,203
	(ii) Capital Work in Progress		-	-
(b)	Non-current investments	9	4,91,00,000	8,13,33,167
			19,18,97,930	8,53,02,370
2	**Current assets**			
(c)	Receivables	10	10,69,000	10,93,915
(d)	Cash and bank balances	11	17,54,134	9,29,62,171
(e)	Short Term Loans and Advances	12	46,78,396	39,53,892
(f)	Other current assets	13	5,02,010	36,13,269
			80,03,540	10,16,23,247
	Total		**19,99,01,470**	**18,69,25,617**
	Brief about the Entity	1		
	Summary of significant accounting policies	2		
	The accompanying notes 1 to 13 are an integral part of the financial statements			

President Vice President Secretary General

This is the Balance Sheet referred to in our report of even date

For R.G.N. Price & Co.,
Chartered Accountants
FR No.002785S

Mahesh Krishnan
Partner
M.No.206520

Place: Chennai
Date: 20 June 2026

MCCI
The Madras Chamber

The Madras Chamber of Commerce and Industry

Income and Expenditure for the year ended 31st March, 2026

(Amount in Rs.)

	Particulars	Note	31st March 2026	31st March 2025
I	**Revenue from Operations**	14	3,37,79,684	2,72,82,199
II	**Other Income**	15	65,39,433	1,07,38,167
III	**Total Income (I+II)**		4,03,19,117	3,80,20,366
IV	**Expenses:**			
(a)	Employee benefits expense	16	1,57,23,136	1,36,92,351
(b)	Depreciation and amortization expense	8	6,23,473	9,77,445
(c)	Other expenses	17	44,42,518	60,08,685
(d)	Seminar Expenses		56,70,442	52,66,465
(e)	Arbitration Expenses-MCCI Arbitration Mediation and Conciliation Centre (MAMC)		17,16,262	26,14,527
	Total expenses		2,81,75,831	2,85,59,473
V	**Excess of Income over Expenditure for the year before exceptional items(III-IV)**		1,21,43,286	94,60,893
VI	**Exceptional items (Refer Notes on Accounts 18b)**			4,58,13,449
VII	**Excess of Income over Expenditure for the year (V+VI)**		1,21,43,286	5,52,74,342
	Income Tax (Refer Notes on Accounts 18a)		-	11,85,889
	Balance transferred to General Fund		1,21,43,286	5,40,88,453
	The accompanying notes 14 to 18 are an integral part of the financial statements			

President Vice President Secretary General

For R.G.N. Price & Co.,
Chartered Accountants
FR No.002785S

Mahesh Krishnan
Partner
M.No.206520

Place: Chennai
Date: 20 June 2026

This is the Income and Expenditure Statement referred to in our report of even date

The Madras Chamber of Commerce and Industry

Note: 1: Brief about the entity

The Madras Chamber of Commerce and Industry (MCCI) is one of the oldest and most prestigious chambers of commerce in India. It was established in 1836, making it one of the earliest chambers in the country. The chamber is headquartered in Chennai, formerly known as Madras, the capital city of the Indian state of Tamil Nadu.

MCCI plays a vital role in promoting trade and commerce in the region by providing a platform for businesses to network, collaborate, and address common concerns. It represents the interests of a diverse range of industries, including manufacturing, services, trade, and agriculture. The chamber actively engages with government bodies and policymakers to advocate for policies that foster economic growth and development.

In addition to its advocacy efforts, MCCI organizes various events, seminars, and conferences aimed at facilitating knowledge sharing and skill development among its members. It also offers advisory services and support to businesses, particularly SMEs, to help them navigate challenges and capitalize on opportunities in the market.

Overall, the Madras Chamber of Commerce and Industry serves as a catalyst for the sustainable growth and prosperity of businesses in the region, contributing significantly to the economic advancement of Tamil Nadu and India as a whole.

The Madras Chamber of Commerce and Industry

Notes forming part of the Financial Statements for the year ended, 31st March, 2026

Note: 2 Significant Accounting Policies

2.1 Accounting Convention:

The financial statements are prepared under historical cost convention and technical Guide on Accounting for Non-Profit Organization issued by the Institute of Chartered Accountants of India (ICAI).

2.2 Revenue Recognition:

Accrual basis of accounting is followed except for subscription income, which is accounted on receipt basis due to practical reasons.

2.3 Fixed Assets:

Fixed assets are stated at cost. Cost includes acquisition and installation expenses.

2.4 Depreciation:

Depreciation is provided on straight line method on the basis of the estimated useful lives as determined by the Chamber. In respect of additions and deletions, depreciation is restricted to the period of use. Residual value of assets considered at Rs 1 and the rates of depreciation are as under.

Building	10%
Electrical Installations	25%
Furniture & Fixtures	25%
Office Equipment	25%
Computers	33%
Vehicles	25%

2.5 Investments:

Investments are stated at cost.

2.6 Retirement benefits:

Liability towards gratuity is based on actuarial valuation by Life Insurance Corporation. Contribution towards Superannuation fund is maintained by Life Insurance Corporation. All contributions are charged to revenue when due.

With regard to leave encashment, provision is made on the basis of encashment of leave upto a maximum of 90 days at the time of retirement or reaching the age of superannuation calculated at the last drawn salary rates.

Note: 2: Significant Accounting Policies contd.

2.7 Endowment Funds (Restricted)

During the year 2023-24, the entity received the N. Srinivasan Memorial Lecture fund amounting to Rs. 25 Lakhs with a defined purpose to spend income earned to conduct memorial lecture to Late Mr. N. Srinivasan as per terms agreed. The entity is recognising income earned from investments of these funds in the income and expenditure account to the extent of the expenditure incurred for the relevant purpose every year. Any excess of the income not spent would continue to remain part of the concerned fund in Bank Balances and Liability.

18. Notes on Accounts

a. Income Tax Provision

Provision for tax liability for FY-2024-25 represents tax liability on account of non-application of accumulated surplus (Rs 38,00,926/-) for earlier years amounting to Rs. 11,85,889 under section 11 of the Income Tax Act 1961.

b. Note on Exceptional Item

During the previous year, the Chamber has sold the land located at Tiruvallur for a consideration of Rs. 6.45 crores. The resulting gain (Rs 4.58 cr), net of brokerage (Rs 0.06cr) and other incidental expenses related to the sale (Rs 0.02cr) has been classified and presented as an exceptional item in the financial statements.

Taxation of the above gain

Land for construction of own premises for the Chamber has been identified and purchased during FY 25-26. Accordingly, as per the framework of Indian tax laws, no provision for Income tax has been recognized on the above gain.

c. Previous year's figures have been regrouped/ reclassified wherever necessary.

President Vice President Secretary General

This is the Balance Sheet referred to in our report of even date

For R.G.N. Price & Co.,

Chartered Accountants
FR No.002785S

Mahesh Krishnan
Partner
M.No.206520

Place: Chennai
Date: 20 June 2026

The Madras Chamber of Commerce and Industry

Notes forming part of the Financial Statements for the year ended, 31st March, 2026

Note 3: NPO Funds

(Amount in Rs.)

Sr. No.	Particulars	As at 1st April 2025	Funds transferred/ received during the year	Funds Utilised during the year	As at 31st March 2026
(A)	**Unrestricted Funds**				
1	Corpus Funds	-	-	-	-
2	General Funds	17,88,44,745	1,21,43,286	-	19,09,88,031
		17,88,44,745	**1,21,43,286**	**-**	**19,09,88,031**
(B)	**Restricted Funds**				
1	Endowment Fund for N.Srinivasan Memorial Lectures	25,00,000	-	-	25,00,000
2	Interest on Endowment Fund	62,741	1,69,102	1,71,604	60,239
		25,62,741	**1,69,102**	**1,71,604**	**25,60,239**
		18,14,07,486	**1,23,12,388**	**1,71,604**	**19,35,48,270**
Previous Year (PY)		12,72,72,413	5,42,58,453	1,23,380	18,14,07,486

The Madras Chamber of Commerce and Industry

Notes forming part of the Financial Statements for the year ended, 31st March, 2026

Note 4: Other Long term Liabilities

(Amount in Rs.)

Particulars	As at 31st March 2026	As at 31st March 2025
Rent Deposit	13,20,000	13,20,000
Total	**13,20,000**	**13,20,000**

Note 5: Long term Provisions

(Amount in Rs.)

Particulars	As at 31st March 2026	As at 31st March 2025
Provision for leave encashment	6,33,140	6,30,269
Total	**6,33,140**	**6,30,269**

Note 6: Other Current Liabilities

(Amount in Rs.)

Particulars	As at 31st March 2026	As at 31st March 2025
Statutory Dues	8,65,543	6,70,172
Advance from Members	8,50,000	7,43,000
Total	**17,15,543**	**14,13,172**

Note 7: Short term Provisions

(Amount in Rs.)

Particulars	As at 31st March 2026	As at 31st March 2025
Provision for employee benefits		
i) Gratuity	2,00,000	2,34,997
ii) Staff Incentive & Ex-gratia	22,00,000	17,75,033
iii) Leave encashment cash portion payable	2,01,017	61,160
Total	**26,01,017**	**20,71,190**

Notes forming part of the Financial Statements for the year ended 31st March, 2026

Note 8: Property, Plant and Equipment and Intangible Assets (owned assets)

Particulars /Assets	TANGIBLE ASSETS							
	Land	Buildings	Electrical Installation	Office equipment	Furniture & Fixtures	Computers	Vehicles	Total
Gross Block								
At 1 April 2025	17,98,060	81,30,037	34,31,448	11,34,451	23,16,035	12,34,257	13,90,000	1,94,34,288
Additions	13,93,99,310	-		11,490		41,400	-	13,94,52,200
Deductions/ Adjustments		-						-
At 31 March 2026	**14,11,97,370**	**81,30,037**	**34,31,448**	**11,45,941**	**23,16,035**	**12,75,657**	**13,90,000**	**15,88,86,488**
At 31 March 2025	17,98,060	81,30,037	34,31,448	11,34,451	23,16,035	12,34,257	13,90,000	1,94,34,288
Depreciation/Adjustments								
At 1 April 2025	-	67,72,588	33,93,326	7,65,830	22,56,348	8,86,994	13,89,999	1,54,65,085
Additions	-	2,36,833	11,994	1,76,354	26,003	1,72,289		6,23,473
Deductions/ Adjustments	-	-						-
At 31 March 2026	**-**	**70,09,421**	**34,05,320**	**9,42,184**	**22,82,351**	**10,59,283**	**13,89,999**	**1,60,88,558**
At 31 March 2025	-	67,72,588	33,93,326	7,65,830	22,56,348	8,86,994	13,89,999	1,54,65,085
Net Block								
At 31 March 2026	**14,11,97,370**	**11,20,616**	**26,128**	**2,03,757**	**33,684**	**2,16,374**	**1**	**14,27,97,930**
At 31 March 2025	17,98,060	13,57,449	38,122	3,68,621	59,687	3,47,263	1	39,69,203

Refer Note 2(c) to the Financial statements

The Madras Chamber of Commerce and Industry

Notes forming part of the Financial Statements for the year ended 31st March, 2026

Note:9 Investments - Non Current

(Amount in Rs.)

Particulars	As at 31 March 2026	As at 31 March 2025
Investments in Fixed Deposits of Banks/NBFC	4,66,00,000	7,88,33,167
Investments in Fixed Deposits of Banks (Earmarked for Endowment Fund)	25,00,000	25,00,000
Total	**4,91,00,000**	**8,13,33,167**

Note:10 Receivables

(Amount in Rs.)

Particulars	As at 31 March 2026	As at 31 March 2025
Debts Outstanding for a period less than six months	9,73,616	10,89,471
Debts Outstanding for a period exceeding six months	95,384	4,444
Total	**10,69,000**	**10,93,915**

Note:11 Cash and Bank Balances

(Amount in Rs.)

Particulars	As at 31 March 2026	As at 31 March 2025
(A) Cash and cash equivalents		
On current accounts		
Bank Balance	17,48,664	28,88,289
Cash on hand	5,470	21,028
(B) Other bank balances		
Deposits with original maturity for more than 3 months but less than 12 months from reporting date	-	9,00,52,854
Total	**17,54,134**	**9,29,62,171**

Note:12 Short Term Loans and advances

(Amount in Rs.)

Particulars	As at 31 March 2026	As at 31 March 2025
a) Security Deposits	3,69,203	3,09,169
b) Salary Advance	-	45,000
b) Advance tax net of provision	43,09,193	35,99,723
Total	**46,78,396**	**39,53,892**

Note: 13 Other current assets

(Amount in Rs.)

Particulars	As at 31 March 2026	As at 31 March 2025
a) Prepaid expenses	2,40,678	3,98,590
b) Interest accrued but not due on deposits	2,61,332	32,14,679
Total	**5,02,010**	**36,13,269**

The Madras Chamber of Commerce and Industry

Notes forming part of the Financial Statements for the year ended 31st March, 2026

Note 14: Revenue from Operations

(Amount in Rs.)

	Particulars	31-03-2026	31-03-2025
(a)	Subscription	97,58,500	81,22,000
(b)	Entrance Fee	7,24,000	6,03,000
(c)	Fees for Certificate of Origin	75,13,643	78,04,888
(d)	Seminar Income	72,15,091	65,70,338
(e)	Arbitration Income	85,68,450	41,81,973
	Total	**3,37,79,684**	**2,72,82,199**

Note 15: Other Income

(Amount in Rs.)

	Particulars	31-03-2026	31-03-2025
(a)	Miscellenous Income	18,800	30,180
(b)	Rental Income	20,90,384	19,78,056
(c)	Interest income on EB deposit	60,034	-
(d)	Interest on Income Tax Refund	41,387	-
(e)	Interest on Investment	43,28,828	87,29,931
	Total	**65,39,433**	**1,07,38,167**

Note 16: Employee Benefit Expenses

(Amount in Rs.)

	Particulars	31-03-2026	31-03-2025
(a)	Salaries, wages, bonus and other allowances	1,46,55,341	1,26,40,559
(b)	Contribution to provident and other funds	9,31,018	9,28,468
(c)	Staff welfare expenses	1,36,777	1,23,324
	Total	**1,57,23,136**	**1,36,92,351**

Note 17: Other Expenses

(Amount in Rs.)

	Particulars	31-03-2026	31-03-2025
(i)	Subscription to Associations	23,000	23,000
(ii)	Meeting expenses	7,95,398	19,91,968
(iii)	Printing & Stationery	1,94,106	2,33,128
(iv)	Electricity Charges	5,19,976	4,51,354
(v)	Telephone Charges	1,35,009	1,22,588
(vi)	Travel Expenses	34,898	99,895
(vii)	Rates and Taxes	8,76,799	8,61,887
(viii)	Repairs and Maintenance	13,02,490	12,08,502
(ix)	Postage and courier	74,254	67,017
(x)	Insurance	27,627	32,190
(xi)	Payment to Auditors		
	Statutory Audit	65,000	65,000
	Tax Audit	58,000	71,000
(xii)	Professional & Consultancy Expenses	2,62,000	7,39,000
(xiii)	Miscellaneous Expenses	73,961	42,156
	Total	**44,42,518**	**60,08,685**

PAST CHAIRMEN/PRESIDENTS

(From the year 1996 the designation of Chairman was changed to President)

1836	Mr John Alves Arbuthnot
1837	Mr John Alves Arbuthnot
	Mr John Williams Dare
1838	Mr John Williams Dare
	Mr William Scott Binny
1839	Mr William Scott Binny
	Mr John Line
1840	Mr John Line
	Mr James Scott
1841	Mr James Scott
1842	Mr James Scott
	Mr John Utley Ellis
1843	Mr John Utley Ellis
	Mr J Ouchterlony
1844	Mr J Ouchterlony
1845	Mr J Ouchterlony
	Mr James Thomson
1846	Mr James Thomson
	Mr John Binny Key
1847	Mr John Binny Key
	Mr George Arbuthnot
1848	Mr George Arbuthnot
1849	Mr Henry Nelson
1850	Mr William Mc Taggart
	Mr William Urquhart Arbuthnot
1851	Mr J Ouchterlony
1852	Mr Joseph Goolden
1853	Mr James Scott
	Mr J Ouchterlony
1854	Mr James Scott
	Mr Robert Orr Campbell
1855	Mr Robert Orr Campbell
1856	Mr J Ouchterlony
	Mr John Binny Key
1857	Mr William Hamilton Crake
1858	Mr John Vans Agnew
1859-60	Mr Henry Nelson
1861	Mr Alfred John Byard
	Mr William Reirson Arbuthnot
1862	Mr William Reirson Arbuthnot
	Mr Robert Orr Campbell
1863	Mr William Hamilton Crake
1864	Mr Alfred John Byard
	Mr Henry Tolputt
1865	Mr Henry Tolputt
	Mr John Young
1866-67	Mr Alexander Forrester Brown
1868	Mr Alexander Forrester Brown
	Mr William Reirson Arbuthnot
1869	Mr Alfred John Byard
	Mr John Charles Loch
1870-71	Mr Patrick Macfadyen
1872	Mr Robert Chillingworth Walker
1873	Mr Alexander Forrester Brown
1874	Mr Patrick Macfadyen
1875	Mr Clement Simpson
1876	Mr Patrick Macfadyen

1877	Mr Patrick Macfadyen	1907	Mr V G Lynn
	Mr John Jones	1910-11	Mr Hugh Fraser
1878	Mr Alexander Mackenzie	1912	Mr A D Jackson
1879	Mr Alexander Mackenzie	1913	Mr A D Jackson
1880	Mr Patrick Macfadyen		Mr W B Hunter
1881-82	Mr Clement Simpson	1914	Mr A D Jackson
1883-84	Mr James Charles Shaw		Sir Hugh Fraser
1885	Mr John Alexander Boyson	1915-17	Mr Gordon Fraser
1886	Mr George Gough Arbuthnot		Mr C E Wood
1887	Mr S R Tumbull	1918-19	Mr Gordon Fraser
1888	Mr S R Tumbull		Mr C E Wood
	Mr D Rasbotham	1920-21	Mr James Simson
1889-90	Mr J A Boyson	1922	Sir James Simson
1891-92	Mr S R Tumbull		Mr W Alexander
1893-94	Mr J A Boyson	1923	Sir Gordon Fraser
1895	Mr G G Arbuthnot		Mr C E Wood
	Mr G L Chambers	1924-25	Mr T M Ross
1896	Mr G L Chambers	1926-27	Mr C E Wood
1897	Mr G G Arbuthnot	1928	Mr K Kay
1898	Mr G G Arbuthnot	1929-30	Mr H F P Hearson
	Mr S R Tumbull	1931	Mr F Birley
1899	Mr S R Tumbull	1932	Mr K Kay
	Mr E P Vans Agnew	1933	Mr W M Browning
1900	Mr G G Arbuthnot	1934	Mr W M Browning
1901	Sir George Arbuthnot	1935	Sir William Wright, O.B.E
	Mr A J Yorke	1936	Mr F Birley
1902	Mr A J Yorke	1937	Mr G A Bambridge
1903	Sir George Arbuthnot	1938	Mr D M Reid, O.B.E
	Mr H Scott	1939	Sir Gerald Hodgson
1904	Sir George Arbuthnot	1940	Sir Robert Denniston
1905	Mr A J Yorke	1941-43	Mr J Nuttal
1906	Mr A J Yorke	1944	Mr C Elphinston
	Mr V G Lynn	1945-46	Mr H S Town

1947	Mr W T Williams
1948	Mr H I Wonfor, C.B.E.
1949	Mr B W Batchelor
1950	Mr H I Wonfor, C.B.E.
1951	Mr H S Macqueen
1952-53	Mr H I Wonfor, C.B.E.
1954	Mr R E Castell, C.B.E.
1955	Mr T Rogers
1956	Mr J R Galloway
1957	Mr G N Noel – Tod, C.B.E.
1958	Mr E J M Leigh
1959	Mr P Hadfield
1960	Mr E F G Hunter
1961	Mr R M King
1962	Mr B B Dod
1963	Mr M J Edwards, O.B.E
1964	Mr D M Law
1965	Mr A M Murugappa Chettiar (till 31st October 1965)
	Mr A W Stansfeld
1966	Mr A W Stansfeld
1967	Mr John K John
1968	Mr E W D Jeffares, M.C
1969	Mr A M M Arunachalam
1970	Mr M E Bourcier
1971	Mr C P Featherstone
1972	Mr N S Bhat
1973	Mr A K Sivaramakrishnan
1974	Mr M M Muthiah
1975	Mr P D Whiteley
1976	Mr C D Gopinath
1977-78	Mr J K Clubwala
1979-80	Mr A Sivasailam
1981-82	Mr M K Kumar
1983-84	Mr K V Sitaram
1985-86	Mr N Sankar
1987	Mr M V Murugappan
1988	Mr Hari Eswaran
1989-91	Mr V Chidambaram
1991-93	Mr N Venkataramani
1993-94	Mr N Srinivasan (F&R)
1994-96	Mr L Lakshman
1996-98	Mr N Srinivasan (ICL)
1998-99	Ms Mallika Srinivasan
1999-2000	Mr G K Raman
2000-2001	Mr L Sabaretnam
2001-2002	Mr N Ramachandran
2002-2003	Mr. K.V.Shetty
2003-2004	Mr B Natraj
2004-2005	Mr Murali Venkatraman
2005-2006	Mr V Balaraman
2006-2007	Mr A Sankarakrishnan
2007-2008	Mr Arun Bewoor
2008-2010	Mr Srinivasan K Swamy
2010-2012	Mr T T Srinivasaraghavan
2012-2014	Mr T Shivaraman
2014- 2016	Mr S G Prabhakharan
2016-2017	Mr. Ram Venkataramani
2018-2020	Mr Ramkumar Ramamoorthy
2020-2022	Mr Srivats Ram
2023-2024	Dr. T.R.Kesavan

CORPORATE MEMBERS

360 Legal
3Si Eco Power LLP
4 I Apps Solutions Pvt.Ltd.
A J Trust Educational Consultancy
A K Mylsamy & Associates LLP
A R Krishnan & Associates
A S Shipping Agencies Pvt. Ltd.
A Sreenivasa Rao & Associates
A V Thomas & Co Ltd
Aapt Distribution Pvt.Ltd.
Abirami Power Soaps LLP
Actavis Pharma Development Center Pvt Ltd
Adani Kattupali Port Limited
Addison & Company Ltd.
Adira Enterprises Pvt. Ltd
Adrenalin eSystems Ltd.
Advit Law Chambers
Agira GPMV Software Technologies Pvt. Ltd
AGL Pharma Private Ltd
Agrigo Foods Pvt Ltd
Aheesa Digital Innovations Pvt. Ltd
AJR Ceramicks Pvt. Ltd
AK Law Chambers
Akshayam Corporate Advisors Pvt. Ltd
Alfanar Engineering Services Pvt.Ltd.
Alliance Infrastructure Projects Pvt. Ltd
Allison Transmission India Pvt.Ltd.
Alpha Water Technologies India Pvt. Ltd.
Altacit Global Intellectual property OPC Pvt. Ltd
Altrocks Tech Pvt. Ltd
Amalgamations Private Ltd.
Ambalsoft Infotech Private Ltd
Ambattur Fashion India Ltd
Amman- Try Sponge And Power (P) Ltd
Amrutanjan Health Care Ltd.
Anand Automotive India P. Ltd.
Anand, Samy & Dhruva
Anant Merathia & Associates
Andritz Technologies Pvt.Ltd.
APA Engineering Pvt. Ltd
Apex Laboratories Pvt. Ltd.
APM Medical Billers Private Limited
Apollo Hospitals Enterprise Ltd
Apollo Tyres Ltd
APT Tools & Machinery India Private Limited
Apzem Environmental
Aquatherm Engineering Consultants (India) Pvt. Ltd.
Aristi Projects And Engineering Pvt. Ltd
Arkema Peroxides India Private Ltd.
Armstrong International Private Limited
Arunnachala Impex Pvt. Ltd
ASA & Associates LLP
Ashok Leyland Limited
Aspinwall And Co Ltd
Aspira Biohealth LLP
Aspire Systems (India) Pvt. Ltd
Astral Business Consulting LLP
Astrazenca India Private Ltd
ASV Manpower Consultancy Pvt. Ltd
Athena Infonomics India Pvt. Ltd
Aumund Engineering Pvt. Ltd.
AVA Cholayil Health Care Private Ltd.
Avacend Solutions Private Limited
Avalon Consulting
Avant-Garde Systems and Controls (P) Ltd.
Avintree Software Solutions Pvt. Ltd
Avyukthi Consulting Advisory Services LLP
Awatec Container Line Pvt ltd.
Axles India Ltd
Ayan Tech Solutions Private Limited
B Chandra And Associates
B Ravi & Associates
Babcock Power APAC Pvt. Ltd

Bank of India
Banyan Hydraulics & Projects Pvt Ltd
Barrla Fets Pvt. Ltd
Barrla Systems Pvt Ltd
Basco India
BCT Consulting Pvt. Ltd
Beardsell Ltd.
Bentoli AgriNutrition India Pvt. Ltd
Besmak Components Pvt. Ltd.
Beva Silicones Private Ltd.,
BGR Energy Systems Ltd.
BNY Mellon Technology Private Ltd.
Bonbloc Technologies Ltd
Bonfiglioli
BPL Medical Technologies Private Ltd
Brakes India Private Limited. Padi
Bright River Mrc India Pvt. Ltd
Britannia Industries Ltd.
Broekman Logistics India Private Limtied
BS & B Technologies (P) Ltd.
BSD & Associates
BSR & Co. LLP
Buildcraft Interior Pvt. Ltd.
CADD Centre Training Services Pvt.Ltd.
Callington
Cameo Corporate Services Limited
Cappitall Want Solutions Pvt Ltd.
Casa Grand
Catalincs Partners LLP
Catalyca Private Limited
CavinKare Private Limited
CET Power Solutions India Pvt. Ltd
Chai Waale Traders Pvt. Ltd
Chakiat Agencies
Chandramouli and Associates
Chemfab Alkalis Limited
Chemplast Sanmar Ltd.
Chevron Petroleum India Pvt Ltd
Chidambaram Fishnets Pvt. Ltd.
Chieron Active Ingredients Private Limited
Cholayil Pvt. Ltd.
City Union Bank Ltd
Clayfin Technologies Private Limited
Cloud Vantage Solutions Pvt Ltd
Cogent Innovations Private Limited
Cognizant Technology Solutions India Pvt. Ltd.
Computer Age Management Services Pvt.Ltd
Consulting and Beyond
Continex Tradeline India Pvt. Ltd.
Corewire Surface Technology Private Ltd
Cori Engineers Pvt. Ltd
Corporate Consulting Group
CPB International Services Pvt. Ltd
CPC Diagnostics Pvt. Ltd
CTRLS Datacenters Ltd
Daimler India Commercial Vehicles Private Ltd.
Danfoss Industries Pvt. Ltd
Darts India Private Ltd.
DBS Bank
Deloitte Haskins & Sells
Delphi TVS Technologies Ltd
Delta Engineers
Detect Technologies
DH Healthcare Software Services Pvt Ltd
DHL Express (India) Private Limited
DHL Logistics Pvt. Ltd.
Doowon Automotive Systems India Pvt. Ltd
Dormakaba India Private Ltd.
Dotsolved Systems Tech Private Ltd
Dr Agarwal's Eye Hospital Limited
Dr. Wamser + Batra India Pvt Ltd
Ducont India Systems Pvt. Ltd
Durr India (P) Ltd.
Durv And Associates LLP
DVS Research and Capital Services Pvt. Ltd.
DXC Technology India Private Limited (Earlier CSC Technologies)
Dynamic Netsoft Technologies Pvt.Ltd
Dyrocon Airtech Private Ltd.
Earth Tekniks Private Limited

Eastman India Exports
Easun - MR Tap Changers (P) Ltd.
Eaton Electric India Pvt. Ltd
eBMS Solutions Pvt.Ltd.
EcoHealth Products Pvt. Ltd
ECS Financial Services (India) Pvt Ltd
EDS Technologies Pvt. Ltd
eG Innovations Pvt. Ltd
Elgi Equipments Limited
Emerson Process Managment Chennai Pvt. Ltd
Emrald Resilient Tyre Manufacturers Pvt Ltd
Engenius Erectors Pvt. Ltd.
Enmas EPC Power Projects Ltd
Enmas India Pvt.Ltd
eNoah iSolution India Pvt. Ltd.
enVee Solutions Pvt. Ltd
Ernst & Young LLP
ESAB India Ltd.
ESeal Store
ETR Engineering LLP
European Flavours & Fragrances Pvt. Ltd
Eurotherm India Pvt. Ltd
Evolve Green Projects Pvt. Ltd
Excel Optics (P) Ltd.
Expleo Solutions Ltd
Exto Project Solutions Pvt. Ltd
Farwood Industries Limited
Federal Bank Ltd.
Ferrotech Structurals India Pvt. Ltd
Fin Yes Consulting Pvt Ltd
Fisher Chennai Engineering Center
Flexi Careers India Pvt. Ltd
Floking Pipes Pvt Ltd
Flowserve India Controls Pvt. Ltd
FLSmidth Private Limited
Ford India Private Limited
Foress Impex Pvt. Ltd
Fox Mandal & Associates
Fresh and Honest Cafe Pvt. Ltd
Frost & Sullivan (India) Private Limited
FS India Solar Ventures Pvt. Ltd
Fuller Technologies Cement India LLP
Fumigation Services Pvt. Ltd
Future Connect Technologies Private Ltd
Futurenet Techologies (India) Pvt. Ltd.
G Balu Associates LLP, Chartered Accounts
G G Organics Exports Pvt. Ltd.
G G S H & Co, LLP
Gaea Technologies India Pvt. ltd
Galaxy Health Insurance
Gateway Distriparks Ltd.
GE Power Conversion India Private Limited
GE Vernova T&D India Limited
Gencor Pacific Organics India (P) Ltd.
George Oakes Limited
Gilbarco Veeder Root India Pvt. Ltd
Globelink WW India Private Ltd.
Gorilla Technology India Pvt. Ltd
GPVS and Associates
Grace Davison Chemicals India Pvt. Ltd
Grand Housing Pvt. Ltd
Grant Thornton Bharat LLP
Greentech Recyclers
Grundfos Pumps India Pvt. Ltd.
Gurit Wind Private Limited
H P Valves & Fittings India Pvt. Ltd.
Habu Tech India Private Ltd.
Hanon Automotive Systems India Private Limited
Hariharan Foundations Pvt. Ltd.
Hauer Associates
Haworth India
HCL Tech
HDFC ERGO General Insurance Company Limited
Henn Indo-Pacific Pvt. Ltd
Hill International Cost Consultancy India Pvt. Ltd
Hinduja Leyland Finance
Hindustan Unilever Ltd.
HNHR Executive Search India Pvt. Ltd
HNTI Ltd

HVK Systems & Marketing Pvt. Ltd.
Hyundai Motor India Ltd.
ICICI Bank
IKN Engineering (I) Pvt. Ltd
IM Gears Private Limited
Image Star Private Ltd
ImageGrafix Software Solutions Pvt Ltd.
India Pistons Ltd.
Indian Bank
Indian Oil Corporation Ltd.
Indian Potash Ltd.
Indospace Development Management Pvt.Ltd.
Indotech Transformers Ltd
Indurotech Composites Pvt. Ltd
Indus Refrigeration Pvt. Ltd
Integrated Foods & Consumer Products (India) Pvt. Ltd.
Intellect Design Arena Limited
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International Flavours & Fragrances India (P) Ltd.
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IPL Products
ITC Limited
Itech India Pvt. Ltd
J & M Legal
J B Boda Insurance and Re Insurance Brokers Pvt ltd
J Cynergy Global
J. K. FENNER (INDIA) LIMITED
Janatics India Pvt. Ltd
JGC India EPC Private Limited
JK Tyre & Industries
Johnson Lifts Pvt. Ltd.
Jumbo Bag Ltd.
Just Binary Private Limited
Justa Medical Systems
K & S Partners
K.Vaitheeswaran & Co
Kaleesuwari Refinery Private Limited
Kardi Dryers (P) Ltd
KCP Sugar & Industries Corporation Ltd.
Keld Ellentoft (I) Pvt.Ltd.
Kellogg Brown Root Engineering & Construction India Pvt. Ltd
Kemin Industries South Asia Private Limited
Kenspire Advisors Private Limited
Khaitan & Co LLP
KHC Engineering Pvt. Ltd
Kilburn Electricals Ltd.
Klemmen Engineering Corporation
Kochhar & Co.
Kone Elevator India Pvt. Ltd.
Kothari Industrial Corporation Limited
Kothari Safe Deposits Ltd.
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Krishna and Saurastri Associates LLP
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Lintec & Linnhoff Infrastructure India Pvt. Ltd
Linxon India Engineering Pvt Ltd
LMW Limited (Lakshmi Machine Works Ltd)
LNV Technology Private Ltd.
Logic Information Systems (India) Pvt. Ltd.
Logitrans Technology Private Limited
LRVi Engineering Solutions Pvt. Ltd
Lucas Indian Service Ltd.

Lucas TVS Ltd.
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Mangal Tirth Estate Ltd
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Medopharm
Megalo Food And Services Pvt. Ltd
Mekark Structures India Pvt. Ltd
Metallic Bellows (I) Pvt.Ltd.
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Mizuho Global Services India Pvt. Ltd
MKK Metal Sections Pvt. Ltd
Modine Thermal Systems Pvt. Ltd
Morulaa HealthTech Pvt. Ltd
Moton
Movate Technologies Pvt Ltd
Mr. N.Venkataraman, Senior Advocate
MSKA & Associates
Murray & Co
N C Rajagopal & Co.
N Gopaldas Gems & Jewellery Exports Pvt. Ltd
Nav Indus Food Machines Pvt. Ltd.
Navis Software India Pvt. Ltd.
Necton Enterprise Private Ltd
Nelcast Limited
Nextonic SMT Solutions Pvt. Ltd
NGFV India Pvt. Ltd
nice Neotech Medical Systems Pvt. Ltd.
Nippon Paint (India) Pvt. Ltd.
Niraltek Solutions Pvt. Ltd
Nissi Engineering Solution Pvt. Ltd
Niyata Infotech Private Ltd
NKA Technologies Pvt. Ltd
NKT Operations India Pvt. Ltd
Nokia Solutions And Networks India Pvt. Ltd
Novares India Automotive Private Limited
NTC Logistics India Pvt. Ltd
Oasys Cybernetics Pvt. Ltd
Ocrim International Technologies Pvt. Ltd.
OfficeFrameWork Operations Center Pvt. Ltd
Omnex India Pvt.Ltd.
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OneUs Travel Private Ltd
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Oriens Global Marketing Pvt. Ltd.
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Ozel Foods Pvt Ltd
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Paramount Shipping Services Pvt. Ltd.
Parker Hannifin India Private Ltd
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Paterson Securities
Pentland India Trading Private Ltd.
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Petrofac Engineering Services India Pvt. Ltd.
Petronash Engineering Services Pvt. Ltd.
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Phoenix Medical Systems Pvt. Ltd
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PKF Sridhar & Santhanam
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Precia Molen India Pvt Ltd.
Precision Equipments (Chennai) Pvt. Ltd.

Precision Hydraulics Private Ltd
Premier Steels
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Protech Consultants Pvt. Ltd
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QH Talbros Pvt. Ltd
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R K Swamy Private Ltd.
R R Kabel Limited
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Ramesh and Ramachandran
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Rathidevi & Associates
Raunaq Steels Trading Private Limited
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Ready Package
Redington Limited
Reethiksha Air Sea Logistics Pvt. Ltd
Remondis Aqua(india) Pvt. Ltd
REV Consulting
Reva Phoenix Labs & Consultants Pvt Ltd.
Rhea Healthcare Pvt Ltd
Rightspaces Realty Advisors Pvt. Ltd
RNK & Co
Rotork Controls India Private Ltd.
Royal Cyber Pvt. Ltd
Royal Enfield (A Unit of Eicher Motors Limited)
Royal Sundaram General Insurance Co Limited
RR Donnelley India Outsource Pvt. Ltd.
Ruby Manoharan Property Developers Pvt. Ltd
Ruhrpumpen India Pvt. Ltd.
Ryan Logitech Private Limited
S Eshwar Consultants House of Coporate & IPR Laws
S.Natesa Iyer Logistics LLP
Sai Baba Business Machines Pvt Ltd
Saint-Gobain India Private Limited
Saipem India Projects Private Limited
Sakthi Hi-Tech Fabrications Private Ltd
Same Deutz Fahr India Pvt. Ltd.
Sammati Consulting and Analytics LLP
Sammunati Financial Intermediation & Services Pvt, Ltd
Samsung India Electronics Pvt.Ltd
San Media Private Limited
Sanco Trans Ltd.
SAS Partners Corporate Advisors Pvt. Ltd.
Satsang Technologies
Sattva Logistics Private Ltd.
SB SB and Associates
Schneider Electric Systems India Pvt. Ltd.
Schwing Stetter (India) Pvt. Ltd.
Sedin Technologies Pvt. Ltd
Segula Technologies
Sengu and Paapu Associates
SEPC Ltd.
SGSK & Co
Shardul Amarchand Mangaldas & Co
Sharp & Tannan
Sheng Long Biotech India Pvt. Ltd.
Shibaura Machine India Pvt. Ltd.
Shiloh Industries Pvt. Ltd
Shilpa Stainless Pvt. Ltd.
Shri Kailash Indsutrial and Logistics Parks
Shriram Capital Private Ltd
Shriram Finance Ltd
SIEG Tech Products Private Limited
Sify Technologies Limited

Sight Spectrum Technology Solutions Pvt. Ltd
Simpson & Co. Ltd.
Sinto Bharat Manufacturing Pvt. Ltd
Sivive Enterprise Solutions Pvt. Ltd
Skanda IT Consulting Pvt. Ltd
Smart Expos And Fairs India Pvt. Ltd
Smile Electronics Limited
Solon India Pvt. Ltd
Solverminds Solutions & Technologies Pvt. Ltd.
Southern Agro Engine Pvt Ltd
Spark Capital Advisors (I) Pvt. Ltd.
Spartek Ceramics India Limited
Spearhead Leaders LLP
Sree Power Sales
Sree Shyam Sayee Corporation Private Limited
Sri City (P) Limited
Sri Kauvery Medical Care (India) Limited
SSPDL Group
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Stanadyne India Pvt. Ltd.
Standard Chartered Global Business Services Pvt Ltd
Strategic Research Insights LLP
Subbaraya Aiyar Padmanabhan & Ramamani Advocates
Sukdha Industries Pvt. Ltd.
Sundar & Co
Sundaram Asset Management Co. Ltd.
Sundaram Clayton Ltd.
Sundaram Finance Ltd.
Sundaram Home Finance Ltd
Sundram Fasteners Ltd.
Super Auto Forge Private Ltd.,
Supreme Petrochem Ltd.
Suspa Pneumatics India Pvt Ltd
Swaminathan Enterprises Private Ltd.
Swiss Garnier Life Sciences
Symrise Pvt. Ltd.
Systema Automation India Pvt. Ltd
T A Taylor Pvt Ltd
T. Stanes & Co. Ltd.
TAFE Access Ltd.
TANFAC Industries Ltd.
Tata Consultancy Services Ltd
Taufiq Manpower Consultants (P) Ltd
TD Engineering and Consulting Pvt. Ltd
Team Hitec Eqpt Private Ltd
Tec Workshop Interiors India Pvt. Ltd
Techman Power Services Pvt. Ltd
Temenos India Private Ltd.
Tenova India Pvt. Ltd.
Thangamayil Jewellery Limited
The India Cements Ltd.
The Karur Vysya Bank Ltd.
The National Shipping Company of Saudi Arabia
The Ramco Cements Ltd.
Theeshiksha Logistic Pvt Ltd
Thejo Engineering Ltd.
THG Publishing Private Limited
Thomas VM & Co
Tidal Wave Infotech Private Ltd.
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TPI Composites India LLP
Tractors & Farm Equipment Ltd.
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TripuraMultinational India Pvt. Ltd
Tropcial Agro System (India) Pvt. Ltd
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TT Logistics and Cargo Pvt. Ltd.
TTK Healthcare Limited (Protective Devices Division).
Turbo Energy Ltd.
TVS Holdings Limited
TVS Mobility Pvt. Ltd (T V Sundram Iyengar &

Sons Ltd)
TVS Motor Company Ltd.
TVS Supply Chain Solutions Ltd
Ucal Exports Pvt. Ltd
Ultramarine & Pigments Ltd
Uniphore Software Systems Pvt. Ltd
Universal Legal
Usui Susira International Pvt. Ltd
V Vasumathy & Associates
VA Tech Wabag Ltd.
Valmet Technologies Pvt. Ltd
Vector Decision Support Services Pvt. Ltd
Velan Valves India Pvt. Ltd
Ventura Technologies Network Pvt. Ltd.
Vibrant NDT Services Pvt. Ltd
Vibrantz Nubiola India Pvt. Ltd
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Vijayani Nutraceuticals Pvt. Ltd.
Vikram Solar Limited
Violin Technologies Private Limited
Virgo Polymers (I) Ltd.
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Virtusa Consulting Services Pvt. Ltd
Vishnusurya Projects And Infra Limited
Visteon Electronics India Private Limited
Voltas Ltd.
Vortex Engineering
VPN & Associates
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Water Today Pvt. Ltd
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Wheels India Ltd.
WIKA Instruments India Pvt. Ltd
Wil Car Wheels Limited
William Hare India Pvt. Ltd
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Wood India Engineering & Projects Private Limited
Yazaki India Pvt. Ltd.
YROSystems Pvt Ltd
Zamil Steel Engineering India Pvt. Ltd.
ZF Commercial Vehicle Control Systems India Ltd
ZF Hero Chassis Systems Pvt. Ltd
ZF Rane Automotive India Pvt Ltd
Zoho Corporation Pvt Ltd

AFFILIATE MEMBERS

Academy of Maritime Education and Training
All India Handloom Fabrics Marketing Cooperative Society Limited
Amar Seva Sangam
Asan Memorial College of Arts & Science
Asan Memorial College of Engineering and Technology
Askhar Arbol International School
ASSIST
Association for Non Traditional Employment for Women (aNEW)
Asthagiri Herbal Research Foundation
Auroville Consulting
Bhumi
British Business Group Chennai Trust
Chennai Institute of Technology
Dharmamurthi Rao Bahadur Calavala Cunnan Chetty's Hindu College
Dwaraka Doss Goverdhan Doss Vaishnav College
Energy&Fuel Users' Association of India
Ethiraj College for Women
Grand Alliance For Management Excellence
Great Lakes Institute of Management
Hand in Hand India
Hands of Harmony
Hindustan College of Arts & Science
Hirachand Chordia Eye Hospital

IIM Tiruchirappalli
Industrial Waste Management Association
Justice Basheer Ahmed Sayeed College for Women
Karna Vidya Foundation
Karpagam College of Engineering
Krea University
Logistics Sector Skill Council
Loyola - ICAM College of Engineering and Technology
Loyola Institute of Business Administration
Madras Christian College
MOP Vaishnav College for Women
Nani Palkhivala Arbitration Centre
Nicola Educational and Research Foundation
Port of Antwerp - Bruges
PSNA College of Engineering & Technology
R M K Engineering College
Rajalakshmi School of Business
Renewable Energy Harvesting Envrn. Network Assn
S A College of Arts and Science
Sairam Institutions
Sana Enterprise Alpha Diagnostic Labs
Sastra Deemed University
SDNB Vaishnav College for Women
Shraddha Maanu Foundation
Shri Krishnaswamy College for Women
Shri Shankarlal Sundarbai Shasun Jain College for Women
Sri Kanyaka Parameswari
SRM Group of Institutions
SRM Institute of Science and Technology
SRM University
St. Joseph's College of Engineering
St. Joseph's Institute of Technology
Stella Maris College
Swami Dayananda College Of Arts and Science
Tamilnadu Small and Medium Industries Mutual Assn(TASMIA)
The Cocanada Chamber of Commerce
The Karur Textile Manufacturers Exporters' Association
The Madras Electric Trades Assn.
The Madras Piecegoods Merchants' Association
The Malabar Chamber of Commerce
The Planters' Association of Tamilnadu
The South Indian Sugar Mills' Association
The United Nilgiri Tea Estates Co. Ltd.
The United Planters' Assn. of Southern India
Thuvakkam Welfare Association
TJS College of Arts and Science
Trichy Institute For Welding
Tuticorin Chamber of Commerce & Industry
V Excel Educational Trust
V Nest - VIT Chennai Startup And Research Foundation
VIT University
Vyosoft
Waterfalls Institute of Technology Transfer
Zen Online

ASSOCIATE MEMBERS

A S International
Able Industries
Adetive Solutions Pvt. Ltd
AET LED DISPLAYS INDIA PVT. LTD
AL Saudi Clinical Services
Amor Management Consultants
Amphenol Industrial Products India Pvt. Ltd
Analytics Spire
Ananth Info Solutions
Arka International
Bacuti India Technologies Private Ltd
Banyan Academy of Leadership in Mental Health
BEMONIT
Certify Technologies

Corpcred Consulting
CPE Technical International Private Ltd
CUFI Mobility Consulting Pvt. Ltd
De Penning & De Penning
Dr Ajit Mullassery
Dr Balaji Kirushnan
Entomo Labs Pvt Ltd
Environmental and Geo Spatial Solutions
Faris Bioera Technologies
Federal Board of Assessment
Fintech Consulting
Global Ethos
Griffon Training & Consultants Pvt. Ltd
Hemdev International Realty Service
HID India Pvt. Ltd
Hrudyaa AdConSer Private Limited
Impactree Data Technologies Pvt Ltd
J S Enterprises
JSM Control Solutions
Jupiter International
Kreatworks India Pvt. Ltd
Loga Technical Marketing OPC Pvt. Ltd
Mass Consultancy Support & Services
MJ Tech Solutions
Mr Christopher Manoharan
Mr. A Balasubramanian
Mr. Avinash Krishnan Ravi
Mr. C Prasanna Venkatesh
Mr. Chandu Nair
Mr. Gowtham Raj
Mr. K V Subramanian
Mr. PNV Gopalakrishnan
Mr. Raghu Sankar
Mr. Ramanujam Vijay Anand
Mr. S Subbaiah
Mr. Shyam Sundar
Mr. V Inbavijayan
Mr. V N Somanathan
Mr. V V Naresh
Mrs. Gunjan Prabhakaran
Ms Prathiba Venkatraman
Ms Surya Narmada
Ms. Bhavani Balasubramanian
Ms. Mythili Parthasarathy
Ms. Ranjani Sivaraman
Nanda Green Associates
NVS & Associates
Pepercorn Communications Private Limited
Perfect Chloro System
Prakash Plastimach LLP
Promise Consultancy and Services
Quorumveda Consulting Services LLP
Raj Detective Agency Pvt. Ltd
Raksha Green Solutions LLP
Rakshith Support Services LLP
RCH Service India Pvt. Ltd
Right Dots
RSM Astute Consulting (Chennai) Pvt Ltd
Sai Pranav Industries
Samgeo Consultants & Constructions
Savyasasy Software Solutions Pvt. Ltd
Serve N Shine
Shanmuga Consultancy
Shivani Engineers and Contractors
Shree Ram Consultancy
Skandish Ventures
Snapfin Fundraisers Pvt. Ltd
SOL Equipments and Services
Sree Gokulam Food & Beverages (P) Ltd
Sri Projects
Srisattva Business Support and Growth Strategy Pvt. Ltd
Suraaj Risk & Resilience Management Consultants LLP
Synergie Trade Corporation
Techsol Engineering Services (India) Pvt. Ltd
Thiruchenduran Gases Sales and Services Pvt Ltd
Thumbikkai Business Solutions Pvt. Ltd.
Tvasta Manufacturing Solutions Pvt. Ltd
V R Srinivasan Cert Pvt. Ltd
Velocimetry Consulting Services
Vibrant Spaces
xyztec Consulting Services
Yadgreen India

MEMBERS SPEAK

Leadership Talk on
Disrupting the World Order

24th April 2025

Thanks for a most engaging session. Much enjoyed Ambassador Tirumurti sir's perspectives on the global world order. Especially economic and political dominance issues and trends. Very relevant for all including industry and business people.

Having worked for many years in the Asia Pacific region and also the Chinese, I understand what drives them. Also, how different they are from the Indian way of thinking.

Best wishes to you and MCCI.

Vijay Krishna, BBG

It's a meeting of different dimensions. Thanks for kindly putting it together

Best regards

Babu Sankara Subramaniam
Vector Decision Support Services Pvt. Ltd.

Coffee Connect Session

23rd May 2025

The entire session is full of inspiration and a revalidation of how our profession itself can be motivating, if we love what we do and absolutely love the way importance was insisted for constant learning, skill & knowledge gaining and self-development. This is applicable for any field or industry. So much to resonate with

Sharadha Hariharan, GGSH

Training Program on
Import & Export Documentation and Procedures

24th June 2025 & 16th July 2025

The session was highly informative and engaging. It provided valuable insights, enhanced my understanding of the subject, and kept me actively engaged throughout the programme.

Jamuna Devi, Apzem International

Training Program on
Import & Export Documentation and Procedures

24th June 2025 & 16th July 2025

The training was highly useful and directly relevant to our day-to-day activities. It provided practical insights that will help improve our efficiency and support smoother decision-making in our regular work.

Mathanraj Murugaswamy
Saint-Gobain India Pvt. Ltd.

An excellent and highly enriching training programme. We look forward to more such sessions, including programmes on Incoterms, to further strengthen our knowledge and practical understanding.

CA. P T Rajeev
Rajan Chakravarthy & Associates LLP

The content delivered was excellent, comprehensive, and provided in-depth insights into the subject.

Karthikeyan
Gateway District Parks – Chennai

Workshop on Master ESG

11th July 2025

A highly practical workshop with clear, well-structured, and insightful discussions. The quality of the session and the clarity of the concepts made it a truly valuable learning experience.

Deepak Singh
Redington India

The session provided valuable insights into sustainability and enhanced my understanding of its importance and practical applications. Thank you for an informative and enriching learning experience.

Narmatha V
Avris Marketing

The training session provided valuable insights. We look forward to more such sessions that help us better understand the current scenario at both the State and global levels.

Karthikeyan
Gateway District Parks – Chennai

MEMBERS SPEAK

Session on Dream, Design, Disrupt - Women at the Forefront of AI

19th August 2025

The session was highly informative. I look forward to attending many more such sessions in the future.

M Durgaa
Futurenet Technologies (India) Pvt. Ltd.

Overall, it was a very good and engaging session. The content was interesting and sparked an interest to learn more in depth.

S. Sangeetha
Ashok Leyland Ltd.

Two Day Superwoman Workshop - LeadHERship in Action

18th & 19th September 2025

The workshop offered meaningful insights into important career-related aspects and emerging professional trends. It has enhanced our understanding and will help us make more informed career decisions.

Preethi Ravishankar
Pfizer Healthcare India Pvt. Ltd.

It was an excellent session with valuable learning and meaningful networking opportunities. I gained useful insights that will benefit my professional growth

Poorna Pushkala
Kellogg Brown Root Engineering & Construction India Pvt. Ltd.

A highly interactive, thought-provoking, and enriching session. It offered valuable insights and encouraged meaningful reflection throughout.

Swetaleen Tripathy
Saksoft

It was an eye-opening and inspiring experience. The session has equipped me with valuable insights that will help me communicate more effectively and build stronger conversations with my peers and leaders.

Aparna K
Sundaram Finance Ltd.

Two Day Superwoman Workshop - LeadHERship in Action

18th & 19th September 2025

Simply superb! It was a highly engaging and insightful session by Harsh, complemented by the opportunity to connect with a diverse group of participants. A truly enriching learning and networking experience.

Padma Bangaru
Kellogg Brown Root Engineering & Construction India Pvt. Ltd.

It was a wonderful and immersive experience to understand various facets of leadership - emotional intelligence, personal branding etc. Overall, a great session for budding leaders to have in their leadership toolbox

Krithika Iyer
Grundfos Pumps India Pvt. Ltd.

Two Day All India Workshop on Indirect Taxes

26th & 27th September 2025

The session fulfilled the objective of participating in the programme.

Lalit Saxena
Alldigi Tech Ltd.

The speakers provided a comprehensive and detailed explanation of GST, the GST Appellate Tribunal, and GSTN 2.0.

Arumugam
Delphi TVS Technologies Ltd.

The session offered a clear understanding of the initiatives to strengthen GST technology platforms and the vision of creating a more transparent, efficient, and growth-oriented GST ecosystem. It was highly informative and insightful.

M Ravichandran
TVS Supply Chain Solutions ltd.

MCCI
The Madras Chamber

MEMBERS SPEAK

Two Day Session on Unlocking the New Labour Codes : A Strategic Deep Dive

9th & 10th December 2025

The industry insights shared during the session added significant practical value to the discussion on the Labour Codes.

Divya Jude George
Fox Mandal and Associates

The session was presented with great clarity, making the key aspects of the Labour Codes easy to comprehend.

Vandhana K
HL Mando Anand India Pvt. Ltd.

I gained valuable insights into the new provisions of the Industrial Relations Code.

C.Padmanathan
Ashok Leyland Ltd - Foundry Division

MCCI Certificate Course on Labour Codes

February & March 2026

The course provided an excellent platform for interaction, knowledge sharing, and meaningful learning.

Dineshkumar
Royal Enfield

It was a wonderful session. Thank you for conducting it. The knowledge shared will be valuable and beneficial to many participants.

M Loganathan
MB Mettalic Bellows Pvt. Ltd.

GUEST SPEAKS

To visit this historic Institution and interact with leaders of Industry has been a great learning experience for Guidance and myself personally. We hope to continue this partnership and take Tamil Nadu and India to new heights

Dr. Dares Ahamed IAS
MD & CEO
Guidance Tamil Nadu

I am delighted to speak at The Madras Chamber, the second oldest chamber of commerce and industry in the country. I appreciate the tremendous work being done by Madras Chamber and wish them all success.

24/3/2025

Mr. T. S. Tirumurti IFS (Retd.)

I am honoured to take part in the Logistics Policy Consultative meeting organised by MCCI. MCCI is doing outstanding work as an industry association by selecting issues of contemporary relevance and producing high quality, practical suggestions. I had the honour to work with MCCI on sectors like Fintech and Industrial parks in the past and I look forward to more such productive engagements.

Mr. V. Arun Roy IAS
Secrtary to Government
Industries, Investment Promotion & Commerce Dept.
Geovenment of Tamil Nadu

Thanks to MCCI for organising this interactive session on State Logistics Policy and the New Warehouse Policy. Had a fruitful interaction and received various suggestions which will help us to draft and successful implement the new policy.

Mr. Sandeep Nanduri IAS
Managing Director
Tamil Nadu Industrial Development Corporation Ltd. (TIDCO)

It is a informative experience interacting with all members of MCCI. We got a lot of inputs for CMP and we will keep in ~~touch~~ touch.

Mr. I. Jayakumar IRTS
Member Secretary
Chennai Unified Metropolitan Transport Authority (CUMTA)

Very well organized conference. An opportunity to interact with the industry and learn about Govt initiatives.

Ms. G. Gayatri IRTS
Area Head - III
Container Corporation of India Ltd.

I'm very impressed to be have very warm welcome from MCCI

Thank you.

Ms. Nakrisorn Klaikeow
Director Consul
Thailand Board of Investment (BOI), Mumbai

Thanks! Wonderful Event

Mr. Vellayan Subbiah
Executive Chairman
Cholamandalam Investment and Finance Co. Ltd.

I had a very interesting and interactive session here in MCCI. Members are so full of affection and knowledgeable. Thank you for inviting me to MCCI.
B. Amudha
23/5/2025

Dr. B. Amudha
Director
Regional Meteorological Centre
Chennai - 600006

It is a privilege to participate in a function to honour the legacy of a great-man, Mr N. Srinivasan.
I wish the Madras Chamber many years of prosperous work.

Mr. R. Seshasayee
Chairman, Asian Paints

Thank you very much for taking Tim today. BOI really pleased to support indian investment journey to Thailand.
Thank you.
Deputy Secretary General
Thailand Board of Investment
23 July, 2025

Mr. Suthiket Thatpitak
Deputy Secretary General
Thailand Board of Investment (BOI), Bangkok

Thank you to the Madras Chambers of Commerce for the opportunity given to meet the esteemed member. Looking forward to be back soon.

Mr. Amlan Bora
Chief Representative
Port of Rotterdam for South Asia

I am very happy to see close relationship between MCC and Busan CCI and look forward to witness closer and deeper cooperation in the future.

Mr. Chang Nyun Kim
Consul General
Consulate of Republic of Korea

Appreciations and thanks to MCCI for the wonderful opportunity that provided insights both into the business and social dimensions of the org. Looking forward to collaborate in future.

Mr. P. Jesuin John Bose
Assistant Professor & HOD
MSW in Disability & Empowerment, MSSW

What a pleasure to meet you all. A really inspiring conversation! Heres to better Tamil Nadu-Canada commerce!

Mr. Ed Jager
Minister Commercial
High Commission of Canada to India

Wonderful meeting.
Thank you so much for hosting us.
See you in HK in the future.

Ms. Vian Cheung
Director - South Asia & Thailand
Hongkong Trade Development Council (HKTDC)

It was a honour to address this august body on the eve of it 190th birthday. Wish MCCI another 200 years of continued service to Commerce, Industry, State and Society!

Mr. T. K. Balaji
Chairman & Managing Director
Lucas TVS Limited

In the present context, this topic of DPDP Act & Rules is very apt. Effective Compliance will help in capturing true value of digital economy at the national and international level.
I thank MCCI for organising these sessions.

Mr. Brajendra Navnit IAS
Principal Secretary
Information Technology and Digital Services Dept.
Government of Tamil Nadu

첸나이 상공회의소의 환대에 감사드립니다! 부산상공회의소와 첸나이 상공회의소의 동반 발전을 기원합니다
2025-11-5
부산상공회의소 회장 양재생

Deepest appreciation for Madras Chamber's warm welcome. I hope Madras Chamber and Busan Chamber's mutual growth on and on.
2025. 11. 5

Mr. Yang Jae Saeng
President
Busan Chamber of Commerce & Industry

Today, I feel immensely proud to be part of the 189 year legacy of MCCI. For the last 6 years, I have been benefitting from the unstinted cooperation of MCCI as an organisation and its members. I am ~~sure~~ hopeful that I will have the fortune to continue this association in future also. I deeply cherish the outstanding work MCCI has done and is doing for the development of the business sector in Tamil Nadu

Mr. V. Arun Roy IAS
Secrtary to Government
Industries, Investment Promotion & Commerce Dept.
Geovenment of Tamil Nadu

One of the best event & have been to. Amazing energy & best team. Glad to be part of it. Looking forward to doing some impactful work for women – my best wishes.

Dr. Senthamarai Gokulakrishnan
Founder and Lead, Catalyst

What a pleasure to meet with this historic Chamber. Looking forward to a new, long, and productive relationship. Thanks for your hospitality.

Mr. Christopher Cooter
Canadian High Commissioner of India

Great initiative! Should help in identifying a positive way forward for the sector

Mr. G. Srinivasan
Managing Director & CEO
Galaxy Health Insurance Company Ltd.

MAMC

MCCI Arbitration, Mediation & Conciliation Centre

The Madras Chamber Arbitration, Mediation and Conciliation Centre (MAMC) is an exclusive centre for resolving commercial disputes. It is an initiative of the Madras Chamber of Commerce and Industry. The Chamber has provided arbitration services for resolving commercial disputes since the year 2000.

With institutional arbitration gaining significance and based on the request off the members, an exclusive premise with arbitration halls with the state-of-the-art infrastructure has been set up.

MAMC has an eminent panel of arbitrators with expertise in different fields. A few of our members have incorporated the MAMC Arbitration Clause and are availing our services. We are well equipped to provide A to Z services for conducting Arbitration in an independent and impartial manner.

The Madras Chamber of Commerce and Industry recommends that all parties desirous of referring disputes to Arbitration/Conciliation of the Madras Chamber of Commerce and Industry include the following clause in their contracts/agreements.

"All disputes or differences whatsoever arising between the parties out of or relating to the construction, meaning or operation or effect of this contract/agreement or breach thereof shall be settled by Arbitration/Conciliation in accordance with the rules of arbitation and conciliation of the Madras Chamber of Commerce and Industry and the Award in pursuance thereof shall be binding of the parties".

For more details contact
Madhumathi.C
Registrar
First Floor, Karumuttu Centre
634, Anna Salai, Satya Murthy Nagar
Nandanam, Chennai, Tamil Nadu – 600 035

MCCI's SPECIAL INITIATIVES

MAMC
MCCI Arbitration, Mediation & Conciliation Centre

WOMEN BUSINESS COUNCIL

Centre for Vocational Training & Skill Development

MCCI
The Madras Chamber

WOMEN DIRECTORS FORUM

SUSTAINABLE CHENNAI FORUM

MCCI SEE
STARTUP ENTREPRENEURS ECOSYSTEM

FOOD FOR THOUGHT

In the words of

John Alves Arbuthnot

the First Chairman of the Chamber ...

" ... watch over and protect the interests of trade; receive and collect information on all matters of mercantile interest bearing upon the removal of grievances and promotion of the common good; receive references on matters of custom or usage in doubt or dispute, decide on the same and record the decisions made for further reference; and to form by that and other code of practices whereby the transaction of business by all companies engaged in it are simplified and facilitated".

MCCI

The Madras Chamber

Karumuttu Centre, I floor, 634, Anna Salai,
Nandanam,Chennai-600035
Tel: 24349452 / 24349871
Email:madraschamber@madraschamber.in
www.madraschamber.in